

| Report to: | Finance and Corporate Resources Committee |
|------------------|--|
| Date of Meeting: | 15 November 2017 |
| Report by: | Executive Director (Finance and Corporate Resources) |

Subject: Revenue Budget Monitoring 2017/2018 - Finance and Corporate Resources

1. Purpose of Report

- 1.1. The purpose of the report is to:-
 - provide information on the actual expenditure measured against the revenue budget for the period 1 April to 15 September 2017 for Finance and Corporate Resources
 - provide a forecast for the year to 31 March 2018

2. Recommendation(s)

- 2.1. The Committee is asked to approve the following recommendation(s):-
 - (1) that the breakeven position on the Finance and Corporate Resources' revenue budget, as detailed in Appendix A of the report, and the forecast to 31 March 2018 of breakeven, be noted; and
 - (2) that the proposed budget virements be approved.

3. Background

- 3.1. This is the second revenue budget monitoring report presented to the Finance and Corporate Resources Committee for the financial year 2017/2018.
- 3.2. The report details the financial position for Finance and Corporate Resources on Appendix A, along with variance explanations in Appendices B-G.

4. Employee Implications

4.1. None

5. Financial Implications

- 5.1. As at 15 September 2017, there is a breakeven position against the phased budget. The financial forecast for the revenue budget to 31 March 2018 is a breakeven position.
- 5.2. Virements are proposed to realign budgets. These movements have been detailed in the appendices to this report, as appropriate.

6. Other Implications

6.1. The main risk associated with the Council's Revenue Budget is that there is an overspend. The risk has been assessed as low given the detailed budget management applied across the Resources. The risk is managed through four weekly Budget Monitoring Meetings at which any variance is analysed. In addition,

the probable outturn exercise ensures early warning for corrective action to be taken where appropriate.

6.2. There are no implications for sustainability in terms of the information contained in this report.

7. Equality Impact Assessment and Consultation Arrangements

- 7.1. This report does not introduce a new policy, function or strategy or recommend a change to an existing policy, function or strategy and therefore no impact assessment is required.
- 7.2. There is also no requirement to undertake any consultation in terms of the information contained in the report.

Paul Manning Executive Director (Finance and Corporate Resources)

26 September 2017

Link(s) to Council Values/Objectives

• Accountable, Effective and Efficient

Previous References

• Finance and Corporate Resources Committee – 6 September 2017

List of Background Papers

• Financial ledger and budget monitoring results to 15 September 2017

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact:-

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Revenue Budget Monitoring Report

Finance and Corporate Resources Committee: Period Ended 15 September 2017 (No.7)

Finance and Corporate Resources Summary

| | Annual Budget | Forecast for Year | Annual Forecast Variance | Budget Proportion 15/09/17 | Actual 15/09/17 | Variance 15/09/17 | | % Variance 15/09/17 | Note |
|--------------------------|------------------|----------------------|--------------------------------|----------------------------------|--------------------|----------------------|--------------------|---------------------------|----------|
| | £000 | £000 | £000 | £000 | £000 | £000 | | | |
| Budget Category | | | | | | | | | |
| Employee Costs | 34,327 | 34,327 | 0 | 15,250 | 15,241 | 9 | under | 0.1% | |
| Property Costs | 2,458 | 2,458 | 0 | 950 | 962 | (12) | over | (1.3%) | |
| Supplies & Services | 5,771 | 5,771 | 0 | 2,955 | 2,916 | 39 | under | 1.3% | |
| Transport & Plant | 115 | 115 | 0 | 19 | 13 | 6 | under | 31.6% | |
| Administration Costs | 6,851 | 6,851 | 0 | 2,740 | 2,741 | (1) | over | 0.0% | |
| Payments to Other Bodies | 3,726 | 3,726 | 0 | 1,214 | 1,175 | 39 | under | 3.2% | |
| Payments to Contractors | 245 | 245 | 0 | 24 | 45 | (21) | over | (87.5%) | |
| Transfer Payments | 97,075 | 97,075 | 0 | 43,065 | 43,065 | 0 | - | 0.0% | |
| Financing Charges | 783 | 783 | 0 | 132 | 118 | 14 | under | 10.6% | |
| | | | | | | | | | • |
| Total Controllable Exp. | 151,351 | 151,351 | 0 | 66,349 | 66,276 | 73 | under | 0.1% | |
| Total Controllable Inc. | (118,481) | (118,481) | 0 | (48,133) | (48,060) | (73) | under recovered | (0.2%) | <u>.</u> |
| Net Controllable Exp. | 32,870 | 32,870 | 0 | 18,216 | 18,216 | 0 | - | 0.0% | |

Variance Explanations

Variance explanations are shown in Appendices B to G.

Revenue Budget Monitoring Report

Finance and Corporate Resources Committee: Period Ended 15 September 2017 (No.7)

Finance Services

| | Annual Budget | Forecast for Year | Annual Forecast Variance | Budget Proportion 15/09/17 | Actual 15/09/17 | Variance 15/09/17 | | % Variance 15/09/17 | Note |
|--------------------------|------------------|----------------------|--------------------------------|----------------------------------|--------------------|----------------------|-------------------|---------------------------|-------|
| | £000 | £000 | £000 | £000 | £000 | £000 | | | |
| Budget Category | | | | | | | | | |
| Employee Costs | 15,889 | 15,889 | 0 | 7,081 | 6,984 | 97 | under | 1.4% | 1,a,b |
| Property Costs | 1,874 | 1,874 | 0 | 669 | 669 | 0 | - | 0.0% | |
| Supplies & Services | 848 | 848 | 0 | 438 | 448 | (10) | over | (2.3%) | |
| Transport & Plant | 11 | 11 | 0 | 6 | 1 | 5 | under | 83.3% | |
| Administration Costs | 1,416 | 1,416 | 0 | 461 | 443 | 18 | under | 3.9% | 2 |
| Payments to Other Bodies | 2,553 | 2,553 | 0 | 355 | 342 | 13 | under | 3.7% | |
| Payments to Contractors | 244 | 244 | 0 | 23 | 38 | (15) | over | (65.2%) | |
| Transfer Payments | 97,075 | 97,075 | 0 | 43,065 | 43,065 | 0 | - | 0.0% | |
| Financing Charges | 255 | 255 | 0 | 88 | 71 | 17 | under | 19.3% | |
| | | | | | | | | | - |
| Total Controllable Exp. | 120,165 | 120,165 | 0 | 52,186 | 52,061 | 125 | under | 0.2% | |
| Total Controllable Inc. | (104,352) | (104,352) | 0 | (44,339) | (44,355) | 16 | over recovered | 0.0% | a |
| Net Controllable Exp. | 15,813 | 15,813 | 0 | 7,847 | 7,706 | 141 | under | 1.8% | |

Variance Explanations

1. Employee Costs

The underspend is due to vacancies which are being considered in line with service requirements.

2. Administration Costs

The underspend is due to less than budgeted expenditure on legal expenses and fees required for the collection of Council Tax.

Budget Virements

- a. Realignment of blue badge employee budget. Net Effect 0: Employee Costs £0.123m and Income (£0.123m).
- b. Transfer to centrally held funds for realignment of pay award allocation (£0.077m): Employee Costs (£0.077m)

Revenue Budget Monitoring Report

Finance and Corporate Resources Committee: Period Ended 15 September 2017 (No.7)

Audit Services

| | Annual Budget | Forecast for Year | Annual Forecast Variance | Budget Proportion 15/09/17 | Actual 15/09/17 | Variance 15/09/17 | | % Variance 15/09/17 | Note |
|--------------------------|------------------|----------------------|--------------------------------|----------------------------------|--------------------|----------------------|-------|---------------------------|------|
| | £000 | £000 | £000 | £000 | £000 | £000 | | | |
| Budget Category | | | | | | | | | |
| Employee Costs | 628 | 628 | 0 | 312 | 314 | (2) | over | (0.6%) | |
| Property Costs | 0 | 0 | 0 | 0 | 0 | 0 | - | n/a | |
| Supplies & Services | 10 | 10 | 0 | 5 | 2 | 3 | under | 60.0% | |
| Transport & Plant | 0 | 0 | 0 | 0 | 0 | 0 | - | n/a | |
| Administration Costs | 8 | 8 | 0 | 2 | 1 | 1 | under | 50.0% | |
| Payments to Other Bodies | 0 | 0 | 0 | 0 | 0 | 0 | - | n/a | |
| Payments to Contractors | 1 | 1 | 0 | 1 | 7 | (6) | over | (600.0%) | |
| Transfer Payments | 0 | 0 | 0 | 0 | 0 | 0 | - | n/a | |
| Financing Charges | 5 | 5 | 0 | 2 | 2 | 0 | - | 0.0% | |
| | | | | | | | | | |
| Total Controllable Exp. | 652 | 652 | 0 | 322 | 326 | (4) | over | (1.2%) | |
| Total Controllable Inc. | (229) | (229) | 0 | (1) | (1) | 0 | - | 0.0% | _ |
| Net Controllable Exp. | 423 | 423 | 0 | 321 | 325 | (4) | over | (1.2%) | |

Revenue Budget Monitoring Report

Finance and Corporate Resources Committee: Period Ended 15 September 2017 (No.7)

Information Technology Services

| | Annual Budget | Forecast for Year | Annual Forecast Variance | Budget Proportion 15/09/17 | Actual 15/09/17 | Variance 15/09/17 | | % Variance 15/09/17 | Note |
|--------------------------|------------------|----------------------|--------------------------------|----------------------------------|--------------------|----------------------|--------------------|---------------------------|------|
| | £000 | £000 | £000 | £000 | £000 | £000 | | | |
| Budget Category | | | | | | | | | |
| Employee Costs | 5,319 | 5,319 | 0 | 2,310 | 2,310 | 0 | - | 0.0% | |
| Property Costs | 462 | 462 | 0 | 239 | 247 | (8) | over | (3.3%) | |
| Supplies & Services | 3,494 | 3,494 | 0 | 1,946 | 1,901 | 45 | under | 2.3% | 1 |
| Transport & Plant | 10 | 10 | 0 | 4 | 4 | 0 | - | 0.0% | |
| Administration Costs | 1,473 | 1,473 | 0 | 765 | 773 | (8) | over | (1.0%) | а |
| Payments to Other Bodies | 0 | 0 | 0 | 0 | 0 | 0 | - | n/a | |
| Payments to Contractors | 0 | 0 | 0 | 0 | 0 | 0 | - | n/a | |
| Transfer Payments | 0 | 0 | 0 | 0 | 0 | 0 | - | n/a | |
| Financing Charges | 444 | 444 | 0 | 0 | 0 | 0 | - | n/a | |
| | | | | | | | | | - |
| Total Controllable Exp. | 11,202 | 11,202 | 0 | 5,264 | 5,235 | 29 | under | 0.6% | |
| Total Controllable Inc. | (7,239) | (7,239) | 0 | (1,974) | (1,945) | (29) | under recovered | (1.5%) | 2 |
| Net Controllable Exp. | 3,963 | 3,963 | 0 | 3,290 | 3,290 | 0 | - | 0.0% | |

Variance Explanations

Supplies and Services 1.

The underspend is due to less than anticipated computer equipment purchased on behalf of the Leisure Trust to date and is partially offset by an under recovery of income from recharges (See 2 below).

2. Income

The under recovery is due to less than anticipated income from recharges to the Leisure Trust for computer equipment purchased to date and is offset by reduced expenditure above.

Budget Virements

a. Transfer from reserves for Local Government Digital Transformational Partnership £0.030m: Administration Costs £0.030m.

Revenue Budget Monitoring Report

Finance and Corporate Resources Committee: Period Ended 15 September 2017 (No.7)

Personnel Services

| | Annual Budget | Forecast for Year | Annual Forecast Variance | Budget Proportion 15/09/17 | Actual 15/09/17 | Variance 15/09/17 | | % Variance 15/09/17 | Note |
|--------------------------|------------------|----------------------|--------------------------------|----------------------------------|--------------------|----------------------|-------------------|---------------------------|------|
| | £000 | £000 | £000 | £000 | £000 | £000 | | | |
| Budget Category | | | | | | | | | |
| Employee Costs | 6,512 | 6,512 | 0 | 2,892 | 2,901 | (9) | over | (0.3%) | |
| Property Costs | 93 | 93 | 0 | 30 | 41 | (11) | over | (36.7%) | |
| Supplies & Services | 371 | 371 | 0 | 115 | 103 | 12 | under | 10.4% | |
| Transport & Plant | 58 | 58 | 0 | 5 | 5 | 0 | - | 0.0% | |
| Administration Costs | 1,394 | 1,394 | 0 | 369 | 388 | (19) | over | (5.1%) | |
| Payments to Other Bodies | 416 | 416 | 0 | 175 | 168 | 7 | under | 4.0% | |
| Payments to Contractors | 0 | 0 | 0 | 0 | 0 | 0 | - | n/a | |
| Transfer Payments | 0 | 0 | 0 | 0 | 0 | 0 | - | n/a | |
| Financing Charges | 37 | 37 | 0 | 18 | 22 | (4) | over | (22.2%) | |
| | | | | | | | | | |
| Total Controllable Exp. | 8,881 | 8,881 | 0 | 3,604 | 3,628 | (24) | over | (0.7%) | |
| Total Controllable Inc. | (2,307) | (2,307) | 0 | (490) | (493) | 3 | over recovered | 0.6% | |
| Net Controllable Exp. | 6,574 | 6,574 | 0 | 3,114 | 3,135 | (21) | over | (0.7%) | |

Revenue Budget Monitoring Report

Finance and Corporate Resources Committee: Period Ended 15 September 2017 (No.7)

Administration, Legal and Licensing Services

| | Annual Budget | Forecast for Year | Annual Forecast Variance | Budget Proportion 15/09/17 | Actual 15/09/17 | Variance 15/09/17 | | % Variance 15/09/17 | Note |
|--------------------------|------------------|----------------------|--------------------------------|----------------------------------|--------------------|----------------------|--------------------|---------------------------|------|
| | £000 | £000 | £000 | £000 | £000 | £000 | | | |
| Budget Category | | | | | | | | | |
| Employee Costs | 4,228 | 4,228 | 0 | 1,885 | 1,927 | (42) | over | (2.2%) | 1 |
| Property Costs | 29 | 29 | 0 | 12 | 5 | 7 | under | 58.3% | |
| Supplies & Services | 165 | 165 | 0 | 81 | 88 | (7) | over | (8.6%) | |
| Transport & Plant | 8 | 8 | 0 | 3 | 3 | 0 | - | 0.0% | |
| Administration Costs | 2,046 | 2,046 | 0 | 932 | 945 | (13) | over | (1.4%) | а |
| Payments to Other Bodies | 703 | 703 | 0 | 642 | 623 | 19 | under | 3.0% | |
| Payments to Contractors | 0 | 0 | 0 | 0 | 0 | 0 | - | n/a | |
| Transfer Payments | 0 | 0 | 0 | 0 | 0 | 0 | - | n/a | |
| Financing Charges | 35 | 35 | 0 | 18 | 17 | 1 | under | 5.6% | |
| | | | | | | | | | |
| Total Controllable Exp. | 7,214 | 7,214 | 0 | 3,573 | 3,608 | (35) | over | (1.0%) | |
| Total Controllable Inc. | (1,996) | (1,996) | 0 | (617) | (587) | (30) | under recovered | (4.9%) | |
| Net Controllable Exp. | 5,218 | 5,218 | 0 | 2,956 | 3,021 | (65) | over | (2.2%) | |

Variance Explanations

1. Employee Costs The overspend is mainly due to lower than anticipated staff turnover across the Service to date.

Budget Virements

a. Transfer for Members Superannuation costs £0.056m: Administration Costs £0.056m.

Revenue Budget Monitoring Report

Finance and Corporate Resources Committee: Period Ended 15 September 2017 (No.7)

Communications and Strategy Services

| | Annual Budget | Forecast for Year | Annual Forecast Variance | Budget Proportion 15/09/17 | Actual 15/09/17 | Variance 15/09/17 | | % Variance 15/09/17 | Note |
|--------------------------|------------------|----------------------|--------------------------------|----------------------------------|--------------------|----------------------|--------------------|---------------------------|------|
| | £000 | £000 | £000 | £000 | £000 | £000 | | | |
| Budget Category | | | | | | | | | |
| Employee Costs | 1,751 | 1,751 | 0 | 770 | 805 | (35) | over | (4.5%) | 1 |
| Property Costs | 0 | 0 | 0 | 0 | 0 | 0 | - | n/a | |
| Supplies & Services | 883 | 883 | 0 | 370 | 374 | (4) | over | (1.1%) | а |
| Transport & Plant | 28 | 28 | 0 | 1 | 0 | 1 | under | 100.0% | |
| Administration Costs | 514 | 514 | 0 | 211 | 191 | 20 | under | 9.5% | |
| Payments to Other Bodies | 54 | 54 | 0 | 42 | 42 | 0 | - | 0.0% | |
| Payments to Contractors | 0 | 0 | 0 | 0 | 0 | 0 | - | n/a | |
| Transfer Payments | 0 | 0 | 0 | 0 | 0 | 0 | - | n/a | |
| Financing Charges | 7 | 7 | 0 | 6 | 6 | 0 | - | 0.0% | |
| | | | | | | | | | |
| Total Controllable Exp. | 3,237 | 3,237 | 0 | 1,400 | 1,418 | (18) | over | (1.3%) | |
| Total Controllable Inc. | (2,358) | (2,358) | 0 | (712) | (679) | (33) | under recovered | (4.6%) | 2,a |
| Net Controllable Exp. | 879 | 879 | 0 | 688 | 739 | (51) | over | (7.4%) | |

Variance Explanations

1. Employee Costs

The overspend is due to lower than anticipated staff turnover across the Service to date.

2. Income

The under recovery is due to less than anticipated income from external work completed to date.

Budget Virements

a. Realignment of Commercial Work and Paper budgets to reflect current service delivery. Net Effect 0: Supplies and Services (£0.210m) and Income £0.210m.