

Report

Report to: Social Work Resources Committee

Date of Meeting: 17 March 2021

Report by: Executive Director (Finance and Corporate Resources)

Director, Health and Social Care

Subject: Social Work Resources - Revenue Budget Monitoring

2020/2021

1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ provide information on the actual expenditure measured against the revenue budget for the period 1 April 2020 to 29 January 2021 for Social Work Resources
- provide a forecast for the year to 31 March 2021

2. Recommendation(s)

- 2.1. The Committee is asked to approve the following recommendation(s):
 - that the overspend of £0.341 million on the Social Work Resources' revenue budget, as detailed in Appendix A of the report, be noted;
 - (2) that the forecast to 31 March 2021 of £0.379m overspend position, be noted; and
 - (3) that the proposed budget virements be approved.

3. Background

- 3.1. This is the fourth revenue budget monitoring report presented to the Social Work Resources Committee for the financial year 2020/2021.
- 3.2. The report details the financial position for Social Work Resources in Appendix A, and then details the individual services, along with variance explanations, in Appendices B to F.

4. Employee Implications

4.1. None.

5. Financial Implications

5.1. **Probable Outturn:** As at 31 March 2021, there is a forecast overspend of £0.379m against the annual budget, all of which relates to an additional COVID related expenditure for Children and Families Services, which will not be funded by the Scottish Government via the Mobilisation Plan as these services are not delegated to the IJB. These costs are being considered and reported as part of the Council's probable outturn position.

- 5.2 There is a continued assumption that this year's additional costs of COVID-19 faced by services devolved to the IJB will be fully funded through the Mobilisation plan, therefore no account is taken of this pressure in the figures.
- 5.3. As at 29 January 2021, there is an overspend position of £0.314m against the phased budget.
- 5.4. The COVID-19 spend included in the services devolved to the Integrated Joint Board are being included in the Mobilisation Plan which the Scottish Government are using to allocate funds to the Health and Social Care Partnership. The additional cost includes expenditure on beds to facilitate discharge from hospital, expenditure on support for carers, PPE equipment and also staff overtime. These additional costs and income from Scottish Government are included in Appendix B and total £15.812m.
- 5.5. In addition to extra costs, Social Work Resources has lost income from services which are not being provided during the emergency and non-achievement of proposed savings. This totals £1.275m at period 11 and is included at Appendix D.
- 5.6. Taking the two figures together gives additional cost to the Council of £17.087m, which includes accrued costs.
- 5.7. The Social Care Mobilisation monies received to date have been fully spent. As at 29 January 2021, the Council has received £11.010m reflecting all the invoices raised to date for actual spend. A further £6.077m would be required to meet the spend of £17.087m incurred to that point. Invoices will be raised for these amounts and Councils have been told that all reasonable costs will be reimbursed.
- 5.8. Virements are proposed to realign budgets. These movements have been detailed in the appendices to this report, as appropriate.

6. Climate Change, Sustainability and Environmental Implications

6.1. There are no implications for climate change, sustainability or the environment in terms of the information contained in this report.

7 Other Implications

- 7.1. The main risk associated with the Council's Revenue Budget is that there is an overspend. The risk is managed through four weekly Budget Monitoring Meetings at which any variance is analysed. In addition, the probable outturn exercise ensures early warning for corrective action to be taken where appropriate.
- 7.2. There are no implications for sustainability in terms of the information contained in this report.

8 Equality Impact Assessment and Consultation Arrangements

- 8.1. This report does not introduce a new policy, function or strategy or recommend a change to an existing policy, function or strategy and therefore no impact assessment is required.
- 8.2 There was also no requirement to undertake any consultation in terms of the information contained in this report.

Paul Manning Executive Director (Finance and Corporate Resources)

Val de Souza Director, Health and Social Care

16 February 2021

Link(s) to Council Values/Objectives

♦ Accountable, Effective, Efficient and Transparent

Previous References

♦ None

List of Background Papers

♦ Financial Ledger and budget monitoring results to 6 November 2020

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact:-

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Revenue Budget Monitoring Report

Social Work Resources Committee: Period Ended 29 January (No.11)

Social Work Resources Summary

	Annual Budget	Forecast for Year BEFORE Transfers	Annual Forecast Variance BEFORE Transfers	Annual Forecast Variance AFTER Transfers	Budget Proportion 29/1/21	Actual 29/1/21	Variance 29/1/21		% Variance 29/1/21	Note
	£000	£000	£004	£004	£000	£000	£000			
Budget Category										
Employee Costs	91,742	98,348	(6,606)	(6,606)	73,906	77,081	(3,175)	Over	-4.3%	
Property Costs	2,653	3,099	(446)	(446)	2,186	2,816	(630)	Over	-28.8%	
Supplies & Services	5,776	7,533	(1,757)	(1,757)	4,415	5,052	(637)	Over	-14.4%	
Transport & Plant	4,317	4,285	32	32	3,899	3,773	126	Under	3.2%	
Administration Costs	1,696	1,554	142	142	1,040	1,011	29	under	2.8%	
Payments to Other Bodies	21,224	21,016	208	208	16,552	16,623	(71)	Over	-0.4%	
Payments to Contractors	105,792	122,218	(16,426)	(16,426)	76,867	89,363	(12,496)	0ver	-16.3%	
Transfer Payments	3,105	3,029	76	76	2,612	2,531	81	Under	3.1%	
Financing Charges	335	356	(21)	(21)	267	276	(9)	Over	-3.4%	
Total Controllable Exp.	236,640	261,438	(24,798)	(24,798)	181,744	198,526	(16,782)	Over	-9.2%	
Total Controllable Inc.	(63,481)	(87,900)	24,419	24,419	(50,099)	(66,567)	16,468	over recovered	-32.9%	
Net Controllable Exp.	173,159	173,538	(379)	(379)	131,645	131,959	(314)	Over	-0.2%	

Variance Explanations

Variance explanations are shown in Appendices B -F.

Budget Virements

Budget virements are shown in Appendices B-F.

Revenue Budget Monitoring Report

Social Work Resources Committee: Period Ended 29 January 2021 (No.11)

Covid-19

	Annual Budget	Forecast for Year BEFORE Transfers	Annual Forecast Variance BEFORE Transfers	Annual Forecast Variance AFTER Transfers	Budget Proportion 29/1/21	Actual 29/1/21	Variance 29/1/21		% Variance 29/1/21	Note
	£000	£000	£000	£000	£000	£000	£000			
Budget Category										
Employee Costs	0	6,208	(6,208)	(6,208)	0	3,011	(3,011)	Over	n/a	1
Property Costs	0	536	(536)	(536)	0	702	(702)	Over	n/a	2
Supplies & Services	0	2,621	(2,621)	(2,621)	0	1,305	(1,305)	Over	n/a	3
Transport & Plant	0	180	(180)	(180)	0	68	(68)	Over	n/a	
Administration Costs	0	30	(30)	(30)	0	84	(84)	Over	n/a	
Payments to Other Bodies	0	321	(321)	(321)	0	434	(434)	Over	n/a	4
Payments to Contractors	0	13,877	(13,877)	(13,877)	0	10,473	(10,473)	Over	n/a	5
Transfer Payments	0	55	(55)	(55)	0	30	(30)	Over	n/a	
Financing Charges	0	0	0	0	0	2	(2)	Over	n/a	
Total Controllable Exp.	0	23,828	(23,828)	(23,828)	0	16,109	(16,109)	Over	n/a	•
Total Controllable Inc.	0	(23,458)	23,458	23,458	0	(15,812)	15,812	Over recovered	n/a	6
Net Controllable Exp.	0	370	(370)	(370)	0	297	(297)	Over	n/a	

Variance Explanations

Employee Costs

These costs relate to the response to COVID-19 to maintain existing service delivery and to support hospital discharge.

These costs related to expenditure on hygiene and cleaning products in response to COVID-19.

Supplies & Services
These costs relate to the additional requirement for PPE in responding to COVID-19

Payments to Other Bodies

This expenditure relates to payments to Voluntary Action South Lanarkshire to provide additional support during COVID-19.

Payment to Contractors

This expenditure relates to the response to COVID-19 to provide capacity in the system, payments to external providers in respect of sustainability, the Social Care Support Fund and additional costs incurred on PPE and infection and prevention control measures.

This over recovery of income is currently offsetting the expenditure incurred in response to COVID-19.

Budget Virements

Revenue Budget Monitoring Report

Social Work Resources Committee: Period Ended 29 January 2021 (No.11)

Children and Families Services

	Annual Budget	Forecast for Year BEFORE Transfers	Annual Forecast Variance BEFORE Transfers	Annual Forecast Variance AFTER Transfers	Budget Proportion 29/1/21	Actual 29/1/21	Variance 29/1/21		% Variance 29/1/21	Note
	£000	£000	£000	£000	£000	£000	£000			
Budget Category										
Employee Costs	16,813	16,818	(5)	(5)	13,525	13,539	(14)	Over	-0.1%	а
Property Costs	333	311	22	22	295	283	12	Under	4.1%	
Supplies & Services	731	629	102	102	595	538	57	Under	9.6%	
Transport & Plant	624	463	161	161	468	318	150	Under	32.1%	1
Administration Costs	297	207	90	90	242	185	57	under	23.6%	
Payments to Other Bodies	9,613	9,371	242	242	7,888	7,697	191	Under	2.4%	2,a
Payments to Contractors	6,065	7,514	(1,449)	(1,449)	4,699	5,832	(1,133)	Over	-24.1%	3,a
Transfer Payments	3,091	2,949	142	142	2,602	2,490	112	Under	4.3%	4
Financing Charges	19	30	(11)	(11)	19	24	(5)	Over	-26.3%	
Total Controllable Exp.	37,586	38,292	(706)	(706)	30,333	30,906	(573)	Over	-1.9%	
Total Controllable Inc.	(1,137)	(1,535)	398	398	(846)	(1,172)	326	over recovered	-38.5%	5
Net Controllable Exp.	36,449	36,757	(308)	(308)	29,487	29,734	(247)	Over	-0.8%	

Variance Explanations

1. Transport and Plant

This underspend has arisen as a result of a reduction in service required and level of payment to providers.

2. Payment to Other Bodies

This underspend relates to services not being delivered due to COVID and as a result of the incorporation of new funding for mental health and wellbeing offset in part by an overspend in fostering related services.

3. Payment to Contractors

This overspend is a result of the increased requirement for children's residential school and secure placements.

4. Transfer Payments

This underspend is based on the current cost of service and it is anticipated that the budget will be required in full by 31 March 21.

5. Income

This is in relation to the recovery of costs from the Home Office for services provided to unaccompanied asylum-seeking children in South Lanarkshire children's care facilities.

Budget Virements

a Incorporation of Mental Health and Wellbeing Funding 20/21£0.841m, Employee Costs £0.362m, Payment to Other Bodies £0.277m, Payment to Contractors £0.202m.

Revenue Budget Monitoring Report

Social Work Resources Committee: Period Ended 29 January 2021 (No.11)

Adults and Older People Services

	Annual Budget	Forecast for Year BEFORE Transfers	Annual Forecast Variance BEFORE Transfers	Annual Forecast Variance AFTER Transfers	Budget Proportion 29/1/21	Actual 29/1/21	Variance 29/1/21		% Variance 29/1/21	Note
	£000	£000	£000	£000	£000	£000	£000			
Budget Category										
Employee Costs	61,414	62,067	(653)	(653)	49,454	49,818	(364)	Over	-0.7%	
Property Costs	1,716	1,736	(20)	(20)	1,374	1,373	1	Under	0.1%	
Supplies & Services	4,493	3,692	801	801	3,395	2,765	630	Under	18.6%	1
Transport & Plant	3,346	3,368	(22)	(22)	3,144	3,151	(7)	Over	-0.2%	
Administration Costs	436	454	(18)	(18)	351	364	(13)	over	-3.7%	
Payments to Other Bodies	11,122	10,715	407	407	8,203	7,923	280	Under	3.4%	
Payments to Contractors	99,654	100,758	(1104)	(1104)	72,112	73,000	(888)	Over	-1.2%	2
Transfer Payments	7	13	(6)	(6)	5	12	(7)	Over	-140.0%	
Financing Charges	42	45	(3)	(3)	40	41	(1)	Over	-2.5%	
Total Controllable Exp.	182,230	182,848	(618)	(618)	138,078	138,447	(369)	over	-0.3%	
Total Controllable Inc.	(55,096)	(55,671)	575	575	(43,797)	(44,134)	337	over recovered	-0.8%	3
Net Controllable Exp.	127,134	127,177	(43)	(43)	94,281	94,313	(32)	Over	0.0%	

Variance Explanations

1. Supplies & Services

The underspend is attributable to a reduction in adaptations and catering and supplies for day care services, both impacted by COVID. The underspend is offset in part by an overspend on the license costs associated with the new home care scheduling system. Additionally, within catering there has been a delay in implementing the 2020-21 savings and the cost of not achieving this savings is offset by COVID-19 funding from the Scottish Government.

2. Payment to Contractors

The overspend relates to additional home care hours called on to the external market as a result of an increase in demand.

3. Income

This over recovery relates to the expected mobilisation funding in relation to non-achievement of savings as a result of the response to COVID-19.

Budget Virements

a. Incorporation of Distress Briefing Intervention funding for 20/21 and response to COVID, Net Effect £0, Payment to Other Bodies £0.242m, Income (£0.242m).

Revenue Budget Monitoring Report

Social Work Resources Committee: Period Ended 29 January 2021 (No.11)

Performance and Support Services

	Annual Budget	Forecast for Year BEFORE Transfers	Annual Forecast Variance BEFORE Transfers	Annual Forecast Variance AFTER Transfers	Budget Proportion 29/1/21	Actual 29/1/21	Variance 29/1/21		% Variance 29/1/21	Note
	£000	£000	£000	£000	£000	£000	£000			
Budget Category										
Employee Costs	6,882	6,765	117	117	5,589	5,508	81	under	1.4%	1.
Property Costs	527	439	88	88	449	388	61	Under	13.6%	
Supplies & Services	435	484	(49)	(49)	358	385	(27)	Over	-7.5%	
Transport & Plant	251	191	60	60	212	164	48	under	22.6%	
Administration Costs	423	328	95	95	363	293	70	Under	19.3%	
Payments to Other Bodies	35	33	2	2	34	35	(1)	over	-2.9%	
Payments to Contractors	0	(4)	4	4	0	(3)	3	Under	n/a	
Transfer Payments	0	10	(10)	(10)	0	(1)	1	Under	n/a	
Financing Charges	262	257	5	5	196	192	4	Under	2.0%	
Total Controllable Exp.	8,815	8,503	312	312	7,201	6,961	240	Under	3.3%	-
Total Controllable Exp.	0,013	0,505	312	312	7,201	0,301	240		3.370	
Total Controllable Inc.	(759)	(747)	(12)	(12)	(250)	(243)	(7)	Under recovered	2.8%	-
Net Controllable Exp.	8,056	7,756	300	300	6,951	6,718	233	under	3.4%	

Variance Explanations

1. The underspend in employee costs mainly relates to a reduction in physiotherapy sessions for employees as a result of COVID and a small number of vacancies.

Revenue Budget Monitoring Report

Social Work Resources Committee: Period Ended 29 January 2021 (No.11)

Justice Services

	Annual Budget	Forecast for Year BEFORE Transfers	Annual Forecast Variance BEFORE Transfers	Annual Forecast Variance AFTER Transfers	Budget Proportion 29/1/21	Actual 29/1/21	Variance 29/121		% Variance 29/1/21	Note
	£000	£000	£000	£000	£000	£000	£004			
Budget Category										
Employee Costs	6,633	6,490	143	143	5,338	5,205	133	Under	2.5%	1
Property Costs	77	77	0	0	68	70	(2)	Over	-2.9%	
Supplies & Services	117	107	10	10	67	59	8	Under	11.9%	
Transport & Plant	96	83	13	13	75	72	3	Under	4.0%	
Administration Costs	540	535	5	5	84	85	(1)	Over	-1.2%	
Payments to Other Bodies	454	576	(122)	(122)	427	534	(107)	Over	-25.1%	
Payments to Contractors	73	73	0	0	56	61	(5)	Over	-8.9%	
Transfer Payments	7	2	5	5	5	0	5	Under	100.0%	
Financing Charges	12	24	(12)	(12)	12	17	(5)	Over	-41.7%	
Total Controllable Exp.	8,009	7,967	42	42	6,132	6,103	29	Under	0.5%	
Total Controllable Inc.	(6,489)	(6,489)	0	0	(5,206)	(5,206)	0	-	0.0%	
Net Controllable Exp.	1,520	1,478	42	42	926	897	29	Under	3.1%	

Variance Explanations

Employee Costs
 The underspend is as a result of vacancies which are actively being recruited.

Budget Virements