



Report to:	Community and Enterprise Resources Committee
Date of Meeting:	15 September 2020
Report by:	Executive Director (Finance and Corporate Resources)
	Executive Director (Community and Enterprise
	Resources)

# Subject: Community and Enterprise Resources - Revenue Budget Monitoring 2020/2021

# 1. Purpose of Report

- 1.1. The purpose of the report is to:-
  - provide information on the actual expenditure measured against the revenue budget for the period 1 April to 19 June 2020 for Community and Enterprise Resources

# 2. Recommendation(s)

- 2.1. The Committee is asked to approve the following recommendation(s):-
  - (1) that an overspend of £2.746m as at 19 June 2020 on the Community and Enterprise Resources' revenue budget, as detailed in Appendix A of the report, be noted; and
  - (2) that the proposed budget virements, as detailed in appendices B to G, be approved.

# 3. Background

- 3.1. This is the first revenue budget monitoring report presented to the Community and Enterprise Resources Committee for the financial year 2020/2021.
- 3.2 The report details the financial position for Community and Enterprise Resources in Appendix A and the individual services' reports in appendices B to F, including variance explanations and outlines the specific costs incurred in relation to the Resources' COVID response in Appendix G.

# 4. Employee Implications

4.1. None

# 5. Financial Implications

- 5.1. As at 19 June 2020, there is a reported overspend of £2.746m against the phased budget including the position in relation to South Lanarkshire Leisure and Culture (SLLC) of £1.269m.
- 5.2. Variance explanations for each service area are detailed in appendix B to G where appropriate. This overspend in the main is COVID related and reflects an overspend relating to increased staff costs in support of the COVID response; additional costs resulting from increased domestic waste tonnages and the costs of additional PPE

and enhanced cleaning regimes. In addition, the Resource has seen a significant impact as a result of loss of income including parking charges, Planning Building Standards applications, Care of Gardens and school meals, which itself is offset by reduced spend on food. Also within the Resource position is the loss of income in relation to SLLC of £1.269m as at 19 June 2020, as reported to Executive Committee.

5.2. Virements are proposed to realign budgets across budget categories and with other Resources. These movements are detailed in appendix B to G of this report.

# 6. Climate Change, Sustainability and Environmental Implications

6.1. There are no implications for climate change, sustainability or the environment in terms of the information contained in this report.

# 7. Other Implications

7.1. The main risk associated with the Council's Revenue Budget is that there is an over spend. The risk has been assessed as low given the detailed budget management applied across the Resources. The risk is managed through four weekly Budget Monitoring Meetings at which any variance is analysed. In addition, the probable outturn exercise ensures early warning for corrective action to be taken where appropriate.

# 8. Equality Impact Assessment and Consultation Arrangements

- 8.1. This report does not introduce a new policy, function or strategy or recommend a change to an existing policy, function or strategy and therefore no impact assessment is required.
- 8.2. There is also no requirement to undertake any consultation in terms of the information contained in this report.

# Paul Manning Executive Director (Finance and Corporate Resources)

# Michael McGlynn Executive Director (Community and Enterprise Resources)

11 August 2020

# Link(s) to Council Values/Ambitions/Objectives

• Accountable, Effective, Efficient and Transparent

# **Previous References**

None

# List of Background Papers

• Financial ledger and budget monitoring results to 19 June 2020.

# **Contact for Further Information**

If you would like to inspect the background papers or want further information, please contact:-Louise Harvey, Finance Manager

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## Revenue Budget Monitoring Report

## Community and Enterprise Resources: Period 3 Ended 19 June 2020 (No.3)

## **Community and Enterprise Resources Summary**

	Annual Budget	Forecast for Year	Annual Forecast Variance	Budget Proportion 19/06/20	Actual 19/06/20	Variance 19/06/20		% Variance 19/06/20	Note
	£000	£000	£000	£000	£000	£000			
Budget Category									
Employee Costs	83,610	83,610	0	16,654	16,326	328	under	2.0%	
Property Costs	3,575	3,575	0	625	854	(229)	over	(36.8%)	
Supplies & Services	15,180	15,180	0	2,527	713	1,814	under	71.8%	
Transport & Plant	20,827	20,827	0	3,599	3,569	30	under	0.8%	
Administration Costs	836	836	0	105	130	(25)	over	(23.8%)	
Payments to Other Bodies	7,620	7,620	0	2,263	2,264	(1)	over	(0.0%)	
Payments to Contractors	40,057	40,057	0	7,931	9,138	(1,207)	over	(15.2%)	
Transfer Payments	595	595	0	149	149	0	-	0.0%	
Financing Charges	184	184	0	1	1	0	-	0.0%	
									-
Total Controllable Exp.	172,484	172,484	0	33,854	33,144	710	under	2.1%	
Total Controllable Inc.	(63,306)	(63,306)	0	(12,616)	(9,160)	(3,456)	under recovered	(27.4%)	_
Net Controllable Exp.	109,178	109,178	0	21,238	23,984	(2,746)	over	(12.9%)	

#### Variance Explanations

Detailed within Appendices B to G.

## Budget Virements

Budget virements are shown in Appendices B to G.

#### **Revenue Budget Monitoring Report**

#### Community and Enterprise Resources: Period Ended 19 June 2020 (No.3)

#### Facilities, Streets, Waste and Grounds (including Support)

	Annual Budget	Forecast for Year	Annual Forecast Variance	Budget Proportion 19/06/20	Actual 19/06/20	Variance 19/06/20		% Variance 19/06/20	Note
	£000	£000	£000	£000	£000	£000			
Budget Category									
Employee Costs	54,512	54,512	0	10,898	10,714	184	under	1.7%	1,a,c,d
Property Costs	2,195	2,195	0	269	276	(7)	over	(2.6%)	с
Supplies & Services	6,666	6,666	0	1,218	346	872	under	71.6%	2,c
Transport & Plant	7,505	7,505	0	1,487	1,485	2	under	0.1%	с
Administration Costs	285	285	0	31	36	(5)	over	(16.1%)	с
Payments to Other Bodies	41	41	0	1	2	(1)	over	(100.0%)	с
Payments to Contractors	13,528	13,528	0	2,506	2,506	0	-	0.0%	c,d
Transfer Payments	0	0	0	0	0	0	-	n/a	
Financing Charges	77	77	0	0	0	0	-	n/a	с
Total Controllable Exp.	84,809	84,809	0	16,410	15,365	1,045	under	6.4%	
Total Controllable Inc.	(19,335)	(19,335)	0	(5,176)	(4,326)	(850)	under recovered	(16.4%)	3,b,c
Net Controllable Exp.	65,474	65,474	0	11,234	11,039	195	under	1.7%	

#### Variance Explanations

The variance relates to vacant posts within Facilities that are actively being filled. 1.

- The variance is mainly due to an under spend on food purchases within the Catering service due to school closures as a result of the COVID-19 2.
- pandemic. This is offset by a loss of school meals income during school closures. The loss of income relates to Grounds, Waste and Facilities for services covering the care of gardens, bulky uplifts and school meals as a result of the COVID-19 pandemic. 3.

- a. Transfer of the Alternative Service Delivery Model saving from Fleet and Environmental Services (Incl Projects). Net effect (£0.500m): Employees (£0.500m).
- b.
- Creation of an income budget to reflect service delivery to SLLC. Net effect (£0.025m): Income (£0.025m). Realign budget to reflect service delivery within Facilities and Operations. Net effect (£0.000m): Employees £0.562m, Property (£0.036m), Supplies and Services £0.058m, Transport and Plant (£0.006m), Administration £0.026m, Payment to Other Bodies £0.011m, Payment to Contractors c. (£0.004m), Financing charges (£0.007m), Income (£0.604m).
- Transfer from reserves for staffing and grounds works. Net effect £0.043m: Employees £0.030m, Payment to Contractors £0.013m. d.

#### **Revenue Budget Monitoring Report**

#### Community and Enterprise Resources: Period Ended 19 June 2020 (No.3)

#### Fleet and Environmental Services (Incl Projects)

	Annual Budget	Forecast for Year	Annual Forecast Variance	Budget Proportion 19/06/20	Actual 19/06/20	Variance 19/06/20		% Variance 19/06/20	Note
	£000	£000	£000	£000	£000	£000			
Budget Category									
Employee Costs	8,915	8,915	0	1,761	1,696	65	under	3.7%	1,
Property Costs	191	191	0	7	14	(7)	over	(100.0%)	
Supplies & Services	271	271	0	83	81	2	under	2.4%	с
Transport & Plant	9,089	9,089	0	1,308	1,427	(119)	over	(9.1%)	2,a
Administration Costs	34	34	0	11	18	(7)	over	(63.6%)	С
Payments to Other Bodies	146	146	0	36	36	0	-	0.0%	С
Payments to Contractors	617	617	0	221	221	0	-	0.0%	b,c
Transfer Payments	0	0	0	0	0	0	-	n/a	
Financing Charges	24	24	0	0	0	0	-	n/a	
									-
Total Controllable Exp.	19,287	19,287	0	3,427	3,493	(66)	over	(1.9%)	
Total Controllable Inc.	(18,362)	(18,362)	0	(2,150)	(2,082)	(68)	under recovered	(3.2%)	3,b,c
Net Controllable Exp.	925	925	0	1,227	1,411	(134)	over	(10.5%)	

#### Variance Explanations

1. The variance is mainly due to vacant posts within the services which are actively being filled.

- The overspend relates to the timing in the achievement of efficiencies.
  The under recovery relates to less income from asset modifications and taxi inspections through Fleet Services as a result of the COVID-19 pandemic.

- Transfer of Alternative Service Delivery Model saving to Facilities, Streets, Waste and Grounds (Including Support). Net effect £0.500m: Transport a. and Plant £0.500m.
- b. Establish temporary budget to reflect expenditure and income in respect of clinical waste within Environmental Services. Net Effect £0.000m:
- Payment to Contractors £0.335m, Income (£0.335m). Establish budget to reflect external income for Air Quality Projects. Net effect £0.000m: Supplies and Services £0.004m, Administration £0.002m, Payment to Other Bodies £0.023m, Payment to Contractors £0.045m, Income (£0.074m). c.

## **Revenue Budget Monitoring Report**

## Community and Enterprise Resources: Period Ended 19 June 2020 (No.3)

## Leisure and Culture

	Annual Budget	Forecast for Year	Annual Forecast Variance	Budget Proportion 19/06/20	Actual 19/06/20	Variance 19/06/20		% Variance 19/06/20	Note
	£000	£000	£000	£000	£000	£000			
Budget Category									
Employee Costs	4	4	0	1	1	0	-	0.0%	
Property Costs	239	239	0	123	123	0	-	0.0%	
Supplies & Services	0	0	0	0	0	0	-	n/a	
Transport & Plant	0	0	0	0	0	0	-	n/a	
Administration Costs	0	0	0	0	0	0	-	n/a	
Payments to Other Bodies	0	0	0	0	0	0	-	n/a	
Payments to Contractors	18,990	18,990	0	4,747	4,747	0	-	0.0%	а
Transfer Payments	0	0	0	0	0	0	-	n/a	
Financing Charges	0	0	0	0	0	0	-	n/a	
Total Controllable Exp.	19,321	19,321	0	4,871	4,871	0	-	0.0%	
Total Controllable Inc.	0	0	0	0	0	0	-	n/a	
Net Controllable Exp.	19,321	19,321	0	4,871	4,871	0	-	0.0%	

#### Variance Explanations

No variances to report.

## Budget Virements

a. Creation of budget to reflect the current service from Facilities, Streets, Waste and Grounds (Including Support). Net Effect £0.025m: Payment to Contractors £0.025m.

#### **Revenue Budget Monitoring Report**

#### Community and Enterprise Resources: Period Ended 19 June 2020 (No.3)

#### **Planning and Economic Development**

	Annual Budget	Forecast for Year	Annual Forecast Variance	Budget Proportion 19/06/20	Actual 19/06/20	Variance 19/06/20		% Variance 19/06/20	Note
	£000	£000	£000	£000	£000	£000			
Budget Category									
Employee Costs	4,817	4,817	0	968	967	1	under	0.1%	b,c
Property Costs	193	193	0	170	170	0	-	0.0%	
Supplies & Services	99	99	0	14	14	0	-	0.0%	с
Transport & Plant	33	33	0	2	2	0	-	0.0%	с
Administration Costs	104	104	0	13	12	1	under	7.7%	с
Payments to Other Bodies	2,131	2,131	0	919	919	0	-	0.0%	a,c
Payments to Contractors	359	359	0	44	44	0	-	0.0%	d
Transfer Payments	0	0	0	0	0	0	-	n/a	
Financing Charges	34	34	0	0	0	0	-	n/a	
									-
Total Controllable Exp.	7,770	7,770	0	2,130	2,127	2	under	0.1%	
Total Controllable Inc.	(5,650)	(5,650)	0	(1,879)	(1,639)	(240)	under recovered	(12.8%)	1,b,c
Net Controllable Exp.	2,120	2,120	0	251	489	(238)	over	(94.8%)	

#### Variance Explanations

The under recovery of income relates to a reduced number of planning and building standards applications as a result of the COVID-19 pandemic. 1.

- a.
- b.
- Establish budget in respect of COVID-19 Self Employed Hardship fund. Net Effect £1.174m: Payment to Other Bodies £1.174m. Establish staffing in respect of funding from City Deal. Net Effect £0.000m: Employees £0.111m, Income (£0.111m). Realign budget to reflect service delivery within Planning and Building Standards. Net Effect £0.000m: Employees £0.086m, Supplies and Services £0.043m, Transport and Plant £0.004m, Administration £0.040m, Payment to Other Bodies £0.025m, Income (£0.198m). Transfer from reserves for Local Plan. Net Effect £0.057m: Payment to Contractors £0.057m. c.
- d.

#### **Revenue Budget Monitoring Report**

#### Community and Enterprise Resources: Period Ended 19 June 2020 (No.3)

## Roads Total (Inc Roads Constructing Services)

	Annual Budget	Forecast for Year	Annual Forecast Variance	Budget Proportion 19/06/20	Actual 19/06/20	Variance 19/06/20		% Variance 19/06/20	Note
	£000	£000	£000	£000	£000	£000			
Budget Category									
Employee Costs	15,362	15,362	0	3,026	2,823	203	under	6.7%	1,a
Property Costs	757	757	0	56	61	(5)	over	(8.9%)	
Supplies & Services	8,144	8,144	0	1,212	110	1,102	under	90.9%	2
Transport & Plant	4,200	4,200	0	802	644	158	under	19.7%	3,a
Administration Costs	405	405	0	50	50	0	-	0.0%	
Payments to Other Bodies	5,222	5,222	0	1,307	1,307	0	-	0.0%	
Payments to Contractors	6,563	6,563	0	413	93	320	under	77.5%	4,a,b
Transfer Payments	595	595	0	149	149	0	-	0.0%	
Financing Charges	49	49	0	1	1	0	-	0.0%	
									-
Total Controllable Exp.	41,297	41,297	0	7,016	5,238	1,778	under	25.3%	
Total Controllable Inc.	(19,959)	(19,959)	0	(3,411)	(1,113)	(2,298)	under recovered	(67.4%)	5,b
Net Controllable Exp.	21,338	21,338	0	3,605	4,125	(520)	over	(14.4%)	

#### Variance Explanations

The variance is mainly due to vacant posts and less overtime being worked as a result of the pandemic. 1.

2. 3.

4. 5.

The variance is due to reduced material costs as a result of reduced road maintenance works carried out during the pandemic. The variance is mainly due to the level of hired vehicles and fuel usage being less as a result of lockdown. The variance is due to reduced demand for sub-contractors during the pandemic. The under recovery is partly due to reduced works being carried out within the Construction Unit and reduced fee income for parking

- Realign budget to reflect service delivery and staffing structure. Net effect £0.000m: Employees £0.012m, Transport and Plant £0.084m, Payment to a. Contractor (£0.094m).
- Budget realignment to reflect revenue works completed by the Construction Unit for Roads General Services as a result of the change to trading services. Net effect £0.000m: Payment to Contractor (£11.025m), Income £11.025m b.

## **Revenue Budget Monitoring Report**

#### Community and Enterprise Resources: Period Ended 19 June 2020 (No.3)

## **COVID - 19**

	Annual Budget	Forecast for Year	Annual Forecast Variance	Budget Proportion 19/06/20	Actual 19/06/20	Variance 19/06/20		% Variance 19/06/20	Note
	£000	£000	£000	£000	£000	£000			
Budget Category									
Employee Costs	0	0	0	0	125	(125)	over	n/a	1
Property Costs	0	0	0	0	210	(210)	over	n/a	2
Supplies & Services	0	0	0	0	162	(162)	over	n/a	3
Transport & Plant	0	0	0	0	11	(11)	over	n/a	
Administration Costs	0	0	0	0	14	(14)	over	n/a	
Payments to Other Bodies	0	0	0	0	0	0	-	n/a	
Payments to Contractors	0	0	0	0	1,527	(1,527)	over	n/a	4
Transfer Payments	0	0	0	0	0	0	-	n/a	
Financing Charges	0	0	0	0	0	0	-	n/a	
Total Controllable Exp.	0	0	0	0	2,049	(2,049)	over	n/a	
Total Controllable Inc.	0	0	0	0	0	0	-	n/a	
Net Controllable Exp.	0	0	0	0	2,049	(2,049)	over	n/a	

## Variance Explanations

1.

2. 3.

The variance is directly related to employee costs associated with the Resources' response to the pandemic. The variance relates to additional cleaning materials through enhanced cleaning regimes. The variance relates to additional requirements for equipment, food purchases and protective clothing during the COVID-19 pandemic. The variance is due to payments made to South Lanarkshire Leisure to reflect loss of income and additional domestic waste tonnage costs as a result of the pandemic. 4.