

# Justice Outcomes Group

## Remit and Membership

### Background

1. A review of Justice governance was conducted during 2009. The conclusion of the review was that several existing national governance structures should be replaced. The review proposed a new structure based on a small number of outcome-focused programmes, delivered in partnership by justice organisations, overseen by a top level Justice Outcomes Group.

### Objective

2. The main objective of the Justice Outcomes Group is to provide top level leadership across justice organisations to drive progress towards achievement of the National Outcomes, in particular:

- We live our lives safe from crime, disorder and danger.(National Outcome 9)
- We have strong, resilient and supportive communities where people take responsibility for their own actions and how they affect others. (National Outcome 11)
- Our public services are high quality, continually improving, efficient and responsive to local people's needs. (National Outcome 15)

### Remit

3. The remit of the Justice Outcomes Group is to:

- Identify priorities within the justice system to support the Scottish Government's National Outcomes
- Oversee the operation of a set of programmes linked to those priorities, taking an overview of outputs and whether the programmes are achieving the aims set for them
- Ensure that the programmes are focused on making a positive impact on the citizen as well as on justice
- Work in partnership to remove barriers to achieving the priorities and programme objectives
- Develop methods for aligning individual business plans and resource decisions to overall system needs and programme objectives
- Maintain a strong focus on costs, benefits and value for money
- Identify significant long-term changes in the justice environment and ensure these are factored into work in programmes and organisations
- Encourage collective dialogue of significant current issues

### Membership

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4. The proposed membership is:

Stella Manzie	Director General, Justice and Communities Scottish Government
Catherine Dyer	Crown Agent
Eleanor Emberson	Chief Executive, Scottish Court Service
Willie Pretswell	Chief Executive, Scottish Prison Service
Mary Pitcaithly	Chief Executive, Falkirk Council
Lindsay Montgomery	Chief Executive, Scottish Legal Aid Board
Netta McIver	Scottish Children's Reporter Administration
Chief Constable David Strang	Association of Chief Police Officers Scotland
Councillor Helen Wright	Community Justice Authorities
Richard Henderson	Scottish Committee of the Administrative Justice and Tribunals Council
Kenneth Hogg	Director, Safer Communities, Scottish Government
Sarah Smith	Director, Children, Young People and Social Care, Scottish Government
Dr Harry Burns	Chief Medical Officer
Bridget Campbell	Director, Justice Programme Sponsor, Making Justice Work programme
Programme Sponsor	Reducing Offending programme
Programme Sponsor	Promoting Positive Behaviour programme
Programme Sponsor	Reassuring the Public programme

5. Two judicial figures will be asked to act as advisers to help the group form proposals which take a rounded view of the justice system and to ensure effective communication between the executive and the courts. They will not formally be members or be party to decisions, in line with advice provided by the Lord President.

Lord Reed	Judicial Adviser
Sheriff Mackie	Judicial Adviser