

Report

Report to:	Community and Enterprise Resources Committee
Date of Meeting:	31 March 2020
Report by:	Executive Director (Community and Enterprise Resources)

Subject:	Fleet Strategy 2020 to 2025
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ♦ seek approval of the South Lanarkshire Council Fleet Strategy for 2020 to 2025.

2. Recommendation(s)

2.1. The Committee is asked to approve the following recommendation(s):-

- (1) that the Fleet Strategy 2020 to 2025, attached as Appendix 1, be endorsed and referred to the Executive Committee for approval; and
- (2) that following approval by the Executive Committee, the Strategy be launched in 2020 and implemented in 2020/2021

3. Background

- 3.1. The Council's fleet has over 1,400 vehicles, consisting of over 40 vehicle types performing a wide range of tasks including refuse collection, mechanical sweeping, gritting, and passenger transport. In addition, over 170 mobile plants assets form part of the fleet.
- 3.2. The vehicle fleet is critical to the delivery of the front line services of the Council. To operate the fleet efficiently and effectively, legal compliance, quality, environmental impact and whole life costs all have to be considered.
- 3.3. In operating the fleet, the Council has always been committed to reducing carbon emissions from its fleet. In light of the increasing emphasis on climate change and further reduction in carbon emission and associated environmental impact, these considerations will be an important factor in future procurement choices.
- 3.4. In 2018, Banks Renewables and the Council commissioned Sweco to conduct a feasibility study. The study assessed the potential for the Council to electrify heat and transport to meet sustainability targets and achieve cost savings.
- 3.5. Sweco identified the next step for the Council as "completing a detailed study of vehicle usage and staff receptiveness to at home charging and depot charging. Moves to electrification should focus first on the light fleet, both because this will be easier to electrify and because the government target for the light fleet is earlier".

- 3.6 In 2011, an extended model for Corporate Asset Management was implemented. This included developing Asset Plans across a number of service areas including fleet.
- 3.7 The Fleet Asset Management Plan is reported to the Community and Enterprise Resources Committee for noting annually. The Plan provides a key source of information and direction on vehicles and is key in determining strategic decisions and defining how fleet assets are efficiently and effectively utilised to ensure that vehicles provide resilient services to meet the changing needs of the Council.
- 3.8 Through ongoing review of Fleet Services, an action was identified to prepare a 5 year Fleet Strategy to take account of changes in service delivery and define what the Council's demands are for fleet and how they may change in the future.
- 3.9. This is the first Fleet Strategy that has been prepared for the Council and brings together well established working practices. It also sets out how the Council will seek to embrace new technology within our fleet, to support changes to working practices across our operational services and through our replacement programme working towards realising a net-zero Council.

4. Fleet Strategy 2020 to 2025

- 4.1. The draft Fleet Strategy is attached as Appendix 1 and covers the period 2020 to 2025.
- 4.2. The key strategic outcomes of the Fleet Strategy are to support our frontline services in that
- 1) The Council has an appropriately sized fleet with the right vehicles to ensure its services operate in an efficient and effective manner.
 - 2) The Council maintains a safe, efficient and legally compliant fleet.
 - 3) The Council has an efficient fleet service that supports operational requirements to service needs quickly and efficiently.
 - 4) The impact on the environment is reduced.
 - 5) The Council will have a cost effective fleet.

5. Next Steps

- 5.1. On the basis that the Committee endorses the Fleet Strategy, it is proposed that it is referred to the Executive Committee on 13 May 2020 for approval.
- 5.2. There are a number of key milestones and measures for the strategy which are outlined on pages 15 and 16 of the strategy document including:-
- ◆ Develop and plan for the requirements for the transition to Ultra Low Emission Vehicles to meet the Scottish Government's targets, focusing initially on the Council's cars and light vans.
 - ◆ Understand the requirements and technology developments for the transition to ultra-low emission heavy commercial vehicles and develop an action plan to meet the Scottish Government's targets.
 - ◆ Facilitate and support the reduction in the need for travel using new technology, agile methods of working and using policy to effect change.
- 5.4. Further updates will be provided to Committee as the strategy is developed, through the annual Fleet Asset Management Plan report.

6. Strategic Environmental Assessment

- 6.1. The Fleet Strategy has undergone a Strategic Environmental Assessment (SEA) pre-screening review. The Council has expressed an opinion, through the Scottish Government's SEA Gateway, that the proposed Fleet Strategy is exempt from Strategic Environmental Assessment as its implementation will have minimal effect in relation to the environment. The statutory Consultation Authorities are content with this option.

7. Employee Implications

- 7.1. With the introduction of more ultra-low emission vehicles, investment in the skills of our employees will be required, and ways of working, to support the implementation of the strategy.

8 Financial Implications

- 8.1. There were no financial implications arising from this report, however, the management of the Fleet Strategy and the delivery of the 5 strategic outcomes and action plan, will ensure the fleet management remains cost effective and provides value for money. Through the delivery of the actions within the strategy, should any requirement for funding arise, this will be considered with the context of the Council's Financial Strategy.

9. Climate Change, Sustainability and Environmental Implications

- 9.1. The Fleet Strategy will support the outcomes of the current Sustainable Development and Climate Change Strategy.

10. Other Implications

- 10.1. Failure to meet sustainable development, and climate change objectives is one of the Council's top risks, therefore, this strategy will mitigate that risk

11. Equality Impact Assessment and Consultation Arrangements

- 11.1. Consultation with other Council Services and Resources has been undertaken. The Equalities Impact Assessment has been carried out on the recommendations contained in the report and, where issues were identified, remedial action has been taken. The assessment is that the proposals do not have any adverse impact on any part of the community covered by equalities legislation, or on community relations, and the results of the assessment will be published on the Council.

Michael McGlynn

Executive Director (Community and Enterprise Resources)

3 March 2020

Link(s) to Council Values/Ambitions/Objectives

- ◆ Improve the road network, influence improvements in public transport and encourage active travel.
- ◆ Work with communities and partners to promote high quality thriving and sustainable communities.
- ◆ Accountable, effective, efficient and transparent.

Previous References

- ◆ Community and Enterprise Resources Committee 3 September 2019 – Fleet Asset Management Plan 2019

List of Background Papers

- ◆ None

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact:-

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