

Report to:	Community Services Committee
Date of Meeting:	17 January 2017
Report by:	Executive Director (Finance and Corporate Resources)
	Executive Director (Community and Enterprise
	Resources)

# Subject: Community Services – Workforce Monitoring – September and October 2016

## 1. Purpose of Report

- 1.1. The purpose of the report is to:-
  - provide employment information for September and October 2016 relating to Community Services

#### 2. Recommendation(s)

- 2.1. The Committee is asked to approve the following recommendation(s):-
  - (1) that the following employment information for September and October 2016 relating to Community Services be noted:-
    - attendance statistics
    - occupational health
    - accident/incident statistics
    - discipline, grievance and Dignity at Work cases
    - analysis of leavers and exit interviews
    - staffing watch as at 10 September 2016

#### 3. Background

3.1. As part of the Council's performance management arrangements, regular workforce monitoring reports are submitted to Committee. This report for Community Services provides information on the position for September and October 2016.

# 4. Monitoring Statistics

# 4.1. Attendance Statistics (Appendix 1)

Information on absence statistics is analysed for the month of October 2016 for Community Services.

The Service absence figure for October 2016 was 5.6%, an increase of 0.3% when compared to the previous month and is 1.2% higher than the Council-wide figure. Compared to October 2015, the Service absence figure has increased by 0.4%.

Based on the 2016/2017 annual trend, and the absence figures at October 2016, the overall annual average absence for the Service for 2016/2017 is 5.4%, compared to a Council-wide average figure of 4.4%.

For the financial year 2016/2017, the average days lost per employee within the Service equates to 12.7 days, compared with the average figure for the Council of 9.6 days per employee.

# 4.2. Occupational Health (Appendix 2)

In terms of referrals to occupational health, which include medical examinations and physiotherapy, overall 221 referrals were made this period. This represents an increase of 51 when compared with the same period last year.

## 4.3. Accident/Incident Statistics

There were 21 accidents/incidents recorded within the Service this period, an increase of 5 when compared to the same period last year.

## 4.4. Discipline, Grievance and Dignity at Work (Appendix 2)

During the period, 16 disciplinary hearings were held within the Service, a decrease of 16 when compared to last year. During this period there was 1 appeal heard by the Appeals Panel. There were no Grievance or Dignity at Work hearings within the Service this period and this figure remains unchanged when compared to the same period last year.

## 4.5. Analysis of Leavers (Appendix 2)

There were 24 leavers in the Service this period, an increase of 5 when compared with the same period last year. One exit interview was conducted.

#### 5. Staffing Watch (Appendix 3)

There was a decrease of 27 employees in post from 11 June 2016 to 10 September 2016.

#### 6 Employee Implications

6.1. There are no implications for employees arising from the information presented in this report.

# 7. Financial Implications

7.1. All financial implications are accommodated within existing budgets.

# 8. Other Implications

8.1. There are no implications for sustainability or risk in terms of the information contained within this report.

#### 9. Equality Impact Assessment and Consultation Arrangements

- 9.1. This report does not introduce a new policy, function or strategy or recommend a change to an existing policy, function or strategy and therefore no impact assessment is required.
- 9.2. There was no requirement to undertake any consultation in terms of the information contained in this report.

# Paul Manning Executive Director (Finance and Corporate Resources)

#### Michael McGlynn

**Executive Director (Community and Enterprise Resources)** 

30 November 2016

## Link(s) to Council Values/Objectives

- Accountable, effective and efficient
- Fair and open
- Self aware and improving
- Excellent employer
- People focused
- Working with and respecting others

#### **Previous References**

• Community Services Committee – 11 October 2016

#### List of Background Papers

Monitoring information provided by Finance and Corporate Resources

## **Contact for Further Information**

If you would like to inspect the background papers or want further information, please contact:- Janet McLuckie, Personnel Officer Ext: 4239 (Tel: 01698 454239) E-mail: Janet.McLuckie@southlanarkshire.gcsx.gov.uk

#### **APPENDIX 1**

#### ABSENCE TRENDS - 2014/2015, 2015/2016 & 2016/2017 Community Services

APT&C				Ma	nual Worke	rs			Service Tot	al			Council Wie	de	
	2014 / 2015	2015 / 2016	2016 / 2017		2014 / 2015	2015 / 2016	2016 / 2017		2014 / 2015	2015 / 2016	2016 / 2017		2014 / 2015	2015 / 2016	2016 / 2017
April	3.0	1.8	4.6	April	4.4	4.2	5.7	April	4.2	3.9	5.5	April	3.9	3.8	4.3
Мау	2.2	2.6	5.1	May	4.9	4.3	5.5	May	4.6	4.2	5.4	May	4.1	3.9	4.4
June	2.0	2.3	4.2	June	4.8	4.5	5.3	June	4.4	4.2	5.1	June	3.7	3.5	4.1
July	2.4	2.1	2.9	July	3.8	3.7	4.1	July	3.6	3.5	3.8	July	2.9	2.9	3.3
August	3.1	3.6	3.0	August	4.4	4.1	4.7	August	4.3	4.0	4.3	August	3.4	3.3	3.6
September	2.6	2.1	4.9	September	6.2	5.0	5.5	September	5.7	4.6	5.3	September	4.3	3.8	4.1
October	2.8	6.7	5.3	October	6.4	5.1	5.7	October	6.1	5.2	5.6	October	4.5	4.1	4.4
November	2.4	2.7		November	6.9	6.1		November	6.3	5.7		November	4.9	4.7	
December	1.9	3.0		December	5.8	6.4		December	5.3	6.0		December	4.6	4.7	
January	2.1	3.2		January	5.5	6.4		January	5.1	6.0		January	4.7	4.6	
February	1.5	3.0		February	5.7	6.7		February	5.2	6.3		February	4.9	5.0	
March	1.3	5.1		March	5.3	6.6		March	4.8	6.3		March	4.7	5.2	
Annual Average	2.3	3.2		Annual Average	5.3	5.3	5.7	Annual Average	5.0	5.0	5.4	Annual Average	4.2	4.1	4.4
Average Apr-Oct	2.6	3.0	4.3	Average Apr-Oct	5.0	4.4	5.2	Average Apr-Oct	4.7	4.2	5.0	Average Apr-Oct	3.8	3.6	4.0
No of Employees at 3	1 October 2	2016	680	No of Employees at 31	October 20	016	2289	No of Employees at	31 October	2016	2969	No of Employees at	31 October	2016	15086

For the financial year 2016/17, the projected average days lost per employee equates to 12.7 days.

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COMMUNITY SERVICES COMMITTEE				
	Sep-Oct 2015	Sep-Oct 2016		
MEDICAL EXAMINATIONS Number of Employees Attending	32	55		
EMPLOYEE COUNSELLING SERVICE Total Number of Referrals	29	25		
PHYSIOTHERAPY SERVICE Total Number of Referrals	66	83		
REFERRALS TO EMPLOYEE SUPPORT OFFICER	38	51		
REFERRALS TO COGNITIVE BEHAVIOUR THERAPY	5	7		
TOTAL	170	221		

APPENDIX 2

CAUSE OF ACCIDENTS/INCIDENTS	Sep-Oct 2015	Sep-Oct 2016
Over 7 day absences	3	5
Over 3 day absences**	3	0
Minor	5	12
Near Miss	1	0
Violent Incident: Physical****	2	3
Violent Incident: Verbal*****	2	1
Total Accidents/Incidents	16	21

\*A Major injury is any fracture (other than to the fingers, thumbs or toes), amputation, dislocation of the shoulder, hip, knee or spine, loss of sight, electric shock, a chemical or hot metal burn to the eye or penetrating injury defined by the HSE.

\*\*Over 3 day / over 7day absence. As of 1 April 2012 changes occurred to RIDDOR whereby the need to report absences of employees from work because of an injury sustained during their employment was raised from over 3 days absence to over 7 day.Therefore the monthly figures are non comparable for this category.

\*\*\* A minor injury is an injury not covered by " Over 7-day" or "Major".

Near Miss - Any unexpected, unplanned occurrence (except Dangerous Occurrences) that does not lead to injury of persons, damage to property, plant or equipment but may have done so in different circumstance.

\*\*\*\*Physical violent incidents are included in the "Major" figures, where applicable, to provide the "Total Major" figures.

\*\*\*\*Physical violent incidents and \*\*\*\*\* Verbal Violent Incidents are included in the "Over 3-day or Over 7-day" figures, where applicable, to provide the "Total Over 3-day or Over 7-day" figures.

\*\*\*\*Physical Violent Incidents and \*\*\*\*\* Verbal Violent Incidents are included in the "Minor" figures, where applicable, to provide the "Total Minor" figures.

RECORD OF DISCIPLINARY HEARINGS	Sep-Oct 2015	Sep-Oct 2016
Total Number of Hearings	32	16
Total Number of Appeals	0	1
Appeals Pending	0	0

Time Taken to Convene Hearing Sep-Oct 2016

Percentage of interviews conducted

0-3 Weeks

4

4-6 Weeks Over 6 Weeks 10 2

4%

0%

2015	2016
0	1
0	1
	0 0

#### JOINT STAFFING WATCH RETURN COMMUNITY SERVICES

#### 1. As at 10 September 2016

Total Nur	mber of E	mployees									
MA	MALE FEMALE		TO	TOTAL							
F/T	P/T	F/T	P/T	10	IAL						
1095	226	180	1381	28	82						
*Full - Tim	*Full - Time Equivalent No of Employees										
Salary Ba	Salary Bands										
Director	Grade 1	Grade 2	Grade 3	Grade 4	Grade5	Grade 6	Fixed SCP	Teacher	TOTAL		
1	1564.16	290.61	125.29	20.71	9	2	17.46	0	2030.23		

#### 1. As at 11 June 2016

Total Nur	nber of E	mployees		1							
MALE FEMALE TOTAL											
F/T	P/T	F/T	P/T	10	IAL						
1125	218	179	1387	2909							
*Full - Tim	ne Equival	ent No of	Employee	S							
Salary Ba	nds										
Director	Director Grade 1 Grade 2 Grade 3 Grade 4 Grade5 Grade 6 Fixed SCP Teacher TOTAL										
1	1580.79	296.87	125.81	20.71	10	3	17.46	0	2055.64		