

Report

Report to:	Social Work Resources Committee
Date of Meeting:	17 March 2021
Report by:	Director, Health and Social Care

Subject:	South Lanarkshire Alcohol and Drug Partnership's Local Strategy 2020-2023
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ♦ provide information to the Social Work Resources Committee regarding South Lanarkshire Alcohol and Drug Partnership's Local Strategy 2020-2023

2. Recommendation(s)

2.1. The Committee is asked to approve the following recommendation(s):-

- (1) that the multi-agency commitment required to achieve the anticipated outcomes set within this Strategy and action plan be noted.

3. Background

- 3.1. The South Lanarkshire Alcohol and Drug Partnership (SLADP) is a multi-agency strategic partnership focused on alcohol and drugs use issues in their local areas. Members include those agencies with an interest in providing treatment and intervention for people experiencing problem alcohol and drug use, and other key stakeholders.
- 3.2. All thirty of Scotland's ADPs are responsible for developing local strategies for tackling, reducing and preventing problem alcohol and drug use. ADPs also have responsibility for planning and commissioning services to deliver improved care and local outcomes, taking into account local needs, circumstances and resources. SLADP was established in September 2017 following the disaggregation of a pan-Lanarkshire ADP.
- 3.3. Most ADPs, have appropriate governance structures and accountability arrangements in place to progress strategy and policy developments in relation to both national and local priorities. They are mostly all linked to, or operating through, the health and social care scheme of integration and so to the integration joint boards (IJBs) and their strategic commissioning plans.
- 3.3.1. SLADP has in place financial planning and monitoring processes to support transparency and accountability in commissioning.

- 3.4 SLADP has a strategic commitment and strong aspiration to shift the balance of care from clinic-based provision to community provision that is holistic, person-centred and recovery-focused. There are examples of innovative user involvement at individual, service and partnership levels to proactively consult, engage and seek feedback. Overall, the third sector is leading statutory services in innovation and person-centred service models. The way in which some NHS and Social Work Services are delivered needs to modernise to maximise efficient use of resources and to also ensure a person-centred approach.
- 3.5 The Scottish Government requested ADPs to submit local three year strategies on the back of the national strategy that was published in November 2019. South Lanarkshire developed a strategy that reflected the national strategy with five priority areas.
- 3.6. NHS Health Scotland is leading on the evaluation of the national strategy, through an evaluation framework. The framework will be used to monitor and evaluate progress against the commitments and outcomes from '*Rights, Respect and Recovery*' on an ongoing basis. This will sit alongside the existing evaluation framework for the Alcohol the Prevention Framework, Monitoring and Evaluating Scotland's Alcohol Strategy (MESAS).

4. Strategic Direction of ADP

- 4.1. This SLADP local strategy sets out an approach to tackling alcohol and drug related problems, both of which can be inextricably linked to health inequalities. The local strategy reflects the national strategy and has the same five priorities identified, namely: **1.** a recovery orientated approach which reduces harms and prevents alcohol and drugs deaths; **2.** a whole family approach on alcohol and drugs; **3.** a public health approach to justice for alcohol and drugs; **4.** Education, prevention and early intervention on alcohol and drugs; and **5.** a reduction in the attractiveness, affordability and availability of alcohol.
- 4.2. There is a need for a collective acknowledgement that the use of alcohol and drugs is a complex health and social issue and different evidence based interventions are indicated and required by different populations. In the light of the significant rise in drug related deaths both nationally and locally there is even more need now to adopt a public health approach which is vital for future success of outcomes. This approach requires adopting systems thinking and employing a whole systems approach when considering service delivery and the need for trauma informed care within psychologically informed environments.
- 4.3. In order to deliver outcomes of these priority areas and the identified actions within the delivery plan, links into other policy areas including Housing, Education, Public Health and Justice is required and therefore an understanding and acknowledgement of partners responsibilities within the ADP partnership.
- 4.4. The global health crisis of 2020 has required SLADP to respond to new challenges quickly and flexibly. Partners have had to adapt their services, service users have had to learn to engage using unfamiliar technology and we have all had to navigate unknown territory with normal channels of information sharing and interaction unavailable. For everyone involved, digital working and engagement has had to become the norm and there have been significant strengths and weaknesses in this model. SLADP will identify and address these and continue to think imaginatively about how we further support those who are digitally excluded and for whom current digital interaction is not appropriate. Due to the current changing environment, our

contingency planning has never been more important and more reliant on robust partnership working.

- 4.5. SLADP strategy was written prior to the COVID-19 Pandemic and advice was sought from the Scottish Government (SG) as to whether to rewrite our local strategy and put out to consultation once more. The Scottish Government advised for SLADP to continue as we had as SG would be issuing plans regarding contingency planning on the back of the global crisis. There is no reference therefore within the strategy to the impact of COVID-19 at this juncture. We have however, commissioned Figure8 to carry out an evidence-based review of our commissioning processes to ensure they best reflect the five key national priorities.
- 4.6. Several of the presently commissioned services across South Lanarkshire are nearing completion of their existing contracts. This review will be used to inform a number of consultation events in March/April 2021 with communities, local third sector organisations and statutory partners. These consultation events will offer stakeholders the opportunity to be informed of the direction of travel in relation to the local strategy and the commissioning of services for 2021-2023.

5. Employee Implications

- 5.1. There are no employee implications associated with this report.

6. Financial Implications

- 6.1. There are no financial implications associated with this report.

7. Climate Change, Sustainability and Environmental Implications

- 7.1. There are no Climate Change, Sustainability and Environmental implications associated with this report

8. Other Implications

- 8.1. There are no risk implications associated with this report.
- 8.2. There are no sustainable development issues associated with this report.
- 8.3. There are no other issues associated with this report.

9. Equality Impact Assessment and Consultation Arrangements

- 9.1. This report does not introduce a new policy, function or strategy or recommend a change to existing policy, function or strategy and therefore, no impact assessment is required.

Val de Souza
Director, Health and Social Care

8 February 2021

Link(s) to Council Values/Objectives

- ◆ focused on people and their needs
- ◆ working with and respecting others
- ◆ accountable, effective, efficient, and transparent
- ◆ ambitious, self-aware, and improving none

Previous References

- ◆ none

List of Background Papers

- ◆ Scotland's strategy to improve health by preventing and reducing alcohol and drug use, harm and related deaths <https://www.gov.scot/publications/rights-respect-recovery/>
- ◆ [South Lanarkshire Alcohol and Drug Partnership Strategy 2020-2023](#)

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact:-

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