

Report

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| Report to: | South Lanarkshire Integration Joint Board |
| Date of Meeting: | 26 March 2024 |
| Report by: | Director, Health and Social Care |

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| Subject: | Financial Monitoring 2023/2024 |
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ♦ advise the Integration Joint Board of the financial position of the South Lanarkshire Health and Social Care Partnership (HSCP) for the period from 1 April to 31 January 2024 (Health Care Services) and 1 April to 29 December 2023 (Social Care and Housing Services)

2. Recommendation(s)

2.1. The Integration Joint Board is asked to approve the following recommendation(s):-

- (1) that the contents of the report be noted;
- (2) that the projected prescribing overspend across Health Care Services be noted;
- (3) that the review and realignment of reserves commitments across delegated health care services, as outlined at paragraph 8.1, is approved;
- (4) that the approval by SLC of the IJB retention of the projected underspend at 31 March 2024 across delegated social care and housing services of £1.272m be noted, as outlined at paragraph 8.2;
- (5) that the review and realignment of reserves commitments across delegated social care and housing services, as outlined at paragraph 8.2, is approved; and
- (6) that the operational and financial impact of the ongoing significant demand and capacity challenges across the Health and Social Care system be noted.

3. Background

3.1. This report is based on the financial monitoring reports received from the Director of Finance of NHS Lanarkshire (NHSL) and the Executive Director of Finance and Corporate Resources of South Lanarkshire Council (SLC). The position detailed in these reports is therefore based on the information contained in each partner's respective financial systems and includes accruals and adjustments in-line with their financial policies. This is the sixth financial monitoring report presented for the financial year 2023/2024.

3.2. As previously reported, the Integration Joint Board (IJB) Financial Plan 2023/2024 was updated to reflect the adjustments approved by the IJB on 21 August 2023 in respect of the revised financial outturn for 2022/2023.

3. Background (Cont.)

- 3.3. The recurring and non-recurring budget strategy approved by the IJB on 18 October 2023 to address the significant recurring annual Care at Home services job evaluation cost of approximately £7m per annum is also reflected in this financial monitoring report.

4. Overview Year To Date 2023/2024

- 4.1. As at December 2023 / January 2024, an underspend of £0.860m is reported (NHSL - £0.860m under; SLC – Breakeven).
- 4.2. The IJB is asked to note the key financial highlights to date in respect of 2023/2024 which are outlined in sections 5 and 6. Further supporting information is also outlined at appendices 1 to 4.

5. Key Financial Highlights 2023/2024 – Health Care Services

- 5.1. The key variances at 31 January 2024 in respect of Health Care Services are outlined at appendix 1.
- 5.2. Locality and Other Services
 - 5.2.1 An underspend of £2.717m is reported, of which £1.978m (73%) relates to an underspend across employee costs due to the ongoing recruitment challenges. The underspend has increased by £0.740m from the total underspend of £1.977m reported at 31 December 2023.
 - 5.2.2 The current vacancy factor across Locality and Other Services is 5%. This equates to 46 WTE posts. Action continues to be taken to recruit to vacant posts particularly in key service areas. Additional hours are also worked through bankaide, overtime and excess part-time hours, the cost of which is included within the financial position reported.
- 5.3. Hosted Services
 - 5.3.1 An underspend of £2.112m is reported in respect of all Hosted Services led by the South Lanarkshire IJB which are outlined at appendix 2. The total underspend of £2.112m at 31 January 2024 is £1.031m more than the total underspend reported at 31 December 2023 of £1.081m. Management action has been progressed to address the overspends across hosted services previously reported. As at 31 January 2024, each Hosted Service is reporting an underspend.
 - 5.3.2 In line with the Integrated Resources Advisory Group Finance Guidance, the lead partner for a Hosted Service is responsible for managing any overspends incurred. With the exception of ring-fenced funding, the lead partner can also retain any underspends which may be used to offset the overspends. This arrangement has been in place since 1 April 2016. On 28 March 2023, the IJB approved the proposal to continue to adopt for 2023/2024 the current approach for the management of underspends or overspends by the lead partner for the Hosted Service.
 - 5.3.3 The total underspend of £2.112m includes a net underspend of £0.548m in respect of the Primary Care Improvement Fund. The net underspend at the year-end will require to be transferred to a ring-fenced reserve and is therefore not available to offset other Health Care Services overspends.

5. Key Financial Highlights 2023/2024 – Health Care Services (Cont.)

5.3. Hosted Services (Cont.)

5.3.4 An underspend of £1.564m is reported across the other Hosted Services as a result of an underspend across employee costs (£1.569m) which is partly offset by an overspend across non-employee costs (£0.005m). The net underspend of £1.564m reported at 31 January 2024 is available to offset other Health Care Services overspends.

5.3.5 As highlighted at paragraph 5.2, the underspend across employee costs is due to the ongoing recruitment challenges. The current vacancy factor across Hosted Services is 8.9% and equates to a total of 68 WTE posts.

5.3.6 The Hosted Services which are led by the North Lanarkshire HSCP are outlined at appendix 3. In-line with the Hosted Services agreement, a break-even position is reported.

5.4. Prescribing

5.4.1 As at 31 January 2024, an overspend on prescribing of £5.495m is being reported. At 31 December 2023, the overspend reported was £4.541m. This represents a increase of £0.954m. An overspend of £2.300m was reported last year at 31 January 2023. The year-end outturn at 31 March 2023 was an overspend of £3.750m.

5.4.2 The prescribing overspend of £5.495m has been calculated based on a combination of actual data received for the period April to 31 October 2023, estimated data for November 2023 to January 2024 and the impact of an additional non-recurring funding allocation of £1.613m to fund the pharmacy tariff increases for 2023/2024. The overall overspend is attributable to the number of medicines being prescribed and dispensed in community pharmacies since 1 April 2023 continuing to increase alongside prices remaining at higher levels.

5.4.3 The net prescribing overspend in 2023/2024 was originally projected to be £5.138m.

- Reliance is being placed on non-recurring reserves funding of £2.438m to manage part of the projected overspend in 2023/2024. The net annual prescribing budget for 2023/2024 is £68.064m. This has been increased on a non-recurring basis by £2.438m to £70.502m.
- The savings target agreed to address the balance of the overspend originally projected was therefore £2.700m.

5.4.4 Work to achieve the prescribing savings target and to reduce the prescribing overspend continues to be progressed at pace. This work ranges from reducing waste, inefficiencies and variation to quality prescribing and changing prescribing practice and culture. Work on savings programmes for scriptswitch and medicine reviews/switches continues from last year. The impact of this work is expected to materialise in a reduction in items being dispensed. At 31 January 2024, savings of £1.097m have been recorded to date and are included in the position reported. If this continues, the forecast annual savings expected by 31 March 2024 are projected to be £1.654m. As work progresses during the year, this forecast is expected to increase.

5.4.5 There is a high risk that the original prescribing savings target of £2.700m will not be achieved in full. Further prescribing costs may also be incurred during the remainder of this financial year. The achievement of prescribing efficiency savings will continue to be monitored and reported to the Senior Management Team, the Prescribing Medicines Management Board and the Sustainability and Value Workshops.

5. Key Financial Highlights 2023/2024 – Health Care Services (Cont.)

5.4. Prescribing (Cont.)

5.4.6 The prescribing overspend represents a high risk across Health Care Services and will continue to be closely monitored.

5.5. Out of Area Services

5.5.1 An overspend of £0.668m is reported at 31 January 2024 which is an increase of £0.050m from the overspend of £0.618m reported at 31 December 2023. Additional costs are continuing to be incurred in respect of the cost of services to support individuals with complex care needs.

5.6. Summary

5.6.1 As highlighted at paragraph 4.1, the net underspend across Health Care Services is reported to be £0.860m at 31 January 2024. This is analysed as follows:

- There is a net underspend across Health Care Services of £0.312m.
- There is a net underspend across the Primary Care Improvement Fund of £0.548m. Any underspend across the Primary Care Improvement Fund remaining at 31 March 2024 will require to be transferred to a ring-fenced reserve.

6. Key Financial Highlights 2023/2024 – Social Care and Housing Services

6.1. The key variances at 29 December 2023 in respect of Social Care and Housing Services are outlined at appendix 1. This position reflects the realignment of the recurring budgets and the non-recurring funding solutions approved by the IJB on 18 October 2023 to address the annual cost of the Care at Home job evaluation.

6.2. Residential, Nursing & Respite Care Services

6.2.1 An underspend of £1.070m is reported (Internal - £0.562m under; External - £0.508m under). This position reflects the realignment of the recurring budget of £2.100m to the Care At Home services budget approved by the IJB.

6.3. Care At Home Services

6.3.1 An overspend of £1.210m is reported (Internal - £0.287m over; External - £0.923m over). This position reflects the realignment of the recurring budgets and the non-recurring funding solutions approved by the IJB to address the Care at Home services job evaluation cost of £7.000m per annum. It also reflects the demand for the service.

6.4. Employee costs

6.4.1 The IJB Financial Plan 2023/2024 was approved on 28 March 2023 and included an estimate of the 2023/2024 pay award. The 2023/2024 pay award for the SLC partner has now been implemented. The additional Scottish Government funding made available to Local Authorities to support the 2023/2024 pay award is reflected in this IJB financial monitoring report.

6.4.2 The IJB Financial Plan 2023/2024 included reliance on employee turnover of £3.472m. This is in addition to the budgeted levels of employee turnover. Based on the position at 29 December 2023, the employee turnover continues to be in line with this financial planning assumption.

6.5. Summary

6.5.1 As highlighted at paragraph 4.1, a break-even position is reported across Social Care and Housing Services at 29 December 2023.

7. Notional Set-Aside Budget

- 7.1. The set-aside budget of £66.517m is a notional budget which represents the consumption of hospital resources by South Lanarkshire residents. In line with the accounting policy previously agreed, this notional set-aside budget will be included in the IJB Annual Accounts 2023/2024 as an estimate of expenditure. It is recognised that this will not necessarily reflect the actual usage of these hospital services by the IJB however it has been endorsed as an acceptable approach pending further updates from the Information Services Division (ISD).
- 7.2. The agreement in place from 2016/2017 to date in 2023/2024 has been that any physical transfer of resources from the set aside will be based on agreed costed service changes. Outside of these planned changes, it has been agreed each year to date that the NHS Board will deliver the set aside services in return for the budget offered. Although under s28(4) of the Public Bodies (Joint Working) (Scotland) Act 2014, the Health Board may require the integration authority to reimburse it for the additional amount used in providing set aside services, this has not been pursued by NHSL with the IJB.
- 7.3. All expenditure incurred on the set-aside services to date therefore has been met by NHSL. Instead, the focus has been on whole system working through the Unscheduled Care Board to develop future plans to cope with increased demand coupled with day-to-day integrated working to resolve the more immediate problems. This approach has allowed a constructive dialogue between the parties which focusses on the service changes that will make a difference.
- 7.4. It is recognised that activity levels in 2023/2024 may not be representative of previous normal activity levels due to the legacy impact of the Covid pandemic. It will be difficult to isolate the positive impact of the whole system approach adopted across Lanarkshire from the adverse legacy impact of the Covid pandemic.
- 7.5. The calculation of the notional set-aside allocation and the confirmation of actual activity levels remains a complex accounting process. The allocation will be updated on receipt of the validated activity levels from ISD. The NHSL Director of Finance, in consultation with the IJB Chief Financial Officer, continues to develop the monitoring arrangements for the Hospital Acute Services.
- 7.6. In recognition of the increasing demand across the notional set-aside services, an earmarked reserve (EM66) was established for £2.327m as a contribution towards the expected increase in 2023/2024 Unscheduled Care Services costs that the IJB is also responsible for. This reserve was drawn down in September 2023.

8. Probable Outturn 2023/2024

8.1. Health Care Services

- 8.1.1 Following the NHSL probable outturn exercise 2023/2024 and based on information currently available, a net overspend of £1.619m is projected across delegated health care services at 31 March 2024.
 - Underspends across a range of health care services in 2023/2024 totalling £9.852m are projected. This includes a projected underspend of £4.259m in respect of ring-fenced funding as a result of delays with service developments, recruitment or where previous years' reserves are being used first. The underspend of £4.259m in respect of the ring-fenced funding will require to be protected to fund the programmes of work it was issued for and will be transferred to ring-fenced reserves at 31 March 2024. The balance of the underspend of £5.593m is available to offset other overspends across health care services.

8. Probable Outturn 2023/2024 (Cont.)

8.1. Health Care Services (Cont.)

- As highlighted at paragraph 5.4, the main factor contributing to an overspend across health care services in 2023/2024 is prescribing costs. The prescribing overspend is projected to be £7.212m. This would be an increase of £1.717m from the overspend reported of £5.495m at 31 January 2024.

8.1.2 Recognising that an overspend at 31 March 2024 is being projected based on information currently available, the original commitments in respect of the balance of IJB reserves held for health care services totalling £20.613m at 31 December 2023 are being reviewed. The IJB is asked to approve that the outcome to date of this ongoing review includes the proposed realignment of the following reserves balances.

| Ref | Description | £m |
|------|------------------------------------|--------------|
| RF12 | Remobilisation Fund | 0.636 |
| RF13 | Integration Authority Support Fund | 1.730 |
| RF50 | Telehealth | 0.015 |
| RF51 | Video Medication Prompting | 0.018 |
| EM8 | Telehealth Fund | 0.150 |
| EM38 | Health and Social Care Fund | 0.326 |
| EM54 | Social Care Fund | 0.575 |
| EM55 | Childrens Care Fund | 0.050 |
| | Total | 3.500 |

8.1.3 Part of the reserves realignment would address on a non-recurring basis the net projected overspend at 31 March 2024 of £1.619m. The balance of the reserves realignment of £1.881m would be available as non-recurring bridging funding in 2024/2025 whilst actions that result from the decisions taken by the IJB to set the balanced budget for 2024/2025 are implemented in-year.

8.2. Social Care And Housing Services

8.2.1 Following the SLC probable outturn exercise 2023/2024 and based on information available at 29 December 2023, a non-recurring net underspend of £1.272m was projected across delegated social care and housing services at 31 March 2024.

- The main factors contributing to underspends in 2023/2024 include employee turnover, reductions across property costs, contract review efficiencies, specialist placement review efficiencies and external care home placements.
- The main factors contributing to overspends in 2023/2024 include the outcome of the care at home services job evaluation and also demand for care at home services, adaptations services and direct payments.

8.2.2 As this underspend is in respect of the SLC contribution to the IJB, the underspend could have been retained by SLC. On 24 January 2024, the SLC Executive Committee approved that the underspend of £1.272m is retained by the IJB and is held in IJB earmarked reserves for future costs. This is in line with the approach to integrating health and social care budgets. This reserve is therefore available as non-recurring bridging funding whilst actions that result from the decisions taken by the IJB to set the balanced budget for 2024/2025 are implemented in-year.

8. Probable Outturn 2023/2024 (Cont.)

8.2. Social Care And Housing Services (Cont.)

8.2.3 The SLC partner has advised that, based on net favourable movements across January and February 2024 as a result of the implementation of the management and operational actions at pace, the projected underspend at 31 March 2024 will increase. As highlighted at paragraph 8.2.2, any further underspend in respect of the SLC contribution to the IJB could be retained by SLC. SLC would therefore require to consider if the further underspend was retained by SLC or by the IJB. This can only be considered by SLC when the final position is known.

8.2.4 The SLC partner is highlighting that recent pay claims presented have identified a risk that any pay deal for 2024/2025 will exceed the pay funding that has been included in the Council's Budget Strategy. The national pay negotiations are ongoing. If the retention of the further underspend by the IJB is approved by SLC, it is suggested that it would be prudent for the IJB to consider that this non-recurring funding is held as a contingency against higher than budgeted costs of pay in 2024/2025. This would be consistent with the approach adopted by SLC across non-delegated services.

8.2.5 Recognising that an underspend at 31 March 2024 is being projected based on information available at 29 December 2023, the original commitments in respect of the IJB reserves held for social care services totalling £1.363m were reviewed. To date £0.050m has been drawn down and a further £0.149m is required. The IJB is asked to approve that the outcome of this review includes the proposed realignment of the following reserves balances to be available as non-recurring bridging funding in 2024/2025 whilst actions that result from the decisions taken by the IJB to set the balanced budget for 2024/2025 are implemented in-year.

| Ref | Description | £m |
|------------|--------------------------------|--------------|
| EM3 | Social Care Contingency Fund | 0.246 |
| EM39 | Financial Plan 2022/2023 | 0.818 |
| EM42 | Mental Health Officer Capacity | 0.100 |
| | Total | 1.164 |

8.3. Ongoing Review

8.3.1 The projected outturn at 31 March 2024 in respect of health and social care services will continue to be monitored.

8.3.2 The IJB Reserves Plan will continue to be monitored and updated in consultation with the Director of Finance of NHSL and the Executive Director of Finance and Corporate Resources of SLC.

9. Reserves 2023/2024

9.1. The IJB reserves balance totals £37.940m (NHSL – £36.577m; SLC - £1.363m).

9.2. As at December 2023 / January 2024, the draw down from IJB reserves to date is £16.600m (NHSL - £16.550m; SLC - £0.050m). The balance of the IJB reserves is therefore £21.340m as detailed at appendix 4. Based on the outcome to date of the ongoing review of reserves highlighted at section 8, the current plan is summarised as follows:

| Service | Current Commitment £m | Available To Realign £m | Total £m |
|-------------------------|--------------------------|----------------------------|-------------|
| Health Care | 16.527 | 3.500 | 20.027 |
| Social Care and Housing | 0.149 | 1.164 | 1.313 |
| Total | 16.676 | 4.664 | 21.340 |

9.3. In 2022/2023, additional in-year funding for particular areas was not provided by the Scottish Government (SG) on the basis that reserves funding was available. Two examples of this change in approach were the Primary Care Improvement Fund and the Winter Plan. The amount of SG funding for 2023/2024 in respect of some service areas is being confirmed in allocation tranches as the year progresses and will take into consideration current reserves balances where available.

9.4. In order to provide greater consistency and transparency between the financial outturn position reported in financial monitoring reports with the outturn position reported in the annual accounts, External Audit recommended that the financial monitoring reports were enhanced to provide greater transparency of the core budgets and non-recurring reserves used to fund actual expenditure incurred in the delivery of services.

9.5. The funding in respect of the year-to-date expenditure incurred as at December 2023 / January 2024 is therefore analysed as follows:

| Actual Expenditure Year To Date | Health Care Services £m | Social Care and Housing Services £m | Total £m |
|------------------------------------|-------------------------------|---|-------------|
| As at Dec 2023 / Jan 2024 | 396.705 | 165.553 | 562.258 |
| Funded By | | | |
| Core Budget | 380.155 | 165.503 | 545.658 |
| Reserves | 16.550 | 0.050 | 16.600 |
| Total | 396.705 | 165.553 | 562.258 |

9.6. At this stage of the financial year, the deficit on the provision of services and the total comprehensive income and expenditure as at December 2023 / January 2024 is £16.600m. The movement on reserves to date is a decrease of £16.600m, as highlighted at paragraph 9.2 and appendix 4. The projected outturn as at 31 March 2024 for each partner is highlighted at section 8 and includes planned spend against IJB reserves.

9.7. The current and projected commitments in respect of reserves funding continues to be reviewed in consultation with the Director of Finance of NHSL and the Executive Director of Finance and Corporate Resources of SLC, the outcome to date in respect of which is highlighted at section 8.

10. Employee Implications

- 10.1. The employee implications associated with the report are highlighted at sections 5 and 6.

11. Financial Implications

- 11.1. The financial implications are outlined in appendices 1 to 4.

- 11.2. Recognising the ongoing in-year financial challenges and risks, the following IJB Financial Regulation is highlighted:

*In exceptional circumstances, should the South Lanarkshire Council or the Health Board require the Board to identify resources to offset an in-year overspend, they (i.e. the partner) must do this by amending their contributions to the Board.
IJB Financial Regulation Section 5.17*

- 11.3. The intense budget and service pressures both nationally and locally have been noted previously and are ongoing. Based on the updated information in respect of 2024/2025, the total IJB funding gap is £33.037m. The IJB Financial Plan 2024/2025 is being reported to the IJB on 26 March 2024 for consideration and approval.
- 11.4. The IJB has a statutory responsibility to set a balanced budget. The IJB must operate within the budget available. Based on the current funding gap projections for 2024/2025, expenditure will require to be reduced to be contained within the available budget. The South Lanarkshire IJB is recognised as having a strong track-record of sound financial management and robust financial governance.

12. Climate Change, Sustainability and Environmental Implications

- 12.1. There are no implications for climate change, sustainability or the environment in terms of the information contained in this report.

13. Other Implications

- 13.1. Risk management arrangements are in place for the IJB and each partner. The IJB risk register has been reviewed. The main risk associated with the in-scope budget is the uniquely high level of uncertainty in respect of projected costs and funding solutions.
- Prescribing volatility and uncertainty continues to represent a high-risk area within the NHSL element of the partnership's budget. Further prescribing efficiency savings will need to be achieved to reduce costs.
 - Both partners and external Health and Social Care providers continue to highlight higher than normal staff turnover rates and recruitment challenges.
 - Both partners require to continue to manage significant cost pressures across other non-IJB services.
- 13.2. The main risk associated with the IJB is that one or both partners may overcommit against recurring budgets. Financial risks are managed by the IJB, NHSL and SLC through their detailed budget management and probable outturn arrangements. Corrective action is therefore being taken as appropriate to address variances across Health and Social Care services. In particular, the approval by the IJB on 18 October 2023 of the recurring and non-recurring budget strategy to address the recurring Care at Home services job evaluation cost of £7m per annum is contributing to mitigating part of the risk of overcommitting against the SLC partner's budgets in 2023/2024.

13. Other Implications (Cont.)

- 13.3. Effective governance arrangements including managing the operational and financial risks associated with the budget consequences of the ongoing significant demand challenges across the Health and Social Care system is essential to ensuring that the IJB can fulfil its statutory duties. Failure to make the necessary changes to how public services are delivered will likely mean further budget pressures in the future. In essence, in order to protect services and supports for the most vulnerable and at-risk across our communities, other areas of activity have to be delivered differently, be reduced or stopped. The whole system approach also continues to be adopted by NHSL, SLC and North Lanarkshire Council.
- 13.4. The financial monitoring arrangements contribute to the mitigation of the following risks within the IJB Risk Register:
- Financial Sustainability (Very High)
 - Workforce availability and capacity (Very High)
 - Winter Pressures (Very High)
 - Failure to meet public protection and legislative requirements (High)
 - Performance Reporting (High)
- 13.5. This report relates to all national outcomes as effective governance arrangements will ensure that the IJB can fulfil its statutory duties. The contents of this report are material to the delivery of the IJB SCP 2022 - 2025, notably the following outcome:
- Resources are used effectively and efficiently in the provision of health and social care services (Outcome 9).
- 13.6. There are no other issues associated with this report.

14. Equality Impact Assessment and Consultation Arrangements

- 14.1. This report does not introduce a new policy, function or strategy or recommend a change to an existing policy, function or strategy and therefore no impact assessment is required.
- 14.2. Consultation was undertaken with both the Director of Finance for NHSL and the Executive Director of Finance and Corporate Resources of SLC in terms of the information contained in this report.

15. Directions

- 15.1 The extent to which the existing directions to each partner require to be varied is detailed in the table below:

| Direction to: | |
|--|-------------------------------------|
| 1. No Direction required | <input checked="" type="checkbox"/> |
| 2. South Lanarkshire Council | <input type="checkbox"/> |
| 3. NHS Lanarkshire | <input type="checkbox"/> |
| 4. South Lanarkshire Council and NHS Lanarkshire | <input type="checkbox"/> |

Professor Soumen Sengupta
Director, Health and Social Care

8 March 2024

Link(s) to National Health and Wellbeing Outcomes

| | |
|--|-------------------------------------|
| People are able to look after and improve their own health and wellbeing and live in good health for longer | <input type="checkbox"/> |
| People, including those with disabilities or long term conditions, or who are frail, are able to live, as far as reasonable practicable, independently and at home or in a homely setting in their community | <input type="checkbox"/> |
| People who use Health and Social Care Services have positive experiences of those services, and have their dignity respected | <input type="checkbox"/> |
| Health and Social Care Services are centred on helping to maintain or improve the quality of life of people who use those services | <input type="checkbox"/> |
| Health and Social Care Services contribute to reducing health inequalities | <input type="checkbox"/> |
| People who provide unpaid care are supported to look after their own health and wellbeing, including to reduce any negative impact of their caring role on their own health and wellbeing | <input type="checkbox"/> |
| People who use Health and Social Care Services are safe from harm | <input type="checkbox"/> |
| People who work in Health and Social Care Services feel engaged with the work they do and are supported to continuously improve the information, support, care and treatment they provide | <input type="checkbox"/> |
| Resources are used effectively and efficiently in the provision of Health and Social Care Services | <input checked="" type="checkbox"/> |

Previous References

- ◆ IJB 12 December 2023 IJB Financial Monitoring 2023/2024

List of Background Papers

- ◆ none

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact:-

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Health and Social Care Services Analysis

Appendix 1

| South Lanarkshire Health and Social Care Partnership Budget | ANNUAL BUDGET 2023/2024 £m |
|--|-------------------------------------|
| Health Care Services | |
| Locality and Other Services | 44.162 |
| Addiction Services | 14.440 |
| Medical and Nursing Directorate | 5.751 |
| Prescribing | 72.116 |
| Out of Area Services | 4.387 |
| Area Wide Services | 7.212 |
| Hosted Services | 151.347 |
| Family Health Services | 114.720 |
| Set-Aside Budget | 66.517 |
| Health Care Services - Sub Total | 480.652 |
| Social Care Services | |
| Residential, Nursing & Respite Care Services | 85.441 |
| Supported Living Services | 26.053 |
| Day Care Services | 12.669 |
| Home Care Services | 82.042 |
| Equipment, adaptations and telecare | 3.390 |
| Assessment & Care Management | 16.867 |
| Other Services | 4.396 |
| Direct Payments | 10.537 |
| Expenditure Sub Total | 241.395 |
| Income | (6.968) |
| Social Care Services Net Total | 234.427 |
| Housing Services - General Fund | 2.144 |
| Housing Services HRA - Aids and Adaptations | 2.132 |
| Housing Services HRA - Care of Gardens | 0.849 |
| Housing Services HRA - Sub Total | 2.981 |
| Community Services (Grounds Maintenance) | 0.084 |
| Social Care and Housing Services Sub Total | 239.636 |
| TOTAL | 720.288 |

| YEAR TO DATE | |
|---------------------|---------------------|
| BUDGET | ACTUAL |
| Dec 2023 / Jan 2024 | Dec 2023 / Jan 2024 |
| £m | £m |
| | |
| 37.778 | 35.062 |
| 10.875 | 9.235 |
| 4.449 | 4.038 |
| 60.047 | 65.542 |
| 3.656 | 4.324 |
| 5.795 | 5.651 |
| 124.805 | 122.693 |
| 94.728 | 94.729 |
| 55.431 | 55.431 |
| 397.564 | 396.705 |
| | |
| 62.644 | 61.574 |
| 16.503 | 16.458 |
| 7.888 | 7.778 |
| 55.113 | 56.323 |
| 2.133 | 2.309 |
| 12.399 | 12.502 |
| 3.549 | 3.388 |
| 6.796 | 6.993 |
| 167.025 | 167.325 |
| (5.590) | (5.898) |
| 161.435 | 161.427 |
| | |
| 1.842 | 1.842 |
| | |
| 1.343 | 1.343 |
| 0.849 | 0.857 |
| 2.192 | 2.200 |
| | |
| 0.084 | 0.084 |
| 165.553 | 165.553 |
| | |
| 563.117 | 562.258 |

| YEAR TO DATE VARIANCE | | |
|-----------------------|---------------------|---------------------|
| GENERAL | RING-FENCED | TOTAL |
| Dec 2023 / Jan 2024 | Dec 2023 / Jan 2024 | Dec 2023 / Jan 2024 |
| £m | £m | £m |
| | | |
| 2.717 | | 2.717 |
| 1.639 | | 1.639 |
| 0.412 | | 0.412 |
| (5.495) | | (5.495) |
| (0.668) | | (0.668) |
| 0.144 | | 0.144 |
| 1.564 | 0.548 | 2.112 |
| 0.000 | | 0.000 |
| 0.000 | | 0.000 |
| 0.312 | 0.548 | 0.860 |
| | | |
| | | |
| 1.070 | | 1.070 |
| 0.045 | | 0.045 |
| 0.110 | | 0.110 |
| (1.210) | | (1.210) |
| (0.176) | | (0.176) |
| (0.103) | | (0.103) |
| 0.161 | | 0.161 |
| (0.197) | | (0.197) |
| (0.300) | 0.000 | (0.300) |
| 0.308 | | 0.308 |
| 0.008 | 0.000 | 0.008 |
| | | |
| 0.000 | | 0.000 |
| | | |
| 0.000 | | 0.000 |
| (0.008) | | (0.008) |
| (0.008) | | (0.008) |
| | | |
| 0.000 | | 0.000 |
| | | |
| 0.000 | 0.000 | 0.000 |
| | | |
| 0.312 | 0.548 | 0.860 |

Health and Social Care Services Analysis (Cont.)

Appendix 1 (Cont.)

| South Lanarkshire Health and Social Care Partnership Budget | ANNUAL BUDGET 2023/2024 £m |
|--|-------------------------------------|
| FUNDED BY: | |
| SLC Funding | (187.461) |
| Total - SLC | (187.461) |
| NHS Lanarkshire Funding | (464.408) |
| Resource Transfer Paid By NHSL To SLC | (24.960) |
| Resource Transfer Paid By SLC To NHSL | (1.403) |
| Social Care Funding | (20.067) |
| Commissioned Services Funding | (5.389) |
| Total - NHSL | (516.227) |
| IJB Reserves - SLC | (0.050) |
| IJB Reserves - NHSL | (16.550) |
| Total - IJB Reserves | (16.600) |
| TOTAL | (720.288) |

Hosted Services Led By South Lanarkshire IJB

Appendix 2

| Led by the South Partnership | TOTAL | | | |
|--------------------------------------|-------------------------|--|--|--|
| | Annual Budget 2023/2024 | YTD Dec 2023 / Jan 2024 Budget 2023/2024 | YTD Dec 2023 / Jan 2024 Actual 2023/2024 | YTD Dec 2023 / Jan 2024 Variance 2023/2024 |
| | £m | £m | £m | £m |
| Community Dental Services | 8.154 | 6.798 | 6.073 | 0.726 |
| Brain Injury Unit | 3.441 | 2.596 | 2.317 | 0.279 |
| Out of Hours Services | 9.980 | 8.084 | 7.942 | 0.142 |
| Palliative Care Services | 7.571 | 6.265 | 6.209 | 0.056 |
| Physiotherapy Services | 11.731 | 9.802 | 9.723 | 0.078 |
| Primary Care Services | 0.891 | 0.750 | 0.685 | 0.065 |
| Occupational Therapy Services | 8.964 | 7.499 | 7.285 | 0.214 |
| Diabetic Services | 4.606 | 3.905 | 3.901 | 0.004 |
| Sub Total | 55.339 | 45.698 | 44.134 | 1.564 |
| Ring Fenced Funding | | | | |
| Primary Care Improvement Fund | 23.219 | 18.745 | 18.192 | 0.553 |
| Primary Care Transformation Fund | 0.002 | 0.002 | 0.006 | (0.004) |
| Sub Total | 23.221 | 18.747 | 18.199 | 0.548 |
| TOTAL | 78.560 | 64.445 | 62.333 | 2.112 |
| South Share of North Hosted Services | 72.787 | 60.360 | 60.360 | 0.000 |
| Hosted Services Total | 151.347 | 124.805 | 122.693 | 2.112 |

| South Lanarkshire IJB - 48% Share | | | |
|-----------------------------------|--|--|--|
| Annual Budget 2023/2024 | YTD Dec 2023 / Jan 2024 Budget 2023/2024 | YTD Dec 2023 / Jan 2024 Actual 2023/2024 | YTD Dec 2023 / Jan 2024 Variance 2023/2024 |
| £m | £m | £m | £m |
| 3.914 | 3.263 | 2.537 | 0.726 |
| 1.652 | 1.246 | 0.967 | 0.279 |
| 4.790 | 3.880 | 3.738 | 0.142 |
| 3.634 | 3.007 | 2.951 | 0.056 |
| 5.631 | 4.705 | 4.626 | 0.078 |
| 0.428 | 0.360 | 0.295 | 0.065 |
| 4.303 | 3.599 | 3.385 | 0.214 |
| 2.211 | 1.874 | 1.870 | 0.004 |
| 26.563 | 21.935 | 20.371 | 1.564 |
| 11.145 | 8.998 | 8.445 | 0.553 |
| 0.001 | 0.001 | 0.005 | (0.004) |
| 11.146 | 8.999 | 8.450 | 0.548 |
| 37.709 | 30.934 | 28.822 | 2.112 |

| North Lanarkshire IJB - 52% Share | | | |
|-----------------------------------|--|--|--|
| Annual Budget 2023/2024 | YTD Dec 2023 / Jan 2024 Budget 2023/2024 | YTD Dec 2023 / Jan 2024 Actual 2023/2024 | YTD Dec 2023 / Jan 2024 Variance 2023/2024 |
| £m | £m | £m | £m |
| 4.240 | 3.535 | 3.535 | 0.000 |
| 1.789 | 1.350 | 1.350 | 0.000 |
| 5.190 | 4.204 | 4.204 | 0.000 |
| 3.937 | 3.258 | 3.258 | 0.000 |
| 6.100 | 5.097 | 5.097 | 0.000 |
| 0.463 | 0.390 | 0.390 | 0.000 |
| 4.661 | 3.899 | 3.899 | 0.000 |
| 2.395 | 2.031 | 2.031 | 0.000 |
| 28.776 | 23.763 | 23.763 | 0.000 |
| 12.074 | 9.747 | 9.747 | 0.000 |
| 0.001 | 0.001 | 0.001 | 0.000 |
| 12.075 | 9.748 | 9.748 | 0.000 |
| 40.851 | 33.512 | 33.512 | 0.000 |

Hosted Services Led By North Lanarkshire IJB

Appendix 3

| Led by the North Partnership | TOTAL | | | |
|---|-------------------------|--|--|--|
| | Annual Budget 2023/2024 | YTD Dec 2023 / Jan 2024 Budget 2023/2024 | YTD Dec 2023 / Jan 2024 Actual 2023/2024 | YTD Dec 2023 / Jan 2024 Variance 2023/2024 |
| | £m | £m | £m | £m |
| Sexual Health Services | 3.418 | 2.871 | 3.001 | (0.130) |
| Continence Services | 2.468 | 2.058 | 2.781 | (0.722) |
| Immunisation Services | 3.362 | 3.038 | 4.394 | (1.356) |
| Speech and Language Therapy Services | 7.088 | 5.924 | 5.654 | 0.271 |
| Children and Adolescents Mental Health Services | 15.565 | 12.636 | 10.897 | 1.739 |
| Childrens Services | 13.284 | 11.141 | 11.978 | (0.837) |
| Integrated Equipment and Adaptations Store | 0.567 | 0.473 | 0.666 | (0.194) |
| Dietetics Services | 4.354 | 3.662 | 3.421 | 0.241 |
| Podiatry Services | 4.979 | 4.174 | 4.055 | 0.119 |
| Prisoner Healthcare Services | 2.032 | 1.695 | 2.349 | (0.654) |
| Blood Borne Viruses Services | 1.724 | 1.443 | 1.411 | 0.032 |
| Hospital at Home | 2.862 | 2.422 | 2.480 | (0.058) |
| Mental Health and Learning Disability Services | 89.915 | 74.213 | 70.295 | 3.918 |
| TOTAL | 151.639 | 125.750 | 123.381 | 2.369 |
| North Share of South Hosted Services | 40.851 | 33.512 | 33.512 | 0.000 |
| Hosted Services Total | 192.490 | 159.262 | 156.893 | 2.369 |

| South Lanarkshire IJB - 48% Share | | | |
|-----------------------------------|--|--|--|
| Annual Budget 2023/2024 | YTD Dec 2023 / Jan 2024 Budget 2023/2024 | YTD Dec 2023 / Jan 2024 Actual 2023/2024 | YTD Dec 2023 / Jan 2024 Variance 2023/2024 |
| £m | £m | £m | £m |
| 1.641 | 1.378 | 1.378 | 0.000 |
| 1.185 | 0.988 | 0.988 | 0.000 |
| 1.623 | 1.458 | 1.458 | 0.000 |
| 3.402 | 2.844 | 2.844 | 0.000 |
| 7.471 | 6.065 | 6.065 | 0.000 |
| 6.376 | 5.348 | 5.348 | 0.000 |
| 0.272 | 0.227 | 0.227 | 0.000 |
| 2.090 | 1.758 | 1.758 | 0.000 |
| 2.390 | 2.004 | 2.004 | 0.000 |
| 0.976 | 0.814 | 0.814 | 0.000 |
| 0.827 | 0.693 | 0.693 | 0.000 |
| 1.374 | 1.163 | 1.163 | 0.000 |
| 43.159 | 35.622 | 35.622 | 0.000 |
| 72.787 | 60.360 | 60.360 | 0.000 |

| North Lanarkshire IJB - 52% Share | | | |
|-----------------------------------|--|--|--|
| Annual Budget 2023/2024 | YTD Dec 2023 / Jan 2024 Budget 2023/2024 | YTD Dec 2023 / Jan 2024 Actual 2023/2024 | YTD Dec 2023 / Jan 2024 Variance 2023/2024 |
| £m | £m | £m | £m |
| 1.777 | 1.493 | 1.623 | (0.130) |
| 1.284 | 1.070 | 1.793 | (0.722) |
| 1.759 | 1.580 | 2.935 | (1.356) |
| 3.686 | 3.081 | 2.810 | 0.271 |
| 8.094 | 6.571 | 4.832 | 1.739 |
| 6.908 | 5.793 | 6.630 | (0.837) |
| 0.295 | 0.246 | 0.440 | (0.194) |
| 2.264 | 1.904 | 1.663 | 0.241 |
| 2.589 | 2.171 | 2.052 | 0.119 |
| 1.057 | 0.882 | 1.536 | (0.654) |
| 0.896 | 0.751 | 0.718 | 0.032 |
| 1.488 | 1.259 | 1.318 | (0.058) |
| 46.756 | 38.591 | 34.673 | 3.918 |
| 78.852 | 65.390 | 63.021 | 2.369 |

IJB Reserves Plan 2023/2024

| Ref | Lead | Useable Reserve | Revised Balance As At 31 March 2023 |
|----------------------------|------|--|--|
| Ring-Fenced Reserves | | | £m |
| RF2 | NHSL | Alcohol and Drug Partnership Fund | 1.276 |
| RF10 | NHSL | GP Information Technology Fund | 0.750 |
| RF11 | NHSL | Community WIFI Fund | 0.315 |
| RF12 | NHSL | Remobilisation Fund | 3.074 |
| RF13 | NHSL | Integration Authority Support Fund | 5.182 |
| RF15 | NHSL | Adult Social Care Winter Preparedness Fund | 1.647 |
| RF17 | NHSL | ADP - Drug Death Task Force | 0.290 |
| RF18 | NHSL | Community Living Change Fund | 0.681 |
| RF19 | NHSL | West Of Scotland Trauma Fund | 0.228 |
| RF22 | NHSL | Insulin Pump Fund | 0.079 |
| RF24 | NHSL | Covid - Test & Protect Funding | 0.044 |
| RF26 | NHSL | GPIT Reprovisioning | 0.750 |
| RF27 | NHSL | Primary Care Improvement | 2.595 |
| RF28 | NHSL | National Drugs Mission | 0.222 |
| RF29 | NHSL | Residential Rehab | 0.592 |
| RF30 | NHSL | WFA | 0.207 |
| RF31 | NHSL | Buvidal | 0.235 |
| RF32 | NHSL | Outreach | 0.115 |
| RF33 | NHSL | Near Fatal Overdose | 0.178 |
| RF34 | NHSL | Lived Experience | 0.030 |
| RF35 | NHSL | Local Improvement | 0.797 |
| RF36 | NHSL | MIST / Medication Assisted Treatment (MAT) | 0.855 |
| RF37 | NHSL | Dental Remobilisation | 0.354 |
| RF39 | NHSL | School Nursing | 0.175 |
| RF40 | NHSL | Brain Injury | 1.422 |
| RF41 | NHSL | DN Expansion | 0.160 |
| RF42 | NHSL | ADP Task Force | 0.191 |
| RF43 | NHSL | Urgent Care | 0.062 |
| RF44 | NHSL | Discharge Without Delay | 0.673 |
| RF45 | NHSL | Home First - MDT | 1.770 |
| RF46 | NHSL | Additional 2-4 Allocation | 0.314 |
| RF48 | NHSL | Staff Well Being | 0.184 |
| RF49 | NHSL | Interface Care Programme | 1.720 |
| RF50 | NHSL | Telehealth | 0.015 |
| RF51 | NHSL | Video Medication Prompting | 0.018 |
| RF52 | NHSL | Family Nurse Partnership | 0.106 |
| RF53 | NHSL | Neurological Framework | 0.024 |
| RF55 | NHSL | OT NES | 0.002 |
| RF56 | NHSL | Insulin Pumps Funding | 0.354 |
| RF57 | NHSL | Dental Childsmile | 0.172 |
| RF58 | NHSL | CORRA Funding | 0.052 |
| RF59 | NHSL | PCIF Pharmacy | 0.468 |
| RF60 | NHSL | Resettlement Healthcare | 0.054 |
| RF61 | NHSL | NES Pharmacy | 0.166 |
| RF62 | NHSL | Pharmacy | 0.051 |
| Total Ring-Fenced Reserves | | | 28.651 |

Appendix 4

| 2023/2024 | | |
|--------------|---------------|--------------------------------------|
| Transfers In | Transfers Out | Balance As At Dec 2023 / Jan 2024 |
| £m | £m | £m |
| | (1.276) | 0.000 |
| | | 0.750 |
| | | 0.315 |
| | (2.438) | 0.636 |
| | (1.013) | 4.169 |
| | | 1.647 |
| | | 0.290 |
| | (0.681) | 0.000 |
| | (0.228) | 0.000 |
| | (0.079) | 0.000 |
| | | 0.044 |
| | | 0.750 |
| | (2.595) | 0.000 |
| | (0.222) | 0.000 |
| | (0.210) | 0.382 |
| | (0.078) | 0.129 |
| | | 0.235 |
| | | 0.115 |
| | | 0.178 |
| | | 0.030 |
| | | 0.797 |
| | (0.303) | 0.552 |
| | (0.046) | 0.308 |
| | (0.175) | 0.000 |
| | (1.173) | 0.249 |
| | (0.160) | 0.000 |
| | | 0.191 |
| | (0.062) | 0.000 |
| | (0.025) | 0.648 |
| | (1.770) | 0.000 |
| | (0.314) | 0.000 |
| | | 0.184 |
| | (0.329) | 1.391 |
| | | 0.015 |
| | | 0.018 |
| | | 0.106 |
| | (0.024) | 0.000 |
| | | 0.002 |
| | (0.278) | 0.076 |
| | (0.040) | 0.132 |
| | (0.052) | 0.000 |
| | | 0.468 |
| | | 0.054 |
| | (0.166) | 0.000 |
| | | 0.051 |
| 0.000 | (13.737) | 14.914 |

IJB Reserves Plan 2023/2024 (Cont.)

Appendix 4 (Cont.)

| Ref | Lead | Useable Reserve | Revised Balance As At 31 March 2023 |
|--------------------------|------|---|--|
| Earmarked Reserves | | | £m |
| EM1 | NHSL | Palliative Care Services | 0.172 |
| EM3 | SLC | Social Care Contingency Fund | 0.246 |
| EM5 | NHSL | Transitional Fund | 0.186 |
| EM8 | NHSL | Telehealth Fund | 0.150 |
| EM19 | SLC | Housing Services - General Fund | 0.010 |
| EM22 | NHSL | GP IT Systems Replacement Fund | 0.997 |
| EM24 | NHSL | Director of Nursing Fund | 0.065 |
| EM31 | NHSL | Area Wide Services - Health Inequalities Health Promotion Posts | 0.082 |
| EM32 | NHSL | Area Wide Services - Mental Health Initiatives - Health Improvement | 0.007 |
| EM33 | NHSL | Area Wide Services - Vulnerable Population Post - Health Improvement Services | 0.065 |
| EM34 | NHSL | Area Wide Services - Development of Health Promoting Culture | 0.136 |
| EM35 | NHSL | Area Wide Services - Third Sector Initiatives To Improve Health | 0.294 |
| EM36 | NHSL | Area Wide Services - Public Health Intelligence Data Analysts | 0.059 |
| EM37 | NHSL | Area Wide Services - Inequalities Funding | 0.023 |
| EM38 | NHSL | Health and Social Care Fund | 0.326 |
| EM39 | SLC | Financial Plan 2022/2023 | 0.818 |
| EM40 | SLC | Integrated Care Fund | 0.036 |
| EM41 | SLC | Self-Directed Support Development Team | 0.093 |
| EM42 | SLC | Mental Health Officer Capacity | 0.160 |
| EM43 | NHSL | Area Wide Services - 2021/2022 Underspend | 1.217 |
| EM45 | NHSL | OT - Project Specific | 0.048 |
| EM47 | NHSL | Band 6 Project Lead | 0.032 |
| EM48 | NHSL | Band 5 OSM's South | 0.027 |
| EM49 | NHSL | ADP Commissioned | 0.300 |
| EM50 | NHSL | Professional Nursing | 0.130 |
| EM51 | NHSL | Vaslan | 0.240 |
| EM52 | NHSL | Care Opinion | 0.033 |
| EM53 | NHSL | Veterans | 0.043 |
| EM54 | NHSL | Social Care Fund | 0.575 |
| EM55 | NHSL | Childrens Care Fund | 0.050 |
| EM57 | NHSL | Medical Staffing | 0.020 |
| EM60 | NHSL | GPIT Reprovisioning | 0.186 |
| EM61 | NHSL | Clinical Fellow fundng | 0.012 |
| EM62 | NHSL | Clinical Pharmacist re addictions | 0.035 |
| EM64 | NHSL | Oversubstantive Posts (£2.438m) | 0.089 |
| EM66 | NHSL | Unscheduled Care | 2.327 |
| Total Earmarked Reserves | | | 9.289 |

| 2023/2024 | | |
|--------------|---------------|--------------------------------------|
| Transfers In | Transfers Out | Balance As At Dec 2023 / Jan 2024 |
| £m | £m | £m |
| | (0.078) | 0.094 |
| | (0.050) | 0.196 |
| | | 0.186 |
| | | 0.150 |
| | | 0.010 |
| | | 0.997 |
| | | 0.065 |
| | | 0.082 |
| | (0.007) | 0.000 |
| | (0.065) | 0.000 |
| | (0.060) | 0.076 |
| | | 0.294 |
| | | 0.059 |
| | | 0.023 |
| | | 0.326 |
| | | 0.818 |
| | | 0.036 |
| | | 0.093 |
| | | 0.160 |
| | | 1.217 |
| | | 0.048 |
| | (0.032) | (0.000) |
| | (0.027) | 0.000 |
| | | 0.300 |
| | (0.111) | 0.019 |
| | (0.080) | 0.160 |
| | (0.017) | 0.016 |
| | | 0.043 |
| | | 0.575 |
| | | 0.050 |
| | | 0.020 |
| | | 0.186 |
| | (0.009) | 0.003 |
| | | 0.035 |
| | | 0.089 |
| | (2.327) | 0.000 |
| 0.000 | (2.863) | 6.426 |

IJB Reserves Plan 2023/2024 (Cont.)

Appendix 4 (Cont.)

| Ref | Lead | Useable Reserve | Revised Balance As At 31 March 2023 |
|----------------------------|------|-----------------------------|--|
| Contingency Reserves | | | £m |
| C1 | NHSL | Contingency Reserves - NHSL | 0.000 |
| C2 | SLC | Contingency Reserves - SLC | 0.000 |
| Total Contingency Reserves | | | 0.000 |

| | |
|--------------|--------|
| General Fund | 37.940 |
|--------------|--------|

| | |
|-------------|--------|
| Summary | |
| Ring-fenced | 28.651 |
| Earmarked | 9.289 |
| Contingency | 0.000 |
| Total | 37.940 |

| 2023/2024 | | |
|--------------|---------------|--------------------------------------|
| Transfers In | Transfers Out | Balance As At Dec 2023 / Jan 2024 |
| £m | £m | £m |
| | | 0.000 |
| | | 0.000 |
| 0.000 | 0.000 | 0.000 |

| | | |
|-------|----------|--------|
| 0.000 | (16.600) | 21.340 |
|-------|----------|--------|

| | | |
|-------|----------|--------|
| 0.000 | (13.737) | 14.914 |
| 0.000 | (2.863) | 6.426 |
| 0.000 | 0.000 | 0.000 |
| 0.000 | (16.600) | 21.340 |