

Report

Report to: Climate Change and Sustainability Committee

Date of Meeting: **8 February 2023**

Report by: Executive Director (Community and Enterprise

Resources)

Subject: Sustainable Development and Climate Change Strategy

2022 to 2027 Action Plan

1. Purpose of Report

1.1. The purpose of the report is to:-

 present the Council's Sustainable Development and Climate Change Strategy (SDCCS) 2022 to 2027 five-year action plan, and the associated improvement actions for 2023/2024

2. Recommendation(s)

- 2.1. The Committee is asked to approve the following recommendation(s):-
 - (1) that this draft of the five-year 2022-27 SDCCS Action Plan, attached at Appendix 1, is approved
 - (2) that this draft of the one year 2023-24 improvement actions, attached at Appendix 2, is approved

3. Background

- 3.1. At its meeting on 17 September 2020, the Climate Change and Sustainability Committee approved the development of the next Sustainable Development and Climate Change Strategy 2022 to 2027.
- 3.2. It was agreed that the SDCCS should set out how the Council aims to develop sustainably and tackle the climate change emergency over a five-year period. It was also agreed that the Strategy should provide a broad strategic direction for longer term planning to help to deliver on the agreed outcomes and contribute to achieving a longer-term vision.
- 3.3. The final draft SDCCS 2022-27 was approved by South Lanarkshire Council on 15 June 2022, with the accompanying action plan to be developed.
- 3.4. The Strategy sets out outcomes and actions organised around four key themes which align with the Council Plan:-
 - ♦ People
 - Place and Communities
 - ♦ The Natural Environment (Planet)
 - ♦ A Green Economy (Planet)

- 3.5. A key value within the Council Plan, Connect, is to be 'fair, open and sustainable' and one of only three main priorities is 'Planet we need to work towards a sustainable future in sustainable places.' For these reasons, the action plan associated with the SDCCS needs to be ambitious enough to demonstrate that the council is taking the climate emergency seriously.
- 3.6. Delivery of actions within the Strategy provides the main focus for our sustainable development activity and also enables the Council to fulfil its duties under the Local Government (Scotland) Act 2003, the Climate Change (Scotland) Act 2009, the Climate Change (Emissions Reduction Targets) (Scotland) Act 2019 and the Council's contribution to the UN's Sustainable Development Goals.
- 3.7. The strategy action plan sets out specific actions to be undertaken to deliver objectives under each theme. The action plan is monitored using IMPROVe and will be reported to the Climate Change and Sustainability Committee at Quarter 2 and Quarter 4 each year.

4. SDCCS 5-year Action Plan 2022 to 2027

- 4.1. The proposed longer term improvement actions for the term of the Strategy can be found at Appendix 1, with details of the steps required to perform each action. The action plan was produced following extensive consultation with all Council Resources and key services throughout the Council.
- 4.2. The proposed 5-year action plan has been split into the 13 main priorities that were agreed as part of the development of the SDCCS. Each action has also been mapped to the 4 main themes of the SDCCS. Each theme includes:-
 - performance measures providing information on how well the Council is performing against the strategic outcomes in the Strategy
 - contextual measures providing a health check against outcomes
 - improvement actions that will be taken during the term of the action plan to respond to the challenges ahead and contribute to meeting the outcomes in the Strategy

Whilst each action has been allocated to one heading, many actions contribute to more than one priority.

4.3. The proposed action plan details the budgeting and resourcing implications, the lead and supporting Council service, the timeframe and a note of any partners involved.

5. SDCCS 1-year Action Plan 2023/2024

- 5.1. The proposed shorter term improvement actions for 2023-2024 can be found at Appendix 2. These have been collated on the assumption that the broad actions detailed within the 5-year action plan are approved.
- 5.2. The actions detailed in Appendix 2 have been summarised for the purposes of this report but a proposed 1-year action plan has been produced and agreed with key services throughout the Council. The action plan includes details of the steps to be taken, lead Council Service and expected outcomes. If approved, progress updates will be reported to the Climate Change and Sustainability Committee at Quarter 2 and Quarter 4 using the Council's corporate reporting system, IMPROVe.

6. Employee Implications

6.1. Development of the SDCCS and action plan is a key task for the Council's sustainable development officers with support and direction from the climate change and sustainability steering group. All Resources have a responsibility to commit to and implement the identified actions to ensure targets are met. Officers from across all Resources have responsibility for updating and owning the actions noted within the IMPROVe action plan.

7. Financial Implications

- 7.1. The actions detailed in the Sustainable Development and Climate Change Strategy Action Plan may be part-funded from existing Resource budgets, however the scale and pace of action needed to meet climate change targets and address the current climate crisis will require capital investment and is likely to require external funding and investment. The delivery of the Strategy may help to leverage in additional funding and investment, however, alternative financial models may need to be considered.
- 7.2. The action plan details where funding has been provided by the Climate Emergency Fund or where external funding should be sought.

8. Climate Change, Sustainability and Environmental Implications

- 8.1 The Sustainable Development and Climate Change Strategy contributes towards the Public Sector Climate Change Duties, the Biodiversity Duty and the UN Sustainable Development Goals.
- 8.2. A full Strategic Environmental Assessment was carried out alongside preparation of the SDCCS. This has ensured a consistency in approach to addressing the climate crisis alongside the ecological emergency. It ensures that the importance of sustainable development is mainstreamed across the Council and promoted to communities and partners. Incorporating this sustainable approach across all Council led policies, plans, programmes and strategies should result in continued environmental benefits for South Lanarkshire and the people who live, work and visit here.

9. Other Implications

9.1. Failure to build resilience and act to minimise the impacts of a changing climate is included in the Council's top risks. The Sustainable Development and Climate Change Strategy and action plan is a mitigation measure of this risk. However, without a financial plan to support it, this will continue to be one of the Council's top risks.

10. Equality Impact Assessment and Consultation Arrangements

- 10.1. The Sustainable Development and Climate Change Strategy and associated Strategic Environmental Assessment underwent full public consultation for six weeks during February and March 2022. The results from the consultation and the preceding community workshops shaped the vision, themes and priorities of the SDCCS.
- 10.2. An Equality Impact Assessment (EIA) has been carried out and no adverse impacts were identified for any of the protected characteristics. A key factor of sustainable development is enabling a quality of life which is fair, inclusive, and does not disadvantage anyone. The Fairer Scotland Duty Impact Assessment noted that the Strategy and subsequent action plan focuses on the delivery of measures which benefit all South Lanarkshire residents and will seek to lessen the impact of deprivation by its focus on a just transition, climate risk and adaptation, education, development of green jobs and improving active travel. The results of both of these assessments will be published on the Council website.

David Booth Executive Director

24 January 2023

Link(s) to Council Values/Priorities/Outcomes

Values Values

- ♦ Focused on people and their needs
- ♦ Fair, open and sustainable

Priorities

- We will work to put people first and reduce inequality
- ♦ We will work towards a sustainable future in sustainable places
- We will work to recover, progress and improve

Outcomes

- ♦ Our children and young people thrive
- ♦ Good quality, suitable and sustainable places to live
- Thriving business, fair jobs and vibrant town centres
- ♦ Caring, connected, sustainable communities
- ♦ People live the healthiest lives possible
- ♦ Inspiring learners, transforming learning, strengthening partnerships

Previous References

- ♦ Climate Change and Sustainability Committee 17 September 2020
- ♦ South Lanarkshire Council 15 June 2020

List of Background Papers

♦ None

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact: -

Name: Julie Richmond

Designation: Carbon Management Officer

Ext: (Tel: 01698.454286)

E-mail: julie.richmond@southlanarkshire.gov.uk

<u>Sustainable Development and Climate Change Strategy 2022 – 2027 Draft Improvement Actions</u>

Priority 1: Contribute to improving health and wellbeing through environmental protection and access to environmental benefits for all

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Air quality projects to be identified, funded and implemented	Submit annual applications to Scottish Government for air quality funding, to enable air quality projects to be implemented. Identify projects which would improve local air quality and support improvement work in air quality management areas, recognising that pollution from road traffic, and particularly diesel fumes, is a significant cause of poor air quality. Steps: Identify organisations and internal partners who could co-fund projects Submit the air quality grant application to Scottish Government Implement projects which secure funding or support partners deliver funded projects	Scottish Government's Air Quality Grant Fund	Lead: CER Environmental Health	2022-2027	On some projects external partners can be involved, this will vary from year to year
Identify and manage contaminated land within the statutory regulatory framework	 Implement the Contaminated Land Strategy and support the planning Authority in relation to development applications. Steps: Comment on planning applications and responding to enquiries from developers 	Statutory function, resourced through the revenue budget	Lead: CER Environmental Health	2022-2027	

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Promote healthy and	 Advise developers on remediation requirements for applications relating to sites affected by historic industrial legacy contamination South Lanarkshire employees and residents of all ages 	Existing resources	Lead: CER	2022-2025	Some services
sustainable food including Fairtrade products to Council	will have the opportunity to make informed food choices regardless their socio-economic situation Steps:	S	Enterprise and Sustainable Development		may work in partnership with third
employees and South Lanarkshire residents including children	 Support campaigns promoting healthy and sustainable food Implement food programmes with specific council services 		Service		sector
	 Support sharing of local good practices around healthy and sustainable food 				
Incorporate the risk of heat and overheating in the corporate risk register	Climate change is making heat waves longer, more extreme, and more frequent. The impacts from extreme temperatures can affect health and wellbeing; infrastructure; the economy; and the natural	Existing resource	Lead: FCR Risk Management	2022-2027	
	environment. Incorporating the risk of heat and overheating into the corporate risk register will help to mitigate the effects and impacts Steps:		Supported by: ALL Resources		
	 Ensure the risk of heat and overheating is incorporated in the corporate severe weather scorecard with relevant mitigation measures. Ensure that heat and overheating is incorporated in each Resource's risk scorecard with relevant mitigation measures per Resource, for example, the 				

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved	
	development of heat plans, or the introduction of a		Service / il eus			

- Annual review of corporate risks and Resource Scorecards
- Support raising awareness of the risk's climate change, including heat and overheating

Priority 2: Progress climate justice and ensure the transition to net-zero by 2045 does not exacerbate poverty or inequalities

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Undertake study to assess the socio-economic impact of climate change on South Lanarkshire communities and specifically, disadvantaged groups	This will help understand the scale of support required and to direct intervention for climate justice and to help build climate resilience in communities. Steps: • Employment of a PHD student from Glasgow Caledonian University to undertake a three-year study • The study will involve: • Undertaking social vulnerability assessments on the impacts of climate change • Identifying protected characteristic groups that are more sensitive to the impacts • Establishing scale of those who are flood and heat disadvantaged • Identifying members of the community who are more vulnerable to interruptions in	Joint funded through The Climate Emergency Fund and Glasgow Caledonian University. Resourced by PHD student from Glasgow Caledonian University	Lead: CER Enterprise and Sustainable Development Service Supported by: FCR Engagement Team, Central Research Unit	2022-2025	Glasgow Caledonian University

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Undertake a review to identify the households within the South Lanarkshire Council area that are in, or are susceptible to being in, fuel poverty	supply of utilities and other essential services due to extreme weather events The review will provide the basis for developing action plan, identifying priority areas for investment or interventions to help mitigate the effects of fuel poverty, as a result of poor energy efficient homes. As set out in the 2018 Energy Efficient Scotland Route Map, homes with households in fuel poverty should reach higher levels of energy efficiency. Target all fuel poor households to benefit from an energy efficiency rating equivalent to Energy Performance Certificate (EPC) C by 2030. Steps:	Housing Investment Capital Programme, ECO4 and EES:ABS	Lead: HTR Built Environment Team Supported by: HTR Housing Investment Team	2023-24	ECO contractors
Investigate options to replace fossil fuel heating systems within our domestic properties and assess the financial impact on	 Use datasets available via the Scottish Government and the Energy Savings Trust's Home Analytics tool to identify properties where residents are in or are susceptible to being in fuel poverty Use the findings of the work to prioritise investment and support energy efficiency measures (EEMs) to mitigate poor energy efficiency of a home being a driver for fuel poverty Heat decarbonisation is essential to address the climate emergency however in decarbonising our homes we must not make fuel poverty worse. Where an intervention can lower running costs, fuel poor consumers should be targeted for support as soon as possible. In cases when zero emissions heat interventions are assessed as likely to increase 	Housing Investment Capital Programme	Lead: HTR Built Environment Team Supported by: HTR Housing	2022-24	Other Local Authorities, Consultant

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
utility costs for our tenants	 energy costs even after mitigation measures are put in place, measures should be focused on consumers who are not at risk of fuel poverty. Steps: Carry out a review of the Air Source Heat Pumps (ASHP) installation programme in our domestic properties which has focussed to date on transitioning solid fuel, electric storage or electric wet to ASHP with focus on cost implications for tenants Carry out feasibility work to assess the financial implications to a household as a result of decarbonisation of heat to their home. Investigate and research options being trialled or utilised by other Local Authorities or Registered Social Landlord (RSLs) 		Investment and Consultancy Services		
Work in partnership with community food organisations and partners to identify and support the development of initiatives to tackle food poverty and food security	Helping to reduce the number of individuals and families suffering from food insecurity and poverty, that may be compounded by the impacts of climate change, in the council's area and ensuring that emergency support is embedded in dignity principles. Steps: • Within the area of influence of local CPPs, working in partnership in order to try to reduce the reliance on food banks faced by people in situation of food poverty by prioritising access to emergency financial assistance, money advice and access to holistic support services	Within existing resources	Lead: CER Enterprise and Sustainable Development Services	2022-2025	Community Planning Partners

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Assist with the promotion of warnings and advice provided by the Met Office and SEPA to support individual and community preparedness and response to weather related emergencies.	This will support individual and community preparedness and response to weather related emergencies with intention of reducing social and economic impact of disruptive weather events. Steps: Cascade Met Office and SEPA warnings and advice via council social media in real time through the council's Public Communications Team. Use various methods of communication including the Council's website and social media platforms.	No cost, progressed as part of wider community engagement and warning and informing in response to weather related emergencies	Lead: FCR Council Resilience Team Support: FCR Communications & PR Team	2021-2025	Emergency response with Lanarkshire Local Resilience Partnership.
The Community Planning Partnership will localise the UN's global Sustainable Development Goals (SDGs) and integrate with South Lanarkshire's Community Plan and related Statutory Partnership Plans	The SDGs are about 'Leaving No One Behind' and provides a framework for a collaborative approach to address challenges faced daily, including poverty, inequality, climate change, environmental degradation, peace and justice. Localising the global goals is the process of adapting, implementing and monitoring the SDGs at the local level Steps: • Map the SDGs to the community plan and related Statutory Partnership Plans • Agree local targets and indicators for the Community Plan • Develop and implement actions needed to meet the localised priorities • Voluntarily report progress annually on meeting the local goals that contribute to the global goals	Within existing resources	Lead: Community Planning Partnership Supported by: Community Planning Team FCR Community Engagement Team; CER Enterprise and Sustainable Development Service	2022-2027	Community Planning Partners

Priority 3: Influence change through improving the understanding of Sustainable Development and the Climate Emergency across South Lanarkshire

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Mainstream sustainability and climate literacy throughout all learning and development offerings across the Council	This will help to increase knowledge and understanding of sustainability and climate change, giving employees the confidence to incorporate sustainability and climate change considerations in the workplace and within their role. Steps: Review the learning and development options we currently deliver to identify where sustainability and climate literacy could feature Update content to raise awareness and signpost employees to where they can get additional information or take further action	Learning and development budget	Lead: FCR Learning and Development Team	2022-2027	
Deliver training online where possible and develop the digital skills of South Lanarkshire Council employees	This will help reduce or eliminate employee travel for training, and support employees to access online training more effectively. This will also reduce or eliminate the need to print handouts or other training materials. Steps: Gain corporate commitment that online delivery is the norm and establish set criteria which must be satisfied to deliver training out with the norm Review existing training delivery models identifying options for further transition to online delivery	Learning and development budget	Lead: FCR Learning and Development Team	2022-2027	

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Develop a climate emergency training	 Work with resources to develop online delivery options for training, evaluate and further enhance delivery online Identify existing digital skills; explore existing gaps in digital skills; identify options for developing and enhancing digital skills This will help to improve knowledge and understanding of climate change and provide 	Climate Emergency Funding	Lead: CER Enterprise and	2022-2027	Keep Scotland
programme and implement across the council	 confidence to officers and elected members to use a climate lens when making decisions. This will help to contribute to meeting challenging climate targets and the strategic priorities in the strategy Steps: Develop and roll-out a training programme which includes accredited climate literacy training for elected members and senior officers Evaluate the impact of climate action pledges submitted from delegates as part of the accredited training Develop a climate emergency training package for all employees including a learn online module Incorporate climate emergency training in the Management Development and Leadership programmes 		Sustainable Development Service Supported by: FCR Learning and Development Team		Beautiful (KSB)
Develop and implement a robust communications plan for promoting and raising awareness of	Work with Corporate Communications to develop a communications plan for the Sustainable Development and Climate Change Strategy, from launch of the strategy to communicating progress in contributing towards the strategic priorities	Within existing resources	Lead: CER Enterprise and Sustainable Development Service	2022-2027	

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
the vision, themes and priorities of the sustainable development and climate change strategy	 Steps: Develop a communications plan with timelines for key communications Maximise online and social media platforms for communication Prepare articles to communicate success stories and achievements Support and promote key campaigns, for example, Climate Week 		Supported by: FCR Corporate Communications		
Support the delivery of communicating the Council's sustainable development and climate change approach	 Help to raise awareness of the Council's approach to sustainable development and climate change action and promote project and initiatives across South Lanarkshire that contributes to delivering the Council's sustainable development and climate change goals. Steps: Use various methods of communication including the Council's website, social media platforms and news articles Redesign the new Council website and intranet to ensure sustainability and climate change information is easily accessed Explore sustainable web design to reduce the website's carbon footprint 	Within existing resources	Lead: FCR Communications and Strategy - Digital, PR, Graphics Supported by: CER Enterprise and Sustainable Development Service	2022-2027	
Further embed sustainable development and climate change into	Develop and pilot a sustainable development decision-making tool to be applied to proposed projects and initiatives presented to the Corporate Management Team and Committee for approval. The tool will help to balance the three keys pillars of	Within existing resources	Lead: CER Enterprise and Sustainable Development Service		

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
the council's decision- making process Town Centre	sustainable development (Social, Economy, and Environmental) in decision-making across the Council. The decision-making tool will be developed using Cornwall Council's tool which is based on donut economics. Steps: Set up a corporate working group to prepare a South Lanarkshire version of the decision-making tool Run a pilot using the South Lanarkshire version of the tool and evaluate the results Present findings of pilot to CMT and propose next steps which includes linking the decision-making tool to a wider impact assessment process Set out how the Council, communities and partners	Funding in place through	Lead: CER	2022-2025	All
Visioning – Develop a comprehensive approach to how the Council delivers on the strategic aims and objectives of town centre visioning at a local level.	should deliver meaningful and sustainable change within our town centres through a series of projects and action plans. Steps: Commission consultant to review town centre activity Complete consultative draft strategy and action plan Consult with communities, CPP partners and Council Services Report to committee with recommendations around next steps	town centre and Place- based funding	Economic Development Services		communitie s and town centre stakeholder s

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Transition to Net Zero – develop an approach to working collaboratively towards net-zero emissions across our towns	Town centres are major contributors to greenhouse gases through transport, energy consumption in buildings, our infrastructure, consumption of goods and services. This work will set out a practical approach to working towards net zero across our towns. Steps: Commission consultant to review town centre activity Complete consultative draft strategy and action plan Consult with communities, CPP partners and Council Services Report to committee with recommendations around next steps	The Climate Emergency Fund and Place-based funding	Lead: CER Economic Development Services	2022-2024	All communitie s and town centre stakeholder s
Pupil voice to influence and change attitudes and personal behaviours across school and local communities. Also use youth voice to influence change and progress on all sustainability areas within the council	Continued commitment to support the Youth Forum on Climate Change and Sustainability to ensure Young People's voices are represented and heard on appropriate council matters relating to this subject area. Steps: COS1 event planned for primary pupils using the Youth Forum to present on themes ('TIERS' - for Travel, Influencing, Eating, Reduce/Reuse/ Recycle and Shopping), including subsequent action plans and pledges from all primary schools on commitments towards change/ sustainability projects to be achieved	Use of existing staff resources and Climate Emergency Fund	Lead: Education Support Services Supported By: Education CQIS	2022-2027	Zero Waste Scotland

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
	 Youth Forum representatives to present at the council's sustainability committee 				
Track, monitor and improve all aspects of	Continued promotion of carbon footprints within schools	This will be undertaken through existing staff	Lead: Education Support Services	2022-2027	SPIE
carbon emissions within all school communities	• The creation of a carbon footprint calculator for schools to create a base line for further improvement in reducing the school community carbon footprint, looking at energy, travel, waste, eating habits, biodiversity etc and sharing of best practice between educational establishments • Influencing the wider school community	resources and funded through existing budgets, but with any improvement solutions funded through available grants.	Supported by: HTR, CER Enterprise and Sustainable Development Service, Education CQIS		
Embed sustainability in the curriculum across all Education Establishments	This will be led from within the CQIS and is one of Educations 5 main priorities to ember sustainability within the curriculum Steps: • Make available to all schools the resources within the west partnership • Utilising national resources such as HGIOS which has an individual module on sustainability within all	Partly from existing resources and part funded from the Climate Emergency fund	Lead: Education CQIS and Early Years	2022-2027	West Partnership
Work with our communities to provide programmes and opportunities to increase sustainability awareness and action	schools Increased community activity to increase awareness of sustainability Steps: • Provide food growing learning programmes across the authority e.g Guerilla Gardening, Larkhall Community Garden Project on food growing • Provide access to adult learning opportunities which may e.g. raise awareness on climate change	Within existing resources	Lead: Education YFCL Supported by: CQIS	2022 - 2027	

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
	and help reduce carbon outputs while supporting				
	financial savings during high energy prices				
	 Environmental and Sustainability Learning 				
	Programmes and Awards delivered across the				
	authority e.g. Forest School, John Muir Awards,				
	Duke of Edinburgh, Junk Fashion (repairing, recycling				
	and designing clothing)				

Priority 4: Improve affordable, sustainable, and accessible transport options

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Encourage active travel by extending our network of walking and cycle routes	The cycle and walking network will be extended through the provision of new routes as well as upgrading of existing routes to meet current design principles. Included in any project will be cycle parking/ shelter and automatic pedestrian and cycle counting provision. This is a long-term project which will continue while funding is available. Steps: Continue the design and implementation of various cycle and walking routes in towns and villages throughout South Lanarkshire Consult key stakeholders throughout the project stages Encourage the uptake of cycling and travelling sustainable using various platforms including PR and social media	 External funding will be sought annually to deliver new projects, e.g. Sustrans; Places for Everyone Fund; Strathclyde Partnership for Transport (SPT); Scottish Government Cycling, Walking, Safer Routes Existing staff will be utilised to design and manage projects 	Lead: CER Roads, Transportation and Fleet Services	2022-2027	Sustrans; Strathclyde Partnership for Transport; Cycling Scotland

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Expand the provision of publicly available Electric Vehicle Charging Infrastructure in South Lanarkshire	Working with external funding partners, additional charging infrastructure will be provided at key locations. This will conclude the development of new charging hubs as well as on-street charging. These will meet both strategic and local journey requirements. This is a long-term project which will while funding is available. Steps: Continue to identify gaps in the electric vehicle charging network and implement new infrastructure Develop an Electric Vehicle Charging Strategy and Infrastructure Plan	 Initial funding has been awarded from the Scottish Government to develop an Electric Vehicle Charging Strategy and Infrastructure Plan and this will be used to form the basis of future funding bids to expand the network Existing staff will be utilised to design and manage project A further Funding bid has been submitted to the Levelling Up Fund for greater expansion 	Lead: CER Roads, Transportation and Fleet Services	2022-2027	ChargePlace Scotland; Transport Scotland; Glasgow City Region
Complete a variety of projects to enhance the attractiveness of public transport	Work with external partners to provide new infrastructure to meet current and future passenger demands. This will include the provision of bus stops and shelters, upgrading of interchange facilities, and park and ride provision. This is a long-term project which will continue while funding is available. Steps: Continue to implement new and improve existing infrastructure	 External funding will be sought annually, for example, from Strathclyde Partnership for Transport (SPT)/ Scottish Government Cycling, Walking, Safer Routes to deliver new projects 	Lead: CER Roads, Transportation and Fleet Services	2022-2027	Strathclyde Partnership for Transport; Transport Scotland; Network Rail

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
	 Work with partners to encourage and highlight the benefits of public transport usage and transport integration Development of an expansion plan which is part of a wider Glasgow City Region expansion plan 	 Existing staff will be utilised to design and manage projects The expansion plan is being developed as part of a larger Glasgow City Region expansion plan 			
Progress towards decarbonising the fleet of South Lanarkshire Council vehicles	Working with Scottish Government to meet their commitments to phase out petrol and diesel cars and car derived vans from the fleet by 2025. This will include delivery and finance options to meet this ambitious commitment. Steps: Continue to identify opportunities to increase the number of electric fleet vehicles and the trialling of new technologies and fuel options for the medium to heavy fleet Consider current lease and hire agreements in the replacement of existing vehicles	 To date funding has been made available from Transport Scotland There are various funding model options that will be considered, including funding from existing revenue budgets Existing staff will be utilised to manage the decarbonisation of the fleet 	Lead: CER Roads, Transportation and Fleet Services	2022 - 2027	Transport Scotland
Ensure climate change, access to services and active travel forms part of the design of new residential developments	This is to be delivered through a review of the Council's existing Residential Design Guide which when approved will form part of the decision-making process for planning applications Steps: Consultants will undertake the review; the outcomes will reflect the themes in NPF4 around placemaking, 20-minute neighbourhoods, climate adaptation and mitigation and sustainable travel	Consultancy budget to employ consultants to carry out this work	Lead: CER Planning Services Supported by: CER Roads and Transportation, CER Fleet Services; HTR;	September 2022 - September 2023	Developers

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
To transfer Education related travel away from fossil fuelled vehicles and on to ultra-low carbon vehicles or public transport.	 This will involve the preparation of a draft document for approval and public consultation. This will involve all home to school travel for both mainstream and ASN establishments, as well as standalone nurseries and Youth Employability travel for those young people attending college. Steps: Continue to liaise with SPT and improve our internal procurement framework to work with the transport industry to procure and provide ultralow carbon vehicles. To include staff journeys via the council's electric pool car fleet where possible, and promotion of online meetings or more personal sustainable journeys where pool cars are not accessible To influence pupils and their families to utilise more sustainable modes of travel/active travel for their own journeys, particularly short home to school journeys. 	To be investigated - Central government grants for private contractors to exchange existing vehicles for ultra- low carbon vehicles. The council will have to consider a staged change to contract tender specifications over a number of years and plan for increased transport budgets as these solutions may be more expensive in the short term. The promotion of under 22 free bus travel, particularly for secondary aged pupils may push more journeys onto public transport and allow for a more effective consolidated national approach to making journeys more sustainable.	CER Amenity Services Lead: Education Support Services Supported by: CER Fleet Services and Finance Services	2023-2027	SPT, Scottish Government

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Consider sustainable travel within the council's employee travel plan	 Ensure that sustainable travel choices is a key consideration for the employee travel plan and that employees are supported to walk, cycle, use public transport and generally support Scottish Government's plan to decarbonise the road network Steps: Review the current employee travel plan during FY 2023-24 Encourage employees to adopt sustainable travel choices 	Internal resources	Lead Service: FCR Personnel Services (Eileen McPake) Supported by ALL Resources	2023-2027	
Continue to achieve Cycle Friendly Employer status	 Having held Cycle Friendly Employer status since 2016 the council will continue to support as many employees and visitors to council facilities to travel by sustainable means. By having cycle shelters, secure lockers and washing and drying facilities our facilities can be regarded as cycle friendly. Currently 5 premises have this status. Steps: Ensure that current cycle friendly status facilities are retained Increase the number of cycle friendly status facilities 	External funding to be sought	FCR Personnel Services	2022-2027	Sustrans

Priority 5: Progress a transition to net-zero, energy efficient and climate resilience homes, buildings and infrastructure, and minimise the unsustainable use of natural resources and regenerate where appropriate

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Reduce South Lanarkshire Council's carbon footprint	 Prepare a route map for reducing the council's direct and indirect carbon emissions Steps: Establish a baseline of direct emissions (buildings and fleet fossil fuels) and develop plans for reducing to zero by 2038 Establish a baseline of indirect emissions (electricity, household waste and staff travel) and develop plans for reducing to as close to zero by as soon as possible Agree milestones and targets for both direct and indirect emissions reductions Develop a financial strategy for implementing the route map actions 	A significant and robust financial strategy for implementing the route map will be required	Lead: CER Enterprise and Sustainable Development Supported by: HTR Energy Team; CER Waste Services and Fleet Services	2022-2027	
Reduce South Lanarkshire Council's carbon footprint for indirect emissions not currently measured	Prepare a route map for reducing the council's indirect carbon emissions not currently measured, including emissions from goods and services Steps: Agree the scope of indirect emissions not currently measured to be included in this action Develop an action plan for measuring emissions and reducing them	Within existing resources and the climate emergency fund	Lead: CER Enterprise and Sustainable Development Service Supported by: FCR Procurement Services	2022-2027	
Explore funding and finance models for	Work closely with Council Services and various stakeholders to identify and utilise appropriate funding mechanisms for net-zero and climate	Explore funding options	Lead: CER Enterprise and Sustainable	2022-2027	External funding partners

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
net-zero and climate adaptation projects	 adaptation projects. Steps: Establish an internal process that will support Services to maximise funding options and secure match funding for projects Work with the finance team to explore alternative finance models 		Development Service Supported by: FCR Finance Team, Funding Team, ALL Services		
Ensure environmental sustainability considerations are taken into account within capital plan	Capital spending plans (bids) submitted by Resources / Services should include details of what has been considered in terms of sustainability in order for decision makers to take this into account when making decisions on capital spend Steps: Review capital programme process to ensure details of environmental impact and costs in relation to sustainability are included in capital project proposals Establish and implement a climate impact assessment process for projects with a moderate to significant impact Establish a process to ensure environmental sustainability impacts are taken into account for future capital plans	Within existing resources - Finance officers and Sustainable Development Officers	Lead: FCR Finance (Strategy) Supported by: CER Enterprise and Sustainable Development Service, ALL Services	2022-2027	
Ensure environmental sustainability considerations are taken into account	Financial Strategies will include consideration of the environmental impact of any budget additions and savings, both positive and negative. Steps: Continue to work through the changes to the	Within existing resources - Finance officers and Sustainable Development Officers	Lead: FCR Finance (Strategy) Supported	2022-2027	

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
within budget strategies	annual budgets and identify if they have an environmental impact		by: CER Enterprise and Sustainable Development Service		
Develop a place- based approach to climate action across South Lanarkshire	 The Council will lead on bringing partners and stakeholders together to work collaboratively on climate action across South Lanarkshire. Steps: Use South Lanarkshire's reducing area-wide emissions blueprint as a catalyst for a collaborative approach to climate action Agree an area-wide structure with partners and stakeholders for driving forward the transition to a net-zero and climate ready South Lanarkshire Explore the climate impacts locally and determine adaptive measures Partners and stakeholders to prepare and implement an area-wide climate action plan Promote and increase the levels of engagement for community led neighbourhood planning 	The Climate Emergency Fund	Lead: CER Enterprise and Sustainable Development Service	2022-2027	Community Planning Partners; Businesses; The Voluntary Sector; Communities; Other Stakeholders
Reduce flood risk across South Lanarkshire	Prepare and implement a programme of prioritised flood risk management projects to reduce the risk of flooding to properties, and infrastructure. This is a long-term project which will continue while funding is available. Steps: Continue to implement projects to reduce flood risk across South Lanarkshire	 External funding will be sought annually to help deliver identified flood risk management projects Existing staff will be utilised to design and manage these projects 	Lead: CER Roads, Transportation and Fleet Services	2022-2027	SEPA / Scottish Water

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Improve resilience of the road network through routine maintenance	Review current road maintenance practices to improve climate change resilience through the use of alternative methods, materials and design standards. This is a long-term project Steps: Continue to investigate and implement where suitable alternative methods, materials, and design standards	Resilience built into future revenue maintenance budgets annually and managed through the Roads Investment Programme	Lead: CER Roads, Transportation and Fleet Services	2022-2027	
Develop online services for citizens reducing need for travel	As part of council's digital strategy, maximise the number of council services which can be provided online via council website. Steps: Maximise the number of council services which can be provided online via council website, this is an ongoing programme in parallel with a refresh of legacy systems (eg Housing, Social Work, Environmental) Implementation of platforms, partnering with Resources on proof-of-concept projects, and coordinating wider roll-out across the Council Investigate options to provide resources to improve the digital skills of people in South Lanarkshire communities (learning and development team) Leverage social media/external internet resources where appropriate	Within existing resources	Lead: FCR IT Services Supported by: FCR Learning and Development Team, ALL Resources	2023-25	IT suppliers
Utilise innovative and new information technologies for	Utilise Internet of Things, 5G, Data Analytics to enable more environmentally friendly management of roads and buildings to reduce carbon emissions	Within existing resources and potential grant funding	Lead: FCR IT Services	2023-2025	IoT partners

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
environmental benefits	from heating and traffic (Smart cities/smart buildings) Automated data gathering from sensors can be used across SLC to reduce costs and carbon emissions by removing the necessity to physically visit sites for monitoring purposes. It will also help to reduce emissions from heating and transport through Smart cities and Smart buildings. Steps: Develop businesses cases for demonstration projects Evaluate cost and environmental benefits Data collection and analytics strategy to be put in place to exploit datasets gathered helping improve decision making in management of council assets and environment		Supported by: ALL Resources		
Implementation of new energy standards within revised building regulations in all new buildings and major renovations	 The Building Regulations will be updated in December 2022 and will include new energy performance standards to be incorporated into new developments. This will apply to development by private developers as well as that carried out by the Council Steps: Ensure compliance through the assessment of building warrant applications and onsite inspections during development phase Deliver bespoke training for surveyors in relation to the new standards 	The Climate Emergency Fund to deliver bespoke training for surveyors	Lead: CER Building Standard Services Supported by: HTR	2022-2027	

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Undertake an assessment of the council housing stock to understand what is required to meet the Energy Efficiency Standard for Social Housing (EESSH2) by 2032	This will produce an action plan categorising the housing stock into the types of interventions required to enable them to meet the new standard, a programme outlining when work will be undertaken, the budgets required to deliver these works and where to direct future investment in our Housing Stock. Steps: • Analyse entire housing stock by property type and current Energy Performance Certificate (EPC)/Reduced Data Standard Assessment Procedure (RdSAP) rating • Identify for each grouping the requirements and expected costs to obtain EPC band B • Identify properties that with current limitations of current technology or due to unreasonable cost will be unable to attain EPC Band B by 2032	Housing Investment Capital Programme	Lead: HTR Built Environment Team and Housing Investment Team	2022-2024	Changeworks; other external consultants
Promote and provide assistance to owner occupiers /private landlords where possible to improve energy efficiency, reduce fuel poverty and assist in the decarbonisation of homes	 The Resource will continue to administer national schemes such as Energy Company Obligation (ECO) and signpost owner occupiers/ private landlords to relevant support and advice agencies. Steps: Continue to work with local energy advice and support organisations via the Fuel Poverty Sub-Group to understand the prevalence of fuel poverty in owner occupied and private rented properties Support targeted interventions which could help to reduce fuel poverty in these areas 	Within existing resources	Lead: HTR Built Environment Team	2022-2024	Local Housing Strategy partners and stakeholders

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Work with colleagues across Council Resources and Registered Social Landlord partners to develop a Local Heat and Energy Efficiency Strategy (LHEES) and delivery plan for South Lanarkshire	 The LHEES will set out the long-term plan for the decarbonising of heat in buildings and improving energy efficiency across the entire local authority area. Steps: Creation of a Council-wide officers working group to develop the council's Local Heat and Energy Efficiency Strategy and delivery plan by the end of 2023 Investigate the possibility of using Ground Source Heat, Waste Water Heat, and Green Heat in Greenspace solutions to provide heat for a district heating solution and assess the likely cost implications for residents 	Within existing resources and Scottish Government Funding	Lead: HTR Built Environment Team	2022-2024	Changeworks plus other consultants; Registered Social Landlords
Support Registered Social Landlord partners to improve the energy efficiency of their housing stock and meet EESSH2	The council will support registered social landlord (RSL) partners across South Lanarkshire to identify opportunities to improve the energy efficiency of their housing stock and meet EESSH2 Steps: Use the RSL forum to engage with Registered Social Landlord partners	Within existing resources	Lead: HTR Housing Strategy Supported by HTR Built Environment Team, Investment Team, Consultancy Services Teams	2023-2024	RSL partners
Review new build home specifications to meet the national	Review new build home specifications to meet the emissions heat requirements including consideration to innovative environmental	Housing Investment Capital Programme	Lead: HTR Built Environment	2022-2024	

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
low or zero emissions heat requirements	enhancements such as rain gardens / urban lung/ greenspace and energy generation or storage. The current Local Housing Strategy (LHS) covers the period 2017 -2022 and is currently being reviewed. This strategy will set out important housing requirements for the next five years, such as how many new homes are needed, and priorities for improving housing quality and energy efficiency, supporting people to live independently, and addressing homelessness. Steps: Review Local Housing Strategy (LHS) to ensure that new build home specifications will meet national targets Once the strategy has been updated the implications for future design enhancements will be assessed and specifications updated as required		and Consultancy Services		
Review specification and standards for new build non domestic buildings for maximum energy efficiency and consideration to embodied carbon	Review specification and standards for new build non domestic buildings to ensure they are designed to maximise energy efficiency and have zero emission heating (and cooling) with consideration to embodied carbon, waste being minimised and maximising where possible the amount of recycled material used during construction. Steps: A joint working group will be set up across the Resource to review and update current specifications and standards with respect to new build non domestic properties	Within existing resources	Lead: HTR Built Environment Team and Consultancy Services	2023-2024	

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Assess the council's non-domestic buildings and develop a detailed action plan on how it will meet the national target of being heated by zero carbon heat sources by 2038	 Financial assessments will be carried out where significant cost changes to specifications will be required Briefing sessions will be arranged with Council Resource representatives who are looking to construct new non-domestic properties or extensions to existing buildings in order for them to understand the additional costs required Capital bids will include this information as appropriate Undertake an assessment of the council's non-domestic buildings and produce an action plan on a property by property basis identifying types of interventions required to enable each property to meet the zero emissions heat requirement by 2038. Steps: Identify non-domestic properties with a fossil fuel heat source Commission feasibility studies to assess what general types of intervention will be required eg fabric improvements, ventilation upgrades as well as what types of replacement heating systems may be viable Assess the financial implications both upfront Capital and ongoing Revenue costs of the interventions 	Within existing resources	Lead: HTR Built Environment Team	2023-2024	External consultants for feasibility studies

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Support the delivery	 Assess the skills, experience and capacity within the Resource to carry out elements of future work at the rate required to meet the 2038 backstop As members of Climate Ready Clyde, the Council 	Within ovicting resources	Lead: CER	2022-2027	Climate
Support the delivery of Climate Ready Clyde's flagship actions in the Glasgow City Region's	will work collaboratively with other CRC partners and the wider GRC to help to deliver flagship actions in the adaptation strategy Steps:	Within existing resources	Enterprise and Sustainable Development Service	2022-2027	Ready Clyde Partners
Adaptation Strategy, where appropriate	 Being an active member of the CRC Local Authority Forum Develop and implement local actions that contribute to the wider GCR adaptation strategy Mainstreaming of adaptation into Governance practices and other key council plans and strategies 		Supported by: ALL Resources		
Benchmark the Council against Adaptation Scotland's Adaptation Capability Framework to identify current position and	The Adaptation Capability Framework will identify where the Council is on its adaptation journey, and how we can develop Steps: Undertake the capability assessment to understand current position	Within existing resources	Lead: CER Enterprise and Sustainable Development Service	2022-2027	Adaptation Scotland
areas for improvement	 Identify areas for improvement and implement actions to move to a more mature capability Continue use of the framework to continue improving and further embedding climate adaptation across the Council 		Supported by: ALL Resources		
Work collaboratively with Clyde Gateway Urban Regeneration	Support Clyde Gateway in the delivery of the 'D2 Grids' project which will create the infrastructure at Shawfield Phase 1 to enable the delivery of a closed	The project is funded via Clyde Gateway URC, within which the council is	Lead: CER Economic	2022-2025	Clyde Gateway URC, Scottish

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Company (URC) to influence and enable the delivery of a district heating and cooling system at Shawfield Phase 1	 loop heating and cooling network, utilising energy extracted from trade effluent and stored energy derived from onsite PV installations Steps: Develop and finalise project scope and deliverable Develop design and connectivity to new infrastructure Obtain statutory consents Implement design on site via construction contract Make final connections to infrastructure 	a partner, and the European Regional Development Fund funds	Development Services		Government, Scottish Enterprise and private sector business owners and occupiers.
The new HR Finance and Procurement (Fusion) system supports sustainable ways of working	 The new HR Finance and Procurement (Fusion) system will support environmental sustainability by Steps: Reducing the need for paper copies of documents Allowing employees to operate a self-service making more efficient use of time and resources 	Internal resources	Lead Service: FCR Personnel Services	2023-2027	

Priority 6: Improve the availability and access to quality local outdoor spaces and services

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Prepare replacement South Lanarkshire Local Development	This is a statutory duty for the Council. LDP3 must accord with National Planning Framework 4 (the National Spatial Strategy for Scotland to 2045).	 Existing budget for staff costs The Climate Emergency	Lead: CER Planning Service	2023-2027	Key stakeholders and agencies;
Plan 3	NPF4 will set high level aims for the planning system including tackling and adapting to climate	Fund to deliver bespoke training for planners	Supported by: ALL Resources		local communities

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
	change; restoring biodiversity loss; improving health and wellbeing; delivery of 20-minute neighbourhoods; and promotion of active travel and sustainable transport. The LDP process will likely take 4-5 years to prepare Steps: Preparation of an evidence report which will front load the plan preparation process by informing what to plan for The evidence will be submitted to Scottish Ministers and undergo a Gatecheck Preparation of the Plan itself will commence following the Gatecheck Statutory engagement and consultation requirements with partners, key agencies, and local communities throughout the process Arrange for bespoke training to be delivered for planners on NPF4 and applying the policies in the new LPD3				
Preparation of an Open Space Strategy for South Lanarkshire	This is a new statutory duty for the Council with the overall objective of improving access to quality open space, green infrastructure and play opportunities as a key part of placemaking which in turn helps support the delivery of 20-minute neighbourhoods. The contribution of open spaces towards climate change adaption will be a key theme. Steps:	The Climate Emergency Fund to employ consultants for elements of this work	Lead: CER Planning Service Supported by: CER Countryside and Greenspace; Estates; SLLC	2022-2025	Glasgow and Clyde Valley Green Network Partnership

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Promote the use of local and seasonal food and drink produce, across business sectors, to residents and visitors	 Carry out an audit of existing open spaces in relation to quality, quantity, and accessibility Analyse the audit to identify deficiencies and issues to be addressed Develop an open space standard Develop a strategy to improve open space provision that meets the needs of local communities and contributes to other corporate objectives including addressing the climate emergency Extensive public engagement and consultation Businesses, residents, and visitors will have a better understanding and appreciation of the offer of local and seasonal food and drink. The use of local and seasonal food and drink will help to reduce food miles and in turn mitigate transport emissions Steps Promotion of local products through campaigns and events and across business sectors Encourage networking amongst the food and drink sector 	Within existing resources	Lead: CER Economic Development	2022-2027	Local food and drink businesses

Priority 7: Empower communities to take climate action and be more environmentally sustainable

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Continue to administer and	The Climate Emergency and Resilience Community Grants scheme was launched in January 2022.	The Climate Emergency Fund	Lead: CER Enterprise and	2022-2024	Community Groups

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
monitor the Climate Emergency Community grant fund for local community groups, schools, and partner organisations	 Grants of up to £2,500 are available to help community groups and partner organisations who need funding to pursue sustainability, climate change or food growing projects. Steps: Continue to allocate grants to projects over financial year 2022/23 and 2023/24 Provide support to groups to apply and implement their sustainability projects Continue to promote the grants through social media, emails to community groups, community councils, and with the help of partners. Monitor grants to ensure projects are progressing 		Sustainable Development Service		
Develop & Deliver a Public Engagement plan	Clearly communicate the priories within the Sustainable Development and Climate Change Strategy and the ways in which everyone in South Lanarkshire can work together to action change in a fair and equitable way. Harness the climate positive work in communities building a strong network of support and learning to meet individual needs, priorities, and aspirations. Steps: Build relationships with and work alongside communities to identify and support learning and action in line with their priories and aspirations	The Climate Emergency Fund	Lead: CER Enterprise and Sustainable Development Service Supported by: FCR Community Engagement Team; FCR Corporate Communications	2022-2027	Communities; Community Planning Partners; Wider stakeholders

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Increase the provision of high-quality food growing opportunities on council land, promote and support other forms of food growing where possible and provide environmentally sustainable food growing options	 Identify & support 'Trusted Messengers' within communities to share key messages, signpost and support where appropriate Continue to develop and implement a communications strategy – to celebrate achievements and inspire further positive action and behaviour change Explore various methods for public engagement including using the arts, heritage and culture Provides an opportunity for more people to grow food and adopt sustainable practices. The Community Empowerment (Scotland) Act 2018 part 9 outlines the statutory obligations in relation to allotment and food growing provision. Steps: The Food Growing Strategy and the Food Growing Action Plan outlines the steps to achieve this outcome, actions include the provision of land for food growing promotion of sustainable practices support to third sector organisations involved in food growing 	Food Strategy Support Fund	Lead: CER Amenity Services	2022-2027	Food Growing Strategy Group members
Support the remediation of vacant and derelict land that promotes social and environmental benefits	Support Clyde Gateway Urban Regeneration Company in a further phase of greening and environmental improvement works at Cuningar Loop and in further remediation works in the next phase at Shawfield Phase 3. Steps: Liaise with CGURC on development of brief and	The project will be funded by Scottish Government Vacant & Derelict Land Fund and managed by Economic Development Services and Ground Services	Lead: CER Economic Development Services	2022-2024	Scottish Government, Clyde Gateway URC, local communities

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
	 feasibility study Administer funding grants from Scottish Government to support the project Work in partnership to deliver project and expend funding 				and residents.
Include environmental considerations within the delivery of the council's Community Wealth Building Strategy	The Community Wealth Building Strategy will be delivered through the Community Wealth Building Commission and support the Council's Climate Change and Sustainability agenda. Steps: Improve the environmental outcomes from procurement including support for the transition to net zero; Work with our own services and public and private sector partners to identify the skills they need to grow and create wealth in the local economy, including skills needed for the transition to a net-zero economy; Continue to improve the energy efficiency of the Council's housing stock contributing towards national climate change ambitions; Continue to implement energy efficiency measures across council and partner facilities including investment in renewable energy solutions and low/ zero-carbon heating	Within existing resources	Lead: Community Wealth Building Officer Group	2022-2027	Public and private sector partners

Priority 8: Take action to allow South Lanarkshire to become a zero-waste society

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Consider alternative refuse collection patterns and waste capacities	Improve efficiencies in routes, saving fuel and employee resources, and consider changing waste capacities to encourage residents to produce less residual wase and recycle more Steps: Undertake an options appraisal to determine most efficient refuse collection patterns	Potential to use existing waste revenue budget	Lead: CER Waste Services	2023-24	
Review of recycling bins at flatted properties in SLC	 Blue bins at flats are used to collect cans, plastic paper, card, and cardboard but the material collected is often so badly contaminated that it ends up being collected along with residual waste. Steps: Redesignate blue co-mingled bins at flats so that paper and card only collected at these bins Waste Education Team to engage and communicate with residents in flats Light grey 'container mix 'bins will be provided to residents where there is sufficient space to accommodate them 	The Climate Emergency Fund; Strategic Investment Fund	Lead: CER Waste Services	2023-25	
Ensure training delivered by external training providers is as environmentally sustainable as possible	 This will help to minimise the use of materials and resources and reduce waste Steps: Work with local training providers to consider alternative delivery format Reduce paper wastage and other resources Adopt digital certification 	Within existing resources	Lead: FCR Learning and Development Team	2022-2027	Local training providers

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Work with Services to reduce printing and photocopying across the Council, and reduce the use of materials and resources from Printing and Design Services	Continue to reduce the environmental impact of the Council's Printing and Design Services and contribute to the transition to a circular economy Steps: Reduce printing and copying in all locations Delivery of printed material to be delivered by electric vehicles Stop the use of all laminated (plastic) products associated with all printed products Discourage ordering of all plastic printed promo items and pens for all locations Change to biodegradable plastics for staff ID cards Explore recycling of PVC outdoor banners	Within existing resources	Lead: FCR Communications and Strategy - Graphics and Print Centre	2022-2027	
Raise awareness about the impact of avoidable food waste	Raising awareness will help to reduced avoidable food waste and increasingly increase food waste recycling.	Within existing resources	Lead: CER Waste services	2022-2027	
and the benefit of composting food waste	 Steps: Identify the share of householders using the council's food waste collection service and consider extending the food waste collection service Encourage food waste reduction in schools, to employees and residents 		Supported by: CER Enterprise and Sustainable Development Service		
Manage and monitor food waste in schools	Implement a pilot project in schools working with Education to reduce level of food waste from Dining room. Steps:	Investigate further and funding being sought via Climate Emergency Fund	Lead: CER Facilities Services Manager and	2023-2024	

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
	 5 learning communities interested in being 		Education		
	involved in pilot.		Support services		
	 Utilise resources and education packs from Zero 				
	Waste Scotland.				
	 Measure results across 5 learning communities. 				
	 Consider further pilots linking to Education COS 1 				
	Sustainability events				

Priority 9: Enhance, protect, and respect the outdoors and the natural and historic environment

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Implement the actions within the Litter Strategy	 By implementing the Council's new Litter Strategy the state of South Lanarkshire's environment will be improved Steps: Encourage awareness, behaviour change and personal responsibility, through communication with all internal and external stakeholders, including council services, schools, communities and community groups Ensure compliance with all legislative requirements on the code of practice on litter and refuse Work with individual client groups to tackle local issues associated with those groups such as housing (fly tipping) 	Within existing resources	Lead: CER Initiatives Officer and Ground Services Manager	2022-2025	Council client services and external agencies.

Work with external partners to ensure South Lanarkshire's historic environment is protected and	Continue to take consideration of South Lanarkshire's historic environment, for both natural environment and built assets, and work with partners to protect and enhance them. Steps:	Within existing resources and accessing external funding opportunities each year	Lead: CER Enterprise and Sustainable Development Service	2022-2025	Historic Scotland
enhanced	 Develop an understanding of the council's built and natural historic assets Work with council services and external partners as opportunities arise to protect and enhance the assets 				

Priority 10: Conserve, restore and improve biodiversity, and use nature-based solutions in tackling the climate crisis

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Review Herbicide use	 Work is still ongoing in this area with many trials already have taken place and reviewed Steps: Further trials carried out this year and reports will be provided on progress Unless a suitable alternative to Glyphosate is developed then we will need to continue to look at alternative and perhaps use different methods to control weeds 	Investigate further	Lead: CER Ground Services	2022 - 2025	
Measure tree canopy across South Lanarkshire	 Understand the tree canopy of South Lanarkshire in order to identify areas for improvement Steps: Continue to measure and plot all trees whether in a woodland or individual to build up an accurate picture of the council's position on canopy cover 	Within existing resources	Lead: CER Arboricultural Officer	2022 - 2025	

Act	ion	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
		 Use this information to provide detailed reports showing in both carbon tonnage and financial benefits the council's canopy cover 				
acro	rease tree planting oss South arkshire	 Continue with the work to increase tree planting within South Lanarkshire area Steps: Identify suitable council owned land that can be utilised for additional tree planting Work with all external and internal stakeholders including community groups to seek additional funding for tree planting Raise awareness via council communication on the benefits of trees and the council position statement on what works will be undertaken on council trees Ensure within planning legislation there is provision for tree replacement where trees have been removed 	Working with internal and external stakeholders to secure funding for tree replacement working with community groups with regards planting of trees.	Lead: CER Arboricultural Officer & Ground Services Supported by: ALL Resources	2022 - 2025	External agencies
acro	rease Biodiversity oss South arkshire	Continue to increase biodiversity within South Lanarkshire Steps: • Provide detailed communication via council web pages to highlight the benefits of biodiversity and actions that all stakeholders can undertake to improve biodiversity • Identify all council land that would be suitable for the planting of additional pollinator/wildflower areas	Working with Internal and external stakeholders as well as legislative bodies and community groups.	Lead: CER Countryside and Greenspace Manager and Ground Services Supported by: ALL Resources	2022 - 2025	Council client services and external agencies

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
	 Look at grass cutting regimes across the council to identify if any changes can be made to increase areas of biodiversity whilst still providing good maintenance standards 				
Investment in peatlands across South Lanarkshire	 Continue to invest in the conservation, restoration and management of South Lanarkshire's peatlands Steps: Participate in Clyde Peatlands to bring about a step change in the scale and rate of peatland restoration across the City Region which will make a significant contribution to the region's drive for net zero and respond to the ecological crisis by restoring a UK and Scottish priority habitat 	Working with internal and external stakeholder on this one as well as legislative bodies	Lead: CER Countryside and Greenspace Manager and Ground Services Manager	2022 - 2025	External services such as Nature Scot
Implement new technologies and more sustainable cleaning materials within council facilities	Whilst the use of chemicals for cleaning council facilities has been greatly reduced over a number of years there are new technologies and nonchemical cleaning solutions emerging on the market. Steps: •Pilot use of 'Aquateck' cleaning solution fed only by water and salt. This will save on deliveries of bulky cleaning solutions, saving on both transport emissions and single use chemical containers •Evaluate the efficiency and quality of Aquateck and roll out to all of cleaning service •Continue to consider and pilot new technologies and non-chemical cleaning solutions as they emerge	Within existing resources	Lead: CER Facilities Services	2022 - 2025	Key cleaning product suppliers

Priority 11: Enable a fair transition to a green economy leaving no one behind

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Delivery of the UK Shared Prosperity Fund to help ensure a just transition to net zero	 Through funding within the three-year UK Shared Prosperity Fund initiatives that support the council, communities, and businesses transition to net zero will be delivered. Steps: Programmes could include grants for businesses and communities to invest in net zero activity including active travel, local food growing, and environmental improvements will be promoted and developed Training provided for individuals and business on the skills required to transition to a green economy Deliver feasibility and investment within the Council's built asset to reduce net zero 	The UK Shared Prosperity Fund	Lead: CER Economic Development Team	2022-2025	
Engage with key stakeholders, to support the development of a skilled workforce, who are currently in employment or seeking work in the green and circular economy. This work supports long-term growth prospects and the opportunity to	 This will help local people access Fair Work opportunities and contribute to local economic growth, tackling poverty and inequality for local residents to access green jobs where there is emerging demand. Steps: Consider Green and Circular Economy opportunities locally at the Local Employability Partnership (LEP) Look to access national funding opportunities to develop a programme locally regarding these opportunities 	Local Employability Partnership Funding and Resources	Lead: FCR Employability Team	2023-2025	LEP Partners- Skills Development Scotland, VASLAN, NHS Health improvement, Department for Work and Pensions

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
make a positive impact on Net Zero Targets.	 Procure, implement and track this programme reporting progress to all relevant delivery partners 				
Engage with employers to provide workforce up-skilling and re-skilling support to meet the needs of the transition to a green and circular economy	Provide local businesses with the help to meet the needs of circular economy, growing their current workforce to adapt to industry requirements providing innovative solutions to up-skill their existing workforce. Steps: Connecting with businesses in the sector Offering upskilling and reskilling opportunities to new and existing employees Recording outcomes and impact in this sector	Local Employability Partnership Funding and Resources	Lead: FCR Employability Team	2023-2026	Council and partners- Skills Development Scotland, VASLAN, NHS Health improvement ,Department for Work and Pensions
Develop a strategic approach to increase the number of young people obtaining the skills to access Green Economy Jobs	 Increased access to green economy skills for SL pupils Steps: Provide senior phase vocational learning opportunities that prepare young people for the green economy Use outdoor learning and environmental volunteering opportunities to develop young people's employability skills 	Within existing resources	Lead: Education Youth Employability Supporting Service: Education CQIS	2022 - 2027	Various business and college partners.
Consider climate change impacts within the council's workforce planning	Ensure that the council's workforce planning process considers impacts from climate change and the need for new skills, expertise in new and emerging technologies and work streams Steps:	Internal resources	Lead Service : FCR Personnel Services (Eileen McPake)	2023-2027	

Action Scope/S	'Steps	0,	Service Leads and Supporting Service Areas	Partners involved
• Rep	ort on an annual basis on how each		Supported by ALL	
Reso	ource workforce is impacted by climate		Resources	
char	nge and the need for new or additional skills			
or k	nowledge			

Priority 12: Lead the transition to a circular economy and improve resource efficiency through responsible consumption and production, and buying and selling of local goods and services

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Review the scope and scoring of sustainability requirements in contracts to improve environmental outcomes and transition to net-zero emissions	A new flexible standard sustainability score will be applied to all contracts. This will provide a more holistic approach to sustainability in procurement by incorporating all elements of the sustainable procurement duty and in turn help to improve environmental, social, and economic wellbeing across South Lanarkshire. Steps: Prioritisation assessments of the Council's procurement categories to identify contracts where the biggest impacts can be made in terms of climate change and the wider environment, community benefits, and fair work practices Contracts identified in the assessment will be weighted accordingly using the flexible sustainability score aided by the Scottish Government's 'Sustainability Test' toolkit'. Life-cycle mapping will form part of the sustainability test. Results from the sustainability	Within existing resources	Lead: FCR Central Procurement Team Supported by: ALL Resources	2022-2025	Sustainable Development Scotland

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
	test will form part of the sourcing strategy for regulated contracts (over £50,000) Implementation of the new flexible scoring system which includes support and training across all Resources				
Progress the Flexible Framework Sustainability action plan to improve the consideration of climate change in procurement activity	Procurement Services use Scottish Procurement's Sustainable Procurement Framework to self-assess progress in embedding sustainability outcomes	Within existing resources	Lead: FCR Central Procurement Supported by: All Resources	2022 - 2027	
Provide procurement support to council services in the development of contract specifications that improve climate change outcomes	Procurement Services are working with Sustainable Procurement Scotland to develop the Prioritisation Framework, which identifies scope to improve sustainability outcomes at category level and the Sustainability Test, which supports client Resources to embed sustainability in contract specifications.	Within existing resources	Lead: FCR Central Procurement Team	2022 - 2027	
Assess the capacity of the local food and drink sector to supply food and drink to the council	A market capacity assessment was undertaken to understand the capacity of the local food and drink sector to supply food and drink to the council. This will help to support local food production and therefore increase resilience and reduce food miles and reduce transport emissions Steps:	Food Strategy Support Fund	Lead: CER Enterprise and Sustainable Development Services	2023-2025	Local food and drink businesses Supplier Development Programme

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
	Results and recommendations of the Market Capacity Assessment will be examined and considered by the Sustainable Food Procurement group		Supported by: Facility services, Economic Development Services, Procurement Services		Scotland Excel
Introduce Return Deposit Scheme	Support the roll out the national deposit return scheme across South Lanarkshire. Steps: This will include undertaking a pilot of Reverse vending machine in one high school to investigate the integration with cashless school catering system Consider approach across the high school estate following conclusion of the pilot and confirmation of final scheme guidance	Secured funding from Climate Emergency funding to procure one Reverse vending machine for pilot in high school	Lead: CER Waste Services Manager and Facilities Services Manager	1-3 years	
Reduction on single use plastic	Single use plastic items have been removed from SLC catering outlets in line with introduction of new legislation June 2022. We will continue to review other service areas such as coffee cup exchange, cleaning services, use of all single use items such as plastic aprons consider and evaluate sustainable alternatives	Within existing resources	Lead: CER Facilities Services Manager	1-3 years	

Priority 13: Support South Lanarkshire's businesses in the transition to a net-zero economy and helping to ensure they are climate resilient

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Supporting Service Areas	Timeframe	Partners involved
Promote support available to businesses to assist reduction in carbon emissions and achieve improved energy performance and sustainability outcomes.	Publicise internal and external funding opportunities for businesses to reduce carbon emissions and achieve operational cost savings. Steps: Signpost specialist advisory services, for example, Zero Waste Scotland, Business Gateway, Scottish Enterprise Promote SLC Business Support Grants to businesses highlighting scope and range of potential projects which might be eligible for funding support Arrange annual business networking event showcasing local business solutions towards achieving carbon reduction outcomes	Existing business support and partner revenues budgets	Lead: CER Economic Development Services	2022-2025	Zero Waste Scotland, Business Gateway, Scottish Enterprise.
Encourage and influence property improvements in business premises to improve energy performance	Identify opportunities in public and private industrial units where premises are needing refurbishment works to meet relevant environmental and functional standards. Then work with owners/occupiers to develop a series of improvement works and then encourage owner/occupier participation by supporting with business grants. Steps: Commission a consultant to update the review of East Kilbride industrial properties to understand which properties meet environmental standards Develop a programme of improvements for East	Get South Lanarkshire Working funding	Lead: CER Economic Development Services	2022-2024	All communities and town centre stakeholders

Action	Scope/Steps	Budget/ Resourcing	Service Leads and Timeframe	Partners
			Supporting	involved
			Service Areas	

Kilbride industrial properties

• Support Clyde Gateway Urban Regeneration Company in a further phase of greening and environmental works at Cuningar Loop and in further remediation works in the next phase at Shawfield Phase 2

Sustainable Development and Climate Change Strategy Draft Action Plan FY 2023 -2024

Priority 1: Contribute to improving health and wellbeing through environmental protection and access to environmental benefits for all

- Air quality projects to be identified, funded and implemented
- Identify and manage contaminated land within the statutory regulatory framework
- Incorporate the risk of heat and overheating in the corporate risk register
- Promote healthy and sustainable food including Fairtrade products to Council employees and South Lanarkshire residents

Priority 2: Progress climate justice and ensure the transition to net-zero by 2045 does not exacerbate poverty or inequalities

- Assess impact of climate change on South Lanarkshire communities
- Support the households within the South Lanarkshire Council area that are in, or are susceptible to being in, fuel poverty
- Investigate options to replace fossil fuel heating systems within our domestic properties
- Identify and support the development of initiatives to tackle food poverty and food security
- Promote the weather-related warnings and advice provided by the Met Office and SEPA to support individual and community preparedness
- Localise the UN's global Sustainable Development Goals (SDGs) and integrate with South Lanarkshire's Community Plan

Priority 3: Influence change through improving the understanding of Sustainable Development and the Climate Emergency across South Lanarkshire

- Mainstream sustainability and climate literacy learning and development across the Council
- Support the delivery of communicating the Council's sustainable development and climate change approach
- Further embed sustainable development and climate change into the council's decisionmaking process
- Deliver town centre visioning at a local level
- Support towns to transition to net zero
- South Lanarkshire school pupils to influence climate change behaviours across school and local communities
- Improve carbon footprint of all school communities
- Embed sustainability in the curriculum across all Education establishments

Priority 4: Improve affordable, sustainable, and accessible transport options

- Extend South Lanarkshire's cycle network and associated facilities
- Expand the provision of publicly available Electric Vehicle Charging infrastructure in South Lanarkshire
- Complete a variety of projects to enhance the attractiveness of public transport
- Progress towards decarbonising the fleet of South Lanarkshire Council vehicles
- Ensure climate change, access to services and active travel forms part of the design of new residential developments
- Utilise ultra-low carbon vehicles or public transport for Education related travel
- Consider sustainable travel within the council's employee travel plan
- Continue to achieve Cycle Friendly Employer status

Priority 5: Progress a transition to net-zero, energy efficient and climate resilience homes, buildings and infrastructure, and minimise the unsustainable use of natural resources and regenerate where appropriate

- Reduce South Lanarkshire Council's carbon footprint
- Reduce South Lanarkshire Council's carbon footprint for indirect emissions not currently measured
- Explore funding and finance models for net-zero and climate adaptation projects
- Ensure environmental sustainability considerations are considered within capital plan
- Ensure environmental sustainability considerations are taken into account within budget strategies
- Develop a place-based approach to climate action across South Lanarkshire
- Reduce flood risk across South Lanarkshire
- Improve resilience of the road network through routine maintenance
- Develop online services for citizens reducing need for travel
- Utilise innovative and new information technologies for environmental benefits
- Implement new energy standards within revised building regulations in all new buildings and major renovations
- Assess council housing stock in order to meet the Energy Efficiency Standard for Social Housing (EESSH2) by 2032
- Promote and provide assistance to improve energy efficiency, reduce fuel poverty and assist in the decarbonisation of homes
- Develop a Local Heat and Energy Efficiency Strategy (LHEES) and delivery plan for South Lanarkshire
- Support Registered Social Landlord partners to improve the energy efficiency of their housing stock and meet EESSH2
- Review new build home specifications to meet the national low or zero emissions heat requirements
- Review specification and standards for new build non-domestic buildings for maximum energy efficiency
- Assess the council's non-domestic buildings and develop a detailed action plan on how it will
 meet the national target of being heated by zero carbon heat sources by 2038.
- Support the delivery of Climate Ready Clyde's (CRC) Adaptation Strategy
- Benchmark the Council against Adaptation Scotland's Adaptation Capability Framework
- Work collaboratively with Clyde Gateway Urban Regeneration Company (URC) on district heating
- The new HR Finance and Procurement (Fusion) system supports sustainable ways of working

Priority 6: Improve the availability and access to quality local outdoor spaces and services

- Prepare replacement South Lanarkshire Local Development Plan 3
- Preparation of an Open Space Strategy for South Lanarkshire
- Promote the use of local and seasonal food and drink produce to residents and visitors

Priority 7: Empower communities to take climate action and be more environmentally sustainable

- Continue to administer and monitor the Climate Emergency Community grant fund
- Develop and deliver a Public Engagement plan
- Increase the provision of high-quality food growing opportunities on council land, promote and support other forms of food growing where possible
- Support the remediation of vacant and derelict land that promotes social and environmental benefits

 Include environmental considerations within the delivery of the council's Community Wealth Building Strategy

Priority 8: Take action to allow South Lanarkshire to become a zero-waste society

- Consider alternative refuse collection patterns and waste capacities
- Review of recycling bins at flatted properties in South Lanarkshire
- Ensure environmentally sustainable training options are delivered by external training providers
- Reduce printing and photocopying across the Council, and reduce the use of materials and resources for printing and design purposes
- Reduce the instances of avoidable food waste and the benefit of composting food waste with residents, schools and council employees

Priority 9: Enhance, protect, and respect the outdoors and the natural and historic environment

- Implement the actions within the Litter Strategy to reduce litter and fly tipping
- Work with external partners to ensure South Lanarkshire's historic environment is protected and enhanced

Priority 10: Conserve, restore and improve biodiversity, and use nature-based solutions in tackling the climate crisis

- Review council use of herbicide with a view to reduce the amount used
- Measure tree canopy and increase tree planting across South Lanarkshire
- Increase Biodiversity and invest in peatlands across South Lanarkshire
- Implement new technologies and more sustainable cleaning materials within council facilities

Priority 11: Enable a fair transition to a green economy leaving no one behind

- Deliver the UK Shared Prosperity Fund to help ensure a just transition to net zero
- Increase the number of young people obtaining the skills to access green and circular economy employment
- Engage with employers to provide workforce up-skilling and re-skilling for a green and circular economy
- Consider climate change impacts within the council's workforce planning

Priority 12: Lead the transition to a circular economy and improve resource efficiency through responsible consumption and production, and buying and selling of local goods and services

- Review the scope and scoring of sustainability requirements in procurement contracts
- Progress the Procurement Flexible Framework Sustainability action plan
- Provide procurement support to council services within contract specification development
- Assess the capacity of the local food and drink sector to supply food and drink to the council
- Introduce the Return Deposit Scheme in line with national guidance
- Reduction on single use plastic items within Facility Services
- **Priority 13: Support South Lanarkshire's businesses in the transition to a net-zero** economy and helping to ensure they are climate resilient
- Promote the support that is available to businesses for good sustainability outcomes
- Encourage and influence sustainable property improvements in business premises