



# Community Wealth Building - Plan

**Performance Report 2023-24**

**Quarter 4 : April 2023 - March 2024**

(This represents the cumulative position to March 2024)

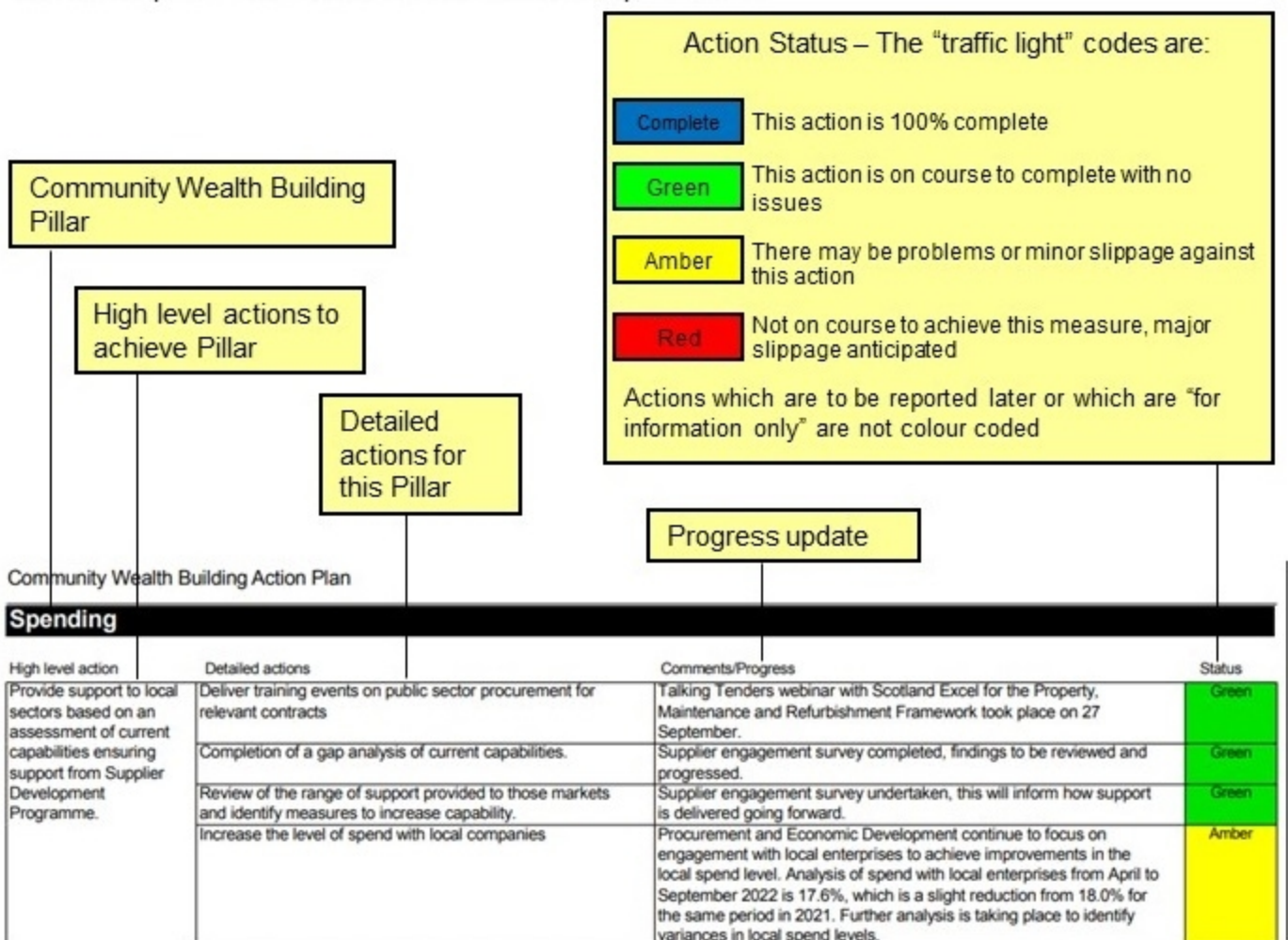


Summary - number of detailed actions complete, green, amber and red under each Community Wealth Building Pillar

Community Wealth Building Pillars	Complete	Green	Amber	Red	Report later	Total
Spending	1	24	1		1	27
Workforce		15				15
Land and property		18	3			21
Finance	1	1				2
Building the generative economy		7				7
<b>Total</b>	<b>2</b>	<b>65</b>	<b>4</b>	<b>0</b>	<b>1</b>	<b>72</b>

## Guide to the Performance Measures report

Each of the detailed actions is shown in the following pages of this report. The graphic below explains how the report is laid out and what information is presented.



## Spending

High level action	Detailed actions	Comments/Progress	Status
Provide support to local sectors based on an assessment of current capabilities ensuring support from Supplier Development Programme.	Deliver training events on public sector procurement for relevant contracts including quick quote	<p>In conjunction with the Supplier Development Programme we delivered four supplier engagement events:</p> <p>South Lanarkshire Council &amp; Social Enterprises: A Conversation about Public Sector Contracts</p> <p>Talking Tenders - Care at Home with South Lanarkshire Council X 2</p> <p>South Lanarkshire Council, Community Wish List supplier meeting</p>	Green
	Increase the level of spend with local companies	The level of local spend for 23/24 will be published by LGBF in July 2024: however the % of spend with local enterprise from April to September 2023 indicated a positive uplift of 2% : increasing local spend from 17.6% to 19.8% for the first 6 months of the year.	Report Later
	Increase the number of registrations with Public Contracts Scotland tendering portal	There has been a 16.5% increase in SLC PCS registrations since November 2022	Green
	Increase the number of registrations with Supplier Development Programme	New registrations for SLC suppliers for 1/4/23-31/3/24 are 111.	Green
	Increase the contracts awarded to local companies	The Council awarded 33 contracts to local companies in 2023/2024, which represents an increase in the proportion of contracts awarded to local companies from 12% to 16%.	Green
	Promotion of free procurement training aligned with the continued support of the SDP ensuring that all Business Gateway advisers are aware of the programme and what it delivers.	<p>Promoting of procurement training continues via social media and all our engagement with local businesses</p> <p>Business Gateway advisers also promote SDP via their engagement with local businesses</p> <p>The Business Gateway is now under the management of NLC and SLC. We are at present arranging an event to make them aware of all SLC services, including SLC Procurement</p>	Green

## Spending

High level action	Detailed actions	Comments/Progress	Status
	Supplier Development Programme to assist SMEs to develop the required suite of supporting policy and practical documentation to submit bids for council works contracts.	SDP continues to update its suite of training, in the last year this has included webinars on community wish lists and the impact of the cenefits system on how businesses will report community benefits	Green
	Continue to review the range of support provided to businesses wishing to engage and identify measures to increase capability.	In the last year SLC Business Support has delivered new initiatives aimed at supporting businesses with free consultancy support as well as an accelerator programme for food and drink companies.  We also changed the criteria for our Business Growth Grant to allow applications that are exclusively for projects that will help businesses on their journey to net zero	Green
	Report on the findings of the Market Capacity Assessment to understand the capability of the food and drink sector to supply food and drink to the council.	Outcomes of the market capacity assessment were presented at the Climate Change and Sustainability Committee on 20 September 2023 and at the Community Wealth Building Commission on 12 December 2023. Actions identified include continuing engagement with businesses; exploring ways to increase the supply of local food and drink in specific SLLC venues; identifying and analysing practices developed in other comparable local authorities; delivering the business accelerator programme "Eat South Lanarkshire"; supporting discussion with the food and drink network "Lanarkshire Larder"; and promoting sub-contracting opportunities.	Complete
Assess local markets, their existing capacity and willingness of business to grow together with the identification of appropriate contract opportunities.	Encourage local suppliers to bid for Scotland Excel and HubSW contract opportunities	We deliver a yearly Build Lanarkshire programme with colleagues from Hub South West and North Lanarkshire. Each session is delivered in the premises of on of the Hub South West Tier 1 contractors and includes a face to face with a senior buyer from the contractor	Green
	Promote the council's contract register as a source of information to interested parties	Economic Development regularly promote access to the Council's contract register through social media and supplier events. The procurement team will be launching a new online version of the Contract Register with improved accessibility and search functions for potential suppliers in May 2024.	Green
	Identify opportunities for local SME's to increase spend working with various agencies.	Ongoing work across the business community working with the Supplier Development Programme and Business Gateway	Green
	Identify the opportunities presented from the review of the Grow Local management information that should allow more local business to bid for prospective work.	Grow local reports were distributed to procuring services for consideration of procurement opportunities. This activity is supplemented by ongoing activity from Economic Development, Procurement and procuring Resources'	Green

# Community Wealth Building Action Plan

## Spending

High level action	Detailed actions	Comments/Progress	Status
	Enact the changes necessary to the council contract terms and conditions to capture levels of sub-contracting spend	Will form part of work to be undertaken to review and update council standard terms and conditions to be completed by December 2024.	Amber
Assess those procurement opportunities where pre-market engagement would be considered beneficial.	Utilise support from Supplier Development Programme to facilitate market engagement, using their marketing and social media channels, plus webinars and early engagement events.	SLC's own social media channels and SDP's media channels utilised to promote SDP national events and webinars as well as our own SLC led SDP events and webinars	Green
	Maintain liaison with Tier 1 contractors to promote SME engagement for sub-contract opportunities and, where possible, obtain details of successful awards	The annual Build Lanarkshire initiative is supported by, and takes place in the premises of, Hub South West member Tier 1 contractors.  We are also part of the community benefits group for the new Monklands Hospital which is being delivered by Laing O'Rourke	Green
	Earlier identification of potential contracts and cascading of this information to the relevant businesses.	Procurement and Economic Development work together to ensure that suitable local suppliers can be identified for contractual opportunities, particularly Quick Quotes for Works. The procurement team work closely with the Supplier Development Programme on pre tender engagement events, which this year has included Care at Home suppliers, and events to engage social enterprises and subcontracting opportunities for tier one contractors. Regular Prior Information Notices (PINs) are published on Public Contracts Scotland as part of the pre tender market engagement process.	Green
Use a range of communication methods to advertise opportunities to potential bidders.	Conduct supplier events and increase the use of social media.	Supplier events included ones specifically for SLC Social Care contracts as well as the involvement with Hub South West Tier 1 contractors for their forward plan of works	Green
	Supplier Development Programme to raise market awareness of opportunities using their marketing and social media channels, plus webinars.	SDP carried out 9 bespoke email campaigns for SLC to SLC registered businesses to promote the various webinars and encourage attendance. SDP also carried out a number of social media campaigns . These included 42 posts (linked In, Twitter and Face Book) promoting SLC, these were viewed 13,093 times and resulted in 343 engagements (click throughs, likes and shares)	Green



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## Spending

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	Specific promotion of quick quote opportunities.	Economic Development and Procurement have referred potential suppliers to specific services and buyers for consideration in future tenders. Economic Development input into events or presentations that include the topic of procurement and advise that SLC can instruct quick quotes of up to £2m	Green
	Review of the detailed feedback from SDP following the Meet the Real Buyer event.	Feedback on annual Meet the Buyer received from SDP  We did not have a Lanarkshire Meet the Real Buyer this year but one is taking place in November 2024	Green
Review sustainability requirements for contracts	Progress the Flexible Framework Sustainability action plan to further embed good procurement practice.	The flexible framework is updated 6 monthly and the Council has achieved level 2 (from 5) and is working towards level 3 in People, Process, Reporting and Stakeholders and level 4 in Strategy. Achievements this year include implementation of a mandatory 30% sustainability score in the technical envelope for Fair Work, Community Benefits and Climate impacts. All high value contracts within the priority sustainability categories receive a full sustainability test to inform the specification and technical requirements of the tender.	Green
Identify those anchor organisations willing to participate and promote contract opportunities to local SMEs and social enterprises.	Complete an exercise to identify common areas of interest with other anchor organisations.	Discussion held between SLC and NHSL to identify potential areas of interest with community transport identified as one area for further development. Further discussions planned once base information has been gathered.	Green
	For our lower value procurement processes NHS Lanarkshire will ensure, where possible, that at least half of the suppliers invited to quote are based in the Lanarkshire area.	The practice of ensuring half of the suppliers invited to quote are based in the Lanarkshire area was included in the health board's organisational procurement strategy published in 2022 and is now embedded as a business as usual process.	Green
Review of the changes to delivering increased levels of community benefits and identification of new	Implementation of community benefits monitoring system.	The Community Benefits monitoring software "Cenefits" was live, as scheduled, in March 2024, with successful registration and training of all relevant Council contractors and contract managers. This will enable the Council to improve monitoring and delivery of committed Benefits.	Green

## Community Wealth Building Action Plan

### Spending

High level action	Detailed actions	Comments/Progress	Status
opportunities to improve community outcomes	Monitor the wish lists delivered from community benefits.	25 community wishes with a value of £10,000 were delivered from contracted Community Benefits	Green
Consideration of the changes that could be made to the way contractual opportunities are presented to the market and evaluated in support of community wealth building objectives	Review the contract evaluation criteria for regulated spend and potential for increasing tender opportunities for local business.	Report prepared and to be considered by spend pillar working group.	Green

### Workforce

High level action	Detailed actions	Comments/Progress	Status
Ensure that all Anchor organisations including South Lanarkshire Council have adopted the Living Wage as well as Living hours and fair work practices	We will continue to advocate the Living Wage and work on developing living hours along with our Community Planning Partners and Anchor Organisations	•The Living Wage Campaign Sub Group met 6 times during 2023/24	Green
Support our local businesses to create fair working practices	Continue to ensure that all businesses and third sector organisations who engage with the Council are encouraged to adopt the Living Wage and a fair work approach to employment practices.	•During that financial year South Lanarkshire obtained 35 new Living Wage Accredited employers. •From this 35 a total of 8 took advantage of the Living Wage Accreditation Discount Scheme with a total payment £522 •South Lanarkshire had a total of 175 Accredited employers as of 31 March 2024	Green

## Workforce

High level action	Detailed actions	Comments/Progress	Status
	Provide webinars and support to understand impact of Fair Work, for employers and communities.	<ul style="list-style-type: none"> <li>•Throughout the year the group continued to promote the Living Wage by attending events and using social media messages to raise awareness</li> <li>•Throughout the year group members particularly the Economic Development Team and Employability Team engaged with partners (DWP, SDS and RTWS) and employers</li> <li>•The group had a high profile presence during Living Wage Week in November 2023</li> </ul>	Green
We will improve the percentage of applicants from South Lanarkshire SIMD areas who secure work with Living Wage accredited employers	Our employability projects will work with managers to identify pre employment training and skills required for entry level jobs as well as building on existing work to prepare our local residents for interview and improve their employability.	The employability team has continued to support employability participants into vacancies. The NHS Demonstrator programme has provided p/t 6 month paid placements to 39 parents	Green
We will continue to deliver employability programmes which help local residents into work.	We will map the extent of employability support with partners - identifying strengths, gaps and areas for development.	The South Lanarkshire Employability Partnership has mapped all employability provision, and an operational sub-group has been established to identify and respond to gaps in service	Green
Work with our own services and public and private sector partners to identify the skills they need to grow and create wealth in the local economy, including skills needed for the transition to a net-zero economy.	We will work with our own services and with partners on our Local Employability Partnership, local business organisations including Federation of Small Businesses and Lanarkshire Chamber of Commerce. The purpose is to consult with these communities – gathering data on their immediate as well as future skills needs. We will develop existing relationships with Scottish Enterprise, Business Gateway and Skills Development Scotland to ensure that up to date labour market and demand led data is informing our plans and developing our skills and knowledge training	A new employer engagement team has been established within the employability team and works closely with Routes to Work South, Business Gateway and SDS to co-ordinate support to employers and identify opportunities.	Green
Be responsive to business and Social Enterprise needs	We will further develop our Upskilling programme to ensure it is meeting demand led skills requirements and qualifications from local SMEs and Social Enterprises in particular.	Funding changes through Scottish Government have necessitated a review of the upskilling programme and during 2023/24 it has focused on providing person-centred, targeted support to employed parents looking to access support or training to increase their income.	Green



## Community Wealth Building Action Plan

### Workforce

High level action	Detailed actions	Comments/Progress	Status
	We will work with new businesses to ensure residents are upskilled prior to launch date through pre-employment training and employability support.	The Council and RTWS provide pre-employment support to businesses including training. A sector based academy has been delivered in partnership with MacDonald hotels to support young people to progress to opportunities at Crutherland Hotel in East Kilbride.	Green
Promote the Council and partners as an 'Employer of Choice' highlighting our excellent Terms and Conditions and opportunities for flexible working.	Build on work ongoing with Targeted recruitment in Employability Services, ensuring that applicants are supported to apply for vacancies with the council and partners as well as receiving pre-employment training where required. Use available funding to support job opportunities for local people within council.	All employability participants applying for SLC posts are provided with pre-interview support. work placements are used where appropriate to provide pre-employment support to young people	Green
Continue to support local residents and businesses through our extensive employability programme of support	We will continue to work with local companies and residents to ensure we reach the best fit of local vacancies to skills. Investing in training and employability support where required.	The employability service has supported 2640 people across priority groups of young people in the last 6 months of school, young people aged 16-19, adults with barriers to employment, people with learning disabilities. 1481 participants progressed to employment or further learning during the year	Green
Identify suitable Modern Apprenticeship opportunities within the Council over next 2-5 years	Work with Resource workforce plans to identify numbers and MA occupational areas, and build on MA frameworks to create training which meets the needs of SLC.	The MA team meets with service managers on an annual basis to plan MA recruitment based on workforce plans.	Green
Engage with SDS to agree MA priorities at national and local level	Modern apprenticeship opportunities a standing item for discussion at local employability partnership meetings.	MA opportunities are shared across partner networks and discussed at the LEP	Green
Work with Education Resources to identify suitable Foundation and Modern Apprenticeship journeys	Monitor progress of Foundation apprenticeship candidates who are ready/suitable for Modern Apprenticeship opportunities. Put in place any additional supports required.	The FA team provide one-to-one support to all FAs including pre-interview support for those applying for SLC MAs. all FAs applying for SLC MAs interviews are guaranteed an interview. The positive destination rate for the FA programme is 98%	Green

## Community Wealth Building Action Plan

### Workforce

High level action	Detailed actions	Comments/Progress	Status
Review the funding streams available to the Council to support training including Modern Apprenticeships	Examine the terms and conditions of these funding streams to identify best option for funding or part-funding Modern Apprenticeship programmes and other training opportunities	SG employability funding can be used to provide additional MA opportunities to priority groups. 6 care experienced young people were supported to access MAs in 2022/23 - 2023/24	Green
Put in place options for trainee positions including modern apprenticeships using workforce plans and funding criteria to maximise effectiveness	Use different funding streams to leverage best available options for sustainable traineeships. Link to work with DYW.	The SG funded Kickstart programme ended in 2022/23 and SLC participants were supported to progress to sustainable employment. The Council has delivered the NHS Demonstrator programme in partnership with NHS Lanarkshire and plans to deliver a similar programme in 2024/25 through Facilities services to support parents into SLC employment.	Green

### Land and property

High level action	Detailed actions	Comments/Progress	Status
Increase the supply of affordable housing across South Lanarkshire	Deliver the Strategic Local Programme Agreement (SLPA)	total claims of £18.485 achieved through 23/24	Green
	Preparation and approval of the Strategic Housing Investment Plan (SHIP).	SHIP developed and approved at committee on 8th November 2023	Green
	Implement policy on affordable housing in new private developments in Local Development Plan 2	Delivery of affordable housing through the development process is managed by application of policy in LDP2 and the accompanying supporting planning guidance. A robust consultation process with Housing Services ensures a bespoke solution is identified for individual sites. In addition the Planning Service is part of the officer working group identifying land for SHIP sites.	Green
Identify and purchase appropriate properties to meet specific housing needs	Promote and advertise scheme in targeted areas.	Scheme advertised on website, and estate agents made aware of SLC preferences.	Green
	Target of 120 properties purchased through Market Purchase Scheme for 2023/24.	Target of 120 OMPS was set for 2023/24 and 165 acquired.	Green

## Land and property

High level action	Detailed actions	Comments/Progress	Status
Continuous assessment of regeneration priorities as part of Local Housing Strategy process.	Considered as part of annual review of Local Housing Strategy.	Following completion of the housing led Whitlawburn regeneration project in 2022/23, no further priority areas have been identified within the council's Affordable Housing Supply Programme.  The focus of the programme remains to meet housing need across priority areas, with further developments relating to regeneration to be included as part of the annual review of the Local Housing Strategy 2022-27.	Green
	Identified priority projects included as part of SHIP development.	Priority of Low, Medium or High set against all SHIP projects. (22 High, 29 Medium, 16 Low)	Green
	Ensure priority projects are included as part of the preparation of the next Local Development Plan 3	Preparation of LDP3 will involve extensive consultation with Council services and partners to ensure projects that will deliver the aims and objectives of the Council and Community Plans are identified and included in the plan. A key part of the LDP process now includes the preparation of a delivery programme to set out how the LDP will be implemented and achieve key outcomes.	Green
Continue to target long-term empty homes to bring them back into effective use and contribute towards meeting housing needs with a target of 15 set for 2023/24.	Establish a Matchmaker Scheme to link empty properties with interested buyers.	Work commenced in 2023/24 with other council services and the Scottish Empty Homes Partnership to develop a matchmaker scheme for South Lanarkshire. However, the Scottish Empty Homes Partnership are now undertaking a review of the active schemes to determine their effectiveness, with the council awaiting the outcome of this prior to launching a new South Lanarkshire scheme. Opportunities to join a national approach may also be available following this review, with it expected to conclude later in 2024/25.	Amber
	Set up an empty home grant scheme providing financial support for owners to improve property condition.	Work ongoing	Amber
	Provide practical advice and assistance to empty property owners.	Strategy and Policy Officer (Empty Homes) continues to deliver practical advice and assistance to any enquirer contacting the council. Referrals passed to colleagues in Home Improve Services, Building Standards and Environmental Services were additional assistance required.	Green

## Community Wealth Building Action Plan

### Land and property

High level action	Detailed actions	Comments/Progress	Status
Increasing number of asset transfers	Support asset transfer through: Continued promotional work, Continuation of CAT Officer Post to support community interest, Grow Community Capacity	CAT Officer in post until March 2025. Supporting in excess of 45 CAT processes at any given time across the year.	Green
Annual evaluation of the 'value' of asset transfers to communities and CWB.	Co-design an evaluation tool with a 1-2 completed CAT groups. Pilot and test. Develop the tool and CWB indicators.	Evaluation Tool design commenced but has been paused due to the announcement of local building closures and the urgency of supporting a high volume of CATs. We will resume the evaluation of CATs this summer.	Amber
Continue to improve the energy efficiency of the Council's housing stock contributing towards national climate change ambitions	The Housing Investment Programme will continue to incorporate sustainable changes to the Council's housing stock, working towards increasing the number of properties that meet the relevant energy efficiency standards for social housing.	As at 31 March 2024, 95.39% of the Council's housing stock meet Energy Efficiency Standard for Social Housing (ESSH). This is a slight increase in the number of properties meeting the standard in March 2023.	Green
Continue to implement energy efficiency measures across council and partner facilities including investment in renewable energy solutions and low/ zero-carbon heating	Deliver a range of projects as part of the Community Energy Efficiency Fund programme.	The 2023/24 CEEF included a number of projects for LED lighting and the installation of PV panels in one primary school. All works were successfully completed by the in-house Building Services Team.	Green
	Reduce embodied carbon from construction (new builds and refurbishment)	Design Process is constantly reviewing opportunities to reduce carbon.	Green

## Land and property

High level action	Detailed actions	Comments/Progress	Status
Continue to maximise external funding to support owners and private rented properties improve their property	Work with partners, including Home Energy Scotland, to provide advice and support to owners and private landlords on funding opportunities available to them.	Through the existing partnership networks, Housing and Technical Resources continue to support owners and private landlords on opportunities to improve the energy efficiency of their home and reduce costs associated with heating.  This includes through the twice annual Private Landlord Forum, with expert presenters attending to provide advice and answer questions on grant funding opportunities to over 80 South Lanarkshire private landlords.	Green
	Implement and administer the Energy Company Obligation (ECO) scheme within South Lanarkshire.	Throughout 2023/24. Housing and Technical Resources have led the development and implementation of South Lanarkshire's ECO4 Scheme that enables the draw down of national energy company funding to be used to improve the energy efficiency of homes across the local authority area.  Since launching in July 2023, the scheme has enabled over 330 energy efficiency measures to be installed across 127 privately owned or rented homes by locally based contractors. Particular focus this year has been to support those on low incomes and significant health conditions, aiming to reduces costs associated with heating their home.	Green
Take the "20-minute neighbourhood" concept into account when planning capital schemes.	Include "20 minute neighbourhood" within the scoring criteria when assessing bids for UK, Scottish Government and Council funded capital schemes	The development of the East Kilbride and Hamilton masterplans have fully embraced the principles of 20 minute neighbourhoods. This is also reflected in the existing strategies and Masterplans for our other towns and most recently Rutherglen and the Shaping Places for Wellbeing Initiative.	Green

## Community Wealth Building Action Plan

### Land and property

High level action	Detailed actions	Comments/Progress	Status
Apply the principles of Community Wealth Building to spatial planning decision including the preparation of Local Development Plan 3 and the assessment of planning applications.	Ensure LDP3 supports the principles of Local Living and community wealth building: Submission of Evidence Report (September 2024) Prepare guidance to aid the assessment of planning applications (December 2024)	A report setting out the role of the planning process in delivering CWB objectives was reported to the Commission in September 2023. Discussion has taken place with key officers to update on the data and information required for the LDP3 evidence report in relation to CWB and the social enterprise strategy and planning officers will participate in relevant forums in order to develop engagement opportunities. Some non-statutory supporting planning guidance will be created to highlight the role of the development management process in delivering CWB aspirations.	Green
Engage with public, private and voluntary sector partners to marry -up aspirations and pool funding to add value and deliver one-stop service provision	Ensure cross sector- partners are aware of planned projects and opportunities for collaboration	Regular updates to the Council's committees, CWB commission and extensive public engagement across our towns has helped keep partners up to date	Green



## Community Wealth Building Action Plan

### Finance

High level action	Detailed actions	Comments/Progress	Status
We will look to approach the pension fund to explore further opportunities for investment in local areas. Other councils , with a similar interest, may wish to make a joint approach	Through officers initially, we will approach SPF to ask for options to be considered for opportunities for local investment. Considerations to be developed along side SPF following initial discussions of possible areas.	In relation to investment by SPF we have had communication with them around how they invest, in particular how they invest with councils.  They have a Direct Impact Portfolio that they point to around a more local impact investment portfolio This isn't however a pot of funds that can be "bid" for.  will continue to look at what other councils are doing in this area.	Complete
Establish working relationships with CUs and community partners to promote savings and affordable credit	Work with communities to grow Credit Unions by promoting savings and affordable credit	We are continuing to raise awareness of credit union services in communities and supporting growth through our Financial Inclusion Network activity and our online directory for Money is not the only problem with dedicated web pages this year for each of our local Credit Unions. Exploratory talks between the South Lanarkshire Credit Union Network and our Education Colleagues on a potential Credit Union entry in the SWAY Newsletter going to schools that builds on the earlier successful Savvy Savers activity on ethical lending with 112 Schools. Dialogue with our Community Engagement Team is ongoing and potential links with external funds such as Multiply and Community Bonds explored over the last 6 months.	Green

### Building the generative economy

High level action	Detailed actions	Comments/Progress	Status
Offer targeted support to South Lanarkshire businesses, enabling them to create and safeguard jobs, increase turnover and profit	Develop sector specific programmes (tourism, food and drink, social enterprises, green economy, construction, manufacturing etc)	each of these programmes and strategies are ongoing in line with agreed timescales and budgets.	Green
	Signpost businesses to other sources of help and advice	Ongoing work across the business community working with the Supplier Development Programme and Business Gateway	Green
Develop a marketing/investment strategy, including a	Create a site prospectus	The Council's new Inward Investment website is live and engagement ongoing across the business community	Green

## Building the generative economy

High level action	Detailed actions	Comments/Progress	Status
promotional programme with targeted/seasonal events and promotions around key employment sectors.	Improve web presence/ on line material	The Council's new Inward Investment website is live and engagement ongoing across the business community	Green
	Ensure planning and other statutory advice is up-to-date and accessible	The Council's new Inward Investment website is live and engagement ongoing across the business community	Green
Develop a new strategic agreement with the Third Sector	Establish a high level review group and comprehensive engagement process for the review	A year-long campaign has been launched by VASLan, co-produced by over 100 local third sector organisations, which aims to engage partners around three asks: recognise the value of the third sector; be smarter with funding; and meaningfully engage with the sector. As part of the campaign, Partners are asked to convene conversations with stakeholders at regional and national levels to examine the role and future of the sector. These conversations will inform the future strategic framework for the sector in South Lanarkshire, including its role in the delivery of Community Wealth Building.	Green
Deliver the objectives outlined in the social enterprise strategy 2023-27	Deliver actions under the key priorities of Stimulating Social Enterprise, Developing Stronger Organisations and Realising Market Opportunity.	A steering group chaired by VASLan and membership made up of NLC, NHSL and third sector reps have reviewed and updated Terms of Reference for the group. This group oversees delivery of actions under the strategy and for this period we have delivered on a Leadership Accelerator and Business Accelerator programme for 23 organisations. Promotion of democratic finance models out to the sector to engage organisations in a Community Bond pilot and piloted a supply chain initiative in the CamGlen areas with Healthy n Happy as the community Anchor to increase service delivery and purchasing from the sector. With a focus on young people and entrepreneurship we have signed off a Shark Reef competition which will run across S3 pupils in 20 secondary schools who will receive business support to pitch their business idea to a panel of local business leaders. The winner will be announced at the final in November	Green