



# Report

Report to:	<b>Financial Resources Scrutiny Forum</b>
Date of Meeting:	<b>5 October 2017</b>
Report by:	<b>Executive Director (Community and Enterprise Resources)</b>

Subject:	<b>Revenue Budget Monitoring 2017/2018 - Trading Operational Performance Review - Roads</b>
----------	---

## 1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ update members of the Financial Resources Scrutiny Forum of progress on the Council's Trading Operations, for the period covering 1 April 2017 to 18 August 2017.

## 2. Recommendation(s)

2.1. The Forum is asked to approve the following recommendation(s):-

- (1) that the 2017/2018 operational performance review as at period 6 (18 August 2017) for the Roads Trading Operation be noted.

## 3. Background

3.1. As part of the Financial Resource Scrutiny Forum information, Financial and Operational Performance Review papers are included as part of a rotating reporting cycle.

3.2. The Enterprise Services' Trading Operations comprising the Roads Trading Operation is included within this report as at 18 August 2017 (Period 6).

## 4. Financial Position

4.1. For the financial year 2017/2018, the Roads Trading Operation is showing a surplus of £1,467,000 against a budgeted surplus for the period ended 18 August 2017, of £1,467,000.

**Table 1: Financial Position - Roads Trading Operation**

	<b>Annual Estimate £000</b>	<b>Year to Period 6 Estimate £000</b>	<b>Year to Period 6 Actual £000</b>	<b>Variance £000</b>
<b>Employee Costs</b>	8,152	2,495	2,480	15
<b>Property Costs</b>	234	62	62	0
<b>Supplies and Services</b>	8,355	3,091	3,091	0
<b>Transport and Plant</b>	5,122	1,416	1,416	0
<b>Administration Costs</b>	319	143	143	0
<b>Payment to Other Bodies</b>	0	0	0	0
<b>Payments to Contractors</b>	6,294	911	911	0
<b>Financing charges</b>	0	0	2	(2)
<b>Total Expenditure</b>	28,476	8,118	8,105	13
<b>Total Income</b>	(32,289)	(9,585)	(9,572)	(13)
<b>Surplus</b>	(3,813)	(1,467)	(1,467)	0

**5. Maximising Attendance**

5.1. Absence levels for the Roads Trading Operation for the period 1 April 2017 to 31 July 2017 are compared with last year's performance as follows:

**Table 2: Analysis of Absence**

	<b>Hawbank East Kilbride</b>	<b>Larkhall</b>	<b>Clydesdale</b>	<b>Car Parks</b>	<b>Lighting</b>	<b>Total Roads Contracting Manual</b>
Cumulative Average 2011/12	2.95%	7.65%	3.64%	2.03%	NA	4.47%
Cumulative Average 2012/13	5.89%	7.99%	5.20%	10.33%	NA	6.68%
Cumulative Average 2013/14	6.83%	6.06%	4.61%	13.05%	NA	6.21%
Cumulative Average 2014/15	5.22%	7.08%	7.14%	NA	10.41%	6.62%
Cumulative Average 2015/16	7.48%	5.71%	6.56%	NA	1.25%	6.21%

	Hawbank East Kilbride	Larkhall	Clydesdale	Car Parks	Lighting	Total Roads Contracting Manual
Cumulative Average 2016/17	7.37%	8.21%	5.08%	NA	0.21%	6.45%
April 2017	6.71%	12.08%	5.09%	NA	0	7.38%
May 2017	4.17%	10.05%	9.57%	NA	0	7.38%
June 2017	4.45%	11.43%	6.39%	NA	7.14%	7.36%
July 2017	4.18%	15.28%	7.68%	NA	8.17%	8.89%

- 5.2. Further analysis of the figures for manual employees shows the breakdown between the three main operational areas and lighting:-

**Table 3: Analysis of Absence – by type**

July 2017	Hawbank East Kilbride	Larkhall	Clydesdale	Lighting	Total Roads Contracting Manual
Short Term	59%	38%	48%	47%	45%
Long Term	41%	62%	52%	53%	55%
Total	100%	100%	100%	100%	100%

- 5.3. Absence levels are reported to Operations management on a monthly basis where necessary action is taken consistent with the Council's policy on Maximising Attendance and to the services Joint Communications Committees on a quarterly basis. In addition, monthly meetings at a senior level, continue to monitor the attendance situation in areas of concern.
- 5.4. The following management actions have taken place during the reporting period in line with the Council's policy on Maximising Attendance:

**Table 4: Management Interventions**

	Counselling	Physio Referral	Early Intervention Referral	Medical Referral
<b>Roads</b>	0	24	6	19

## 6. Roads Contracting Operational Performance

### 6.1. Routine Maintenance Schemes - Revenue

Revenue works associated with discrete schemes aimed at improving the Council's footway and carriageway networks over 2017/2018 are progressing, with the following schemes listed for the Forums interest:-

### Hamilton Area

No revenue schemes were completed in Hamilton in Quarter 2

### East Kilbride / Cambuslang and Rutherglen Area

No revenue schemes were completed for EK or Cambuslang/Rutherglen in Quarter 2.

<b>Clydesdale Area</b>	
Murray Terrace, Carnwath Plane and inlay carriageway	£69,000
Howgate Road, Robertson Carriageway overlay	£82,000

#### 6.2. Street Lighting Improvement Programme

At the Executive Committee on the 11 March 2015 approval was granted to implement a programme to upgrade all the Council's street lighting to LED technology over a three year period and to replace seven thousand of the oldest and highest risk lighting columns over a five year period.

- 6.3. The third year of the programme commenced on 1 April 2017. This financial year will see the installation of around 231 columns, 7,743 LED's and complete the conversion of lanterns on our residential roads, distributor roads, underpasses and car parks.

The information below details the progress so far this financial year.

LED installations	3,920
Column Renewals	191

We are currently on programme to complete the programme levels of installations during this financial year.

#### 6.4. Roads Investment Programme (2008-2019)

Roads Contracting Services are responsible for delivering 118 from the 151 approved schemes within the 2017/2018 Capital Programme. The remaining 33 schemes consist of 14 Anti-Skid Surfacing schemes completed by Markon and 19 Micro surfacing schemes completed by Colas Ltd., both private contractors.

The following schemes have recently been completed and are listed for the Forums interest:-

#### **Clydesdale Area**

A72 Biggar Road, Symington Plane and Inlay carriageway	£235,000
B797 Leadhills Road Plane and inlay carriageway	£283,000

## East Kilbride / Cambuslang and Rutherglen Area

Crawford Street, Strathaven £20,000  
Plane out and inlay carriageway

Jameson Drive/Tassie Place, East Kilbride £53,000  
Plane out and inlay carriageway

Hillhead Avenue, Rutherglen £46,000  
Plane out and inlay carriageway

Tanzieknowe Avenue/Drive/Place, Cambuslang £48,000  
Plane out and inlay carriageway

## Hamilton Area

Wellhall Road, Hamilton £105,000  
Plane Out and Inlay Carriageway

Dechmont Street, Hamilton £69,000  
Plane Out and Inlay Carriageway

## 7. Performance Progress Report

### 7.1. Quality 2017/2018

A minimum of two quality audits are completed weekly which measure the quality of workmanship over a range of road worker activities

**Table 5: Quality Audit Results**

Depot	No. of Quality Audits	Target %	Actual %	No. of Corrective Actions
<b>Clydesdale</b>	45	90-100	97.3	12
<b>Hawbank</b>	32	90-100	94.0	2
<b>Canderside</b>	0	90-100	0	0

7.2. Ideally percentage compliance should be 100%, however, 90%+ is considered acceptable provided corrective and preventative measures are undertaken before the auditor leaves site.

### 7.3. Roads Maintenance 2017/2018

This local performance indicator details the percentage compliance within timescale for Category 2 defects. The Quarter 2 figure for 2017/18 is detailed Table 6 below:

**Table 6: Roads Maintenance Performance Indicators**

Category	Target %	2017/2018 2 <sup>nd</sup> Quarter %	2016/2017 2 <sup>nd</sup> Quarter %
<b>Category 2 (within seven working days)</b>	80	96.22	92.33

7.4. As of 1 April 2016 this PI has changed to measure Category 2 defects as defined in the Council's new Guidance Document for Road Safety Inspections and Defect Categorisation. The new PI has a repair timescale of 7 working days and a target compliance of 80%. The Road Maintenance Management System has been upgraded to reflect this change.

## **8. Employee Implications**

8.1 None

## **9 Financial Implications**

9.1 As detailed in the Report.

## **10 Other Implications**

10.1 None

## **11 Equality Impact Assessment and Consultation Arrangements**

11.1 This report does not introduce a new policy, function or strategy or recommend a change to existing policy, function or strategy and therefore no impact assessment is required.

**Michael McGlynn**

**Executive Director (Community and Enterprise Resources)**

**8 September 2017**

### **Link(s) to Council Objectives / Values**

- ◆ Accountable, Effective and Efficient
- ◆ Sustained Development

### **Previous References**

- ◆ Minutes of 24 November 2016

### **List of Background Papers**

- ◆ None

If you would like to inspect the background papers or want further information, please contact:-

Gordon MacKay, Head of Roads & Transportation

Ext: 4484 (Tel: 01698 454484)

E-mail: Gordon.Mackay@southlanarkshire.gov.uk