

# Report

Report to:	<b>Social Work Resources Committee</b>
Date of Meeting:	<b>04 March 2020</b>
Report by:	<b>Director, Health and Social Care</b>

Subject:	<b>Investing to Modernise in South Lanarkshire's Care Facilities</b>
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## 1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ provide an update of progress on the programme of modernisation in relation to South Lanarkshire's Care Facilities

## 2. Recommendation(s)

2.1. The Committee is asked to approve the following recommendation(s):-

- (1) that the content of the report to be noted.

## 3. Background

- 3.1. As part of South Lanarkshire Council's commitment to improve later life for adults and older people, and to meet the future needs and wishes of the people, £17.6m was allocated within the Capital Programme to support the 'Investing to Modernise' programme. This programme was approved at the Social Work Resources Committee on 25 April 2018.
- 3.2. As the South Lanarkshire Health and Social Care Partnership continues to strengthen many of its community-based supports, increasingly people who might previously have moved into a care home on a long-term basis because of ill health and/or growing dependency can be supported in their own home.
- 3.3. The future model of care will be based around the development of new Care Facilities, or Care Hubs, which will provide transitional/intermediate care. This is focused on supporting people to return home after a period of acute illness, preventing them having to go to hospital inappropriately or prematurely being admitted to long term care.
- 3.4. The programme, which will be implemented South Lanarkshire-wide across the four localities over an approximate period of 5 years, offers people real choice and the chance to be supported to live independently where possible and appropriate. It will also be built on the strong partnership foundations that are making this increase in independent living possible.
- 3.5. In summary, the programme of work currently spans three specific areas of service development. Two of these developments are being taken forward within the Hamilton locality, in the geographical areas of Blantyre and Larkhall/Stonehouse.

The third development within the programme is located in the Clydesdale locality, centring on a 'hub' in Lanark supporting a number of 'spokes' in smaller townships.

- 3.6. This report builds upon previous updates and gives a summary of progress since the December 2019 report, for each aspect of the programme.

#### **4. Blantyre Development**

- 4.1. Plans for a care hub, technology-enabled houses, and centre of excellence in Blantyre have now been approved. The decision of South Lanarkshire Council's Planning Committee, on Tuesday 17 December 2019, followed extensive public engagement in the local area.
- 4.2. Following a formal tendering process, work is now scheduled to begin on the state-of-the-art facility in spring 2020, with an expected completion date of spring 2021.
- 4.3. This decision was welcomed by the Partnership and stressed the commitment to maintaining a meaningful dialogue with the local communities. The approved care hub in Blantyre will serve South Lanarkshire and has several distinct elements:
- ◆ 20 transitional care beds for adults and older people (intermediate/transitional care offers short term support with the objective of allowing people to return home following a period of ill health or crisis. Intermediate/transitional care can also be preventative, preventing hospital admission)
  - ◆ a centre of excellence specialising in training and development of Health and Social Care staff. Although unique to the proposed Hamilton/Blantyre facility, this will support all localities
  - ◆ a community-facing hub featuring a café, demonstration site (showcasing our telehealth technology and how that can improve lives), guidance and support for unpaid carers, linkage and signposting into a raft of community-based voluntary and third sector support
  - ◆ 20 technology-enabled homes for adults and older people

#### **5. Clydesdale Development**

- 5.1. An options appraisal was carried out and presented to the Social Work Resources Committee on 8 May 2019. Approval was given at this Committee for the preferred site of Flush Park as a replacement option for McClymont House. To date a desktop review of the site has been carried out by a Geotechnical Engineer. This was based on available information and experience at the neighbouring sites. It recognises that there are challenges to developing the site, but by careful positioning of the building and appropriate engineering, these issues can be managed.
- 5.2. The area surrounding the Flush Park site is zoned as Priority Greenspace. Any development carried out in this area would be contrary to the Local Plan and would need to be replaced, like for like, elsewhere in locale before the site can be developed. The costs of this would have to be borne by the 'Investing to Modernise' project.
- 5.3. First draft plans have been prepared by architects to complement the technical work noted in 5.1 above. This consists of a hub, similar to the Blantyre site, which will support the provision of 8 long term care beds, 14 transitional care beds, and multi-purpose rooms to deliver reablement support. The facility will also have a designated community facing area and café to promote the use of the facility by the local community. To maximise footfall and make best use of the land, the proposal is to build over three levels, whilst ensuring accessibility and safety for all.

- 5.4. In tandem with the creation of a hub, mapping work of services and support is nearing completion in terms of the 7 'spokes' within the locality. These spokes, which will link into the hub, are made up of existing support teams, services and community-based endeavors which branch into, and are active in, the locality, providing support and allowing people to live safe, independent lives wherever possible. The areas for the 7 spokes were confirmed as Lanark, Carluke, Forth, Carnwath/Carstairs, Biggar, Douglas and Lesmahagow/Kirkmuirhill/Coalburn.
- 5.5. It is important to note that comprehensive engagement, with a view to discussing and refining these proposals, will progress with the community and stakeholders in Clydesdale in April 2020.
- 5.6. From a strategic perspective, the locality is also piloting some work with regards to National Development Team for Inclusion (NDTI) to develop a community capacity building model, particularly around community and individual resilience. Subject to evaluation, this approach will be rolled out as key component of each of the spokes.
- 6. Larkhall/Stonehouse Development**
  - 6.1. At the Social Work Resources Committee on 28 November 2018, the commitment was given to develop services in this area, with a specific new build to be considered in or around the Larkhall area. The vision behind this development would be in keeping with the overall principles set out at the inception of the 'Investing to Modernise' programme.
  - 6.2. In moving this forward, an initial stakeholder event was held on 28 August 2019, with two further public engagement sessions held on 25 and 26 November 2019. The attendance at both public events had less footfall than hoped, however there was strong discussion from the members of the public, staff and partners that were in attendance. As a result of this, some further detailed needs analysis is being undertaken.
  - 6.3. In terms of general comments gathered from the event, there was a strong sense that a community facility was needed centrally in Larkhall, with rooms for activities/services, café, meeting areas and parking, in line with the approved Blantyre development. There is further community engagement planned for Stonehouse early in 2020, and feedback from this will be added to any information already gained.
- 7. Summary and Next Steps**
  - 7.1. With specific regards to the Blantyre development, work is ongoing with relevant partners, for example, Housing, Third Sector, Health and Social Work professionals to progress the development of the hub and housing.
  - 7.2. The work for the Clydesdale phase of the programme has now moved to the scaling and design of the hub and finalising the relationship between the hub and the spokes. The architect has developed a first draft of the schedule of accommodation and work is ongoing to develop internal space arrangements.
  - 7.3. For Larkhall/Stonehouse, a further event linking with the Stonehouse Community Council meeting is being arranged to engage with the public and wider community to seek their view on the priorities for the area.
  - 7.4. An updated report will be brought to Committee to provide the necessary assurance that the 'Investing to Modernise' programme is on track to achieve its stated aims.

7.5. At a future stage, similar locality modelling will be undertaken for both East Kilbride and Rutherglen/Cambuslang areas. This will ensure resources in these communities continue to respond positively to local needs in keeping with the overarching principles of the care facilities programme. It is also recognised that existing residential care facilities within both localities are modern, fit for purpose and have greater flexibility to adapt and, as such, at this stage there are no plans to reconfigure these care homes.

## **8. Employee Implications**

8.1. There are no employee implications associated with the content of this report. However, it is worth noting that staff affected by the de-commissioning of Kirkton House and McWhirter House have been successfully redeployed with suitable alternative employment as already confirmed at previous committee meetings.

## **9. Financial Implications**

9.1. There are no financial implications associated with the content of this report.

## **10. Climate Change, Sustainability and Environmental Implications**

10.1. There are no implications for climate change, sustainability and environmental implications in terms of the information contained in this report.

## **11. Other Implications**

11.1. There are no other risk implications associated with this report.

11.2. This work has strategic fit with other transformational change workstreams currently being progressed, for example primary care transformation and day opportunities, which is the subject of a separate report to committee.

## **12. Equality Impact Assessment and Consultation Arrangements**

12.1. There is no requirement to carry out an impact assessment in terms of the proposals contained within this report.

12.2. There has been significant consultation and engagement with stakeholders as outlined throughout the report. This will continue to be intrinsic to this programme of work.

**Val de Souza**

**Director, Health and Social Care**

27 January 2020

## **Link(s) to Council Values/Ambitions/Objectives**

- ◆ improve later life
- ◆ deliver better Health and Social Care for all

## **Previous References**

- ◆ 25 April 2018
- ◆ 28 November 2018
- ◆ 08 May 2019

- ◆ 02 October 2019
- ◆ 11 November 2019

### **List of Background Papers**

- ◆ none

### **Contact for Further Information**

If you would like to inspect the background papers or want further information, please contact:-

Ian Beattie, Head of Health and Social Care

Ext: 3701 (Phone: 01698 453701)

Email: [ian.beattie@southlanarkshire.gov.uk](mailto:ian.beattie@southlanarkshire.gov.uk)