



Council Offices, Almada Street
Hamilton, ML3 0AA

Monday, 29 January 2024

Dear Councillor

Community and Enterprise Resources Committee

The Members listed below are requested to attend a meeting of the above Committee to be held as follows:-

Date: Tuesday, 06 February 2024

Time: 14:00

Venue: Hybrid - Committee Room 1, Council Offices, Almada Street, Hamilton, ML3 0AA

The business to be considered at the meeting is listed overleaf.

Yours sincerely

Paul Manning
Chief Executive

Members

Robert Brown (Chair), Maureen Devlin (Depute Chair), Joe Fagan (ex officio), John Anderson, Ralph Barker, Walter Brogan, Andy Carmichael, Gerry Convery, Poppy Corbett, Andrea Cowan, Margaret Cowie, Colin Dewar, Gladys Ferguson-Miller, Ross Gowland, Graeme Horne, Cal Johnston-Dempsey, Susan Kerr, Martin Lennon, Richard Lockhart, Hugh Macdonald, Ian McAllan, Kenny McCreary, Davie McLachlan, Carol Nugent, Helen Toner, David Watson

Substitutes

Alex Allison, Ross Clark, Margaret Cooper, Allan Falconer, Alistair Fulton, Lynsey Hamilton, Ross Lambie, Lesley McDonald, Elaine McDougall, Mark McGeever, Richard Nelson, Graham Scott, David Shearer

BUSINESS

1 Declaration of Interests

- 2 Minutes of Previous Meeting** 5 - 14
Minutes of the meeting of the Community and Enterprise Resources Committee held on 7 November 2023 submitted for approval as a correct record. (Copy attached)

Monitoring Item(s)

- 3 Community and Enterprise Resources - Revenue Budget Monitoring 2023/2024** 15 - 24
Joint report dated 15 January 2024 by the Head of Finance (Strategy) and the Executive Director (Community and Enterprise Resources). (Copy attached)
- 4 Community and Enterprise Resources - Capital Budget Monitoring 2023/2024** 25 - 28
Joint report dated 15 January 2024 by the Head of Finance (Strategy) and the Executive Director (Community and Enterprise Resources). (Copy attached)
- 5 Community and Enterprise - Workforce Monitoring - September to November 2023** 29 - 36
Joint report dated 21 December 2023 by the Chief Executive and the Executive Director (Community and Enterprise Resources). (Copy attached)
- 6 Community and Enterprise Resource Plan - Quarter 2 Progress Report 2023/2024** 37 - 66
Report dated 11 January 2024 by the Executive Director (Community and Enterprise Resources). (Copy attached)

Item(s) for Decision

- 7 Renewable Energy Fund - Strengthening Links to Rural Priorities** 67 - 76
Report dated 22 December 2023 by the Executive Director (Community and Enterprise Resources). (Copy attached)
- 8 Community Benefit Funds Middle Muir - Connect2Renewables Programme Extension** 77 - 80
Report dated 22 December 2023 by the Executive Director (Community and Enterprise Resources). (Copy attached)
- 9 Lanark Racecourse Masterplan and Wider Racecourse Update** 81 - 96
Report dated 22 December 2023 by the Executive Director (Community and Enterprise Resources). (Copy attached)
- 10 South Lanarkshire Inward Investment Strategy** 97 - 102
Report dated 22 December 2023 by the Executive Director (Community and Enterprise Resources). (Copy attached)

Item(s) for Noting

- 11 UK Levelling Up Fund - Round 3** 103 - 106
Report dated 22 December 2023 by the Executive Director (Community and Enterprise Resources). (Copy attached)
- 12 Community and Enterprise Resources - Notification of Contracts Awarded - 1 April to 30 September 2023** 107 - 116
Report dated 11 January 2024 by the Executive Director (Community and Enterprise Resources). (Copy attached)

Urgent Business

- 13 Urgent Business**
Any other items of business which the Chair decides are urgent.

For further information, please contact:-

Clerk Name:	Elizabeth-Anne McGonigle
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COMMUNITY AND ENTERPRISE RESOURCES COMMITTEE

2

Minutes of meeting held via Confero and in the Committee Room 1, Council Offices, Almada Street, Hamilton on 7 November 2023

Chair:

Councillor Robert Brown

Councillors Present:

Councillor John Anderson, Councillor Ralph Barker, Councillor Walter Brogan, Councillor Gerry Convery, Councillor Poppy Corbett, Councillor Andrea Cowan, Councillor Margaret Cowie, Councillor Maureen Devlin (Depute), Councillor Colin Dewar, Councillor Allan Falconer (*substitute for Councillor Andy Carmichael*), Councillor Ross Gowland, Councillor Cal Johnston-Dempsey, Councillor Susan Kerr, Councillor Hugh Macdonald, Councillor Ian McAllan, Councillor Kenny McCreary, Councillor Davie McLachlan, Councillor David Shearer (*substitute for Councillor Gladys Ferguson-Miller*), Councillor David Watson

Councillors' Apologies:

Councillor Andy Carmichael, Councillor Joe Fagan (ex officio), Councillor Gladys Ferguson-Miller, Councillor Graeme Horne, Councillor Martin Lennon, Councillor Richard Lockhart, Councillor Carol Nugent, Councillor Helen Toner

Attending:

Community and Enterprise Resources

D Booth, Executive Director; A Brown, Head of Enterprise and Sustainable Development Services; C Brown, Environmental Services Manager; F Carlin, Head of Planning and Regulatory Services; K Carr, Head of Facilities, Waste and Grounds Services; C Park, Head of Roads, Transportation and Fleet Services

Finance and Corporate Resources

J Davitt, Public Relations Team Leader; N Docherty, Administration Assistant; L Harvey, Finance Manager; E Maxwell, Human Resources Business Partner; E-A McGonigle, Administration Officer; L O'Hagan, Finance Manager (Strategy); M M Wilson, Legal Services Manager

1 Declaration of Interests

No interests were declared.

2 Minutes of Previous Meeting

The minutes of the meeting of the Community and Enterprise Resources Committee held on 29 August 2023 were submitted for approval as a correct record.

In relation to Item 14 on Whitemoss Tennis Courts in East Kilbride, Councillor Anderson requested a timeline as to when members would receive information on the issues raised at the previous meeting. The Head of Enterprise and Sustainable Development Services advised that officers were still working through those issues, but gave an undertaking to send members an interim response as soon as possible and would follow up on the remaining points thereafter.

The Committee decided: that the minutes be approved as a correct record.

3 Community and Enterprise Resources - Revenue Budget Monitoring 2023/2024

A joint report dated 3 October 2023 by the Executive Directors (Finance and Corporate Resources) and (Community and Enterprise Resources) was submitted comparing actual expenditure at 8 September 2023 against budgeted expenditure for 2023/2024 for Community and Enterprise Resources.

At 8 September 2023, there was a breakeven position against the phased budget.

Details were also provided on proposed budget virements in respect of Community and Enterprise Resources to realign budgets.

The Committee decided:

- (1) that the breakeven position on Community and Enterprise Resources' revenue budget, as detailed in Appendix A of the report, be noted; and
- (2) that the budget virements, as detailed in appendices B to F of the report, be approved.

[Reference: Minutes of 29 August 2023 (Paragraph 4)]

4 Community and Enterprise Resources - Capital Budget Monitoring 2023/2024

A joint report dated 16 October 2023 by the Executive Directors (Finance and Corporate Resources) and (Community and Enterprise Resources) was submitted advising of progress on the Community and Enterprise Resources' capital programme 2023/2024 and summarising the expenditure position at 8 September 2023.

The revised Capital Programme for 2023/2024 amounted to £39.602 million and this reflected a net decrease of £3.323 million which was approved by the Executive Committee on 13 September 2023 (£3.417 million decrease) and 11 October 2023 (£0.094 million increase). Details on those amendments were provided at Appendix A to the report. Anticipated spend to Expenditure at 8 September 2023 was £8.220 million, which had resulted in the Resource being £0.103 million ahead of programme.

The Head of Roads, Transportation and Fleet Services responded to a member's questions in relation to the Glasgow City Region City Deal project at Stewartfield Way, East Kilbride and the Park and Ride project at Hairmyres Station, East Kilbride.

The Committee decided: that the Community and Enterprise Resources' capital programme of £39.602 million, and expenditure to date of £8.323 million, be noted.

[Reference: Minutes of the Executive Committee of 13 September 2023 (Paragraph 4) and 11 October 2023 (Paragraph 4) and Minutes of 29 August 2023 (Paragraph 6)]

5 Community and Enterprise Resources - Workforce Monitoring – July and August 2023

A joint report dated 14 September 2023 by the Executive Directors (Finance and Corporate Resources) and (Community and Enterprise Resources) was submitted on the following employee information for Community and Enterprise Resources for the period July and August 2023:-

- ♦ attendance statistics

- ◆ occupational health statistics
- ◆ accident/incident statistics
- ◆ disciplinary hearings, grievances and Dignity at Work cases
- ◆ analysis of leavers and exit interviews
- ◆ staffing watch as at 10 June 2023

The Human Resources Business Manager responded to a member's question in relation to the increase in referrals to Employee Support Officers.

The Committee decided: that the report be noted.

[Reference: Minutes of 29 August 2023 (Paragraph 7)]

6 Rutherglen Town Centre Strategy and Action Plan

A report dated 16 October 2023 by the Executive Director (Community and Enterprise Resources) was submitted on the consultative draft Rutherglen Town Centre Strategy and Action Plan.

The town centre strategy and action plan for Rutherglen followed 4 previous strategies for Hamilton, Blantyre, Cambuslang and Larkhall. Those strategies sought to engage with local businesses and communities to create a dynamic action plan to tackle issues within the various town centres and help repurpose them for the future.

Supporting town centres remained a Council priority and the Council worked closely with appropriate groups and organisations, through a partnership approach, to achieve common goals. It was recognised that town centres across the UK were in a transitional stage and faced broad and complex issues. Factors such as the economic downturn, the COVID-19 pandemic, the growth of online shopping, out-of-town shopping malls, changes in retailer's business models and consumer expectation had resulted in a decline in town centre footfall. Rutherglen was, however, performing better than some towns in South Lanarkshire.

The consultative draft Rutherglen Town Centre and Action Plan, which was attached as an appendix to the report, set out a range of initiatives which the Council would pursue with partners to support the vitality and viability of the town centre. The private sector had a key role in providing shopping services and leisure offers that would meet the needs of the local community. This private sector support, coupled with strengthening links between local businesses and the community, would provide a strong base to drive town centre activity forward.

The consultative draft Rutherglen Town Centre Strategy and Action plan:-

- ◆ recognised a series of objectives for Rutherglen which were consistent with the activity being promoted by Scotland's Towns Partnerships (STP) and others, so that a collaborative approach across all sectors could be adopted
- ◆ used a similar approach to that undertaken in previous town centre strategies, however, the process had evolved and improved by using a range of information gathered through engagement and research undertaken in partnership with the Improvement Service's Shaping Places for Wellbeing team

A Place and Wellbeing Assessment had been carried out which enabled officers to take a systematic approach to identify impacts and recommendations for consideration to maximise benefits to the wellbeing of people and place and minimise negative impacts. Issues identified from the assessment were categorised under a set of Place and Wellbeing Outcomes, which fell into 5 overarching themes with relevant sub themes under each. Those themes produced a set of outcomes from which actions were identified.

2026 marked the 900th anniversary of the Charter of the Royal Burgh of Rutherglen, the oldest Royal Burgh in Scotland. The town centre would be the key focus of celebrations to mark this occasion. Work on this initiative would progress in parallel with the Strategy and Action Plan and would support and complement the growing programme of community led events leading up to the Rutherglen 900 celebrations.

It was intended that the consultative draft Rutherglen Town Centre Strategy and Action Plan would be published and made available for consultation, both online and in person, during February and March 2024. Following consideration of feedback received, a finalised Strategy would be presented to the Committee in June 2024. Officers from Enterprise and Sustainable Development Services would implement the plan and liaise with other Services and partner organisations to deliver the agreed outcomes.

Officers responded to members' questions on various aspects of the report.

The Committee decided:

- (1) that the consultative draft Rutherglen Town Centre Strategy and Action Plan be approved; and
- (2) that the arrangements for a period of consultation, as outlined in section 5 of the report, be approved.

7 Discover Lanark Business Improvement District – Renewal Ballot

A report dated 18 October 2023 by the Executive Director (Community and Enterprise Resources) was submitted outlining the Council's support for the business proposal prepared by the Discover Lanark Business Improvement District (BID) for the period 1 September 2024 to 31 August 2029, and associated Council support.

The Executive Committee had approved the Council's support for the creation of a BID for Lanark at its meeting on 19 December 2018. Discover Lanark represented the businesses in a defined area of the town and delivered a series of initiatives which were set out in its Business Plan. The BID was established through a ballot process and, if successful, remained in place for 5 years. The BID was funded by a levy from the businesses they represented which was collected on their behalf by the Council.

The Council had carried out its statutory obligations to collect the BID levy from eligible businesses during the current BID period. The transfer of monies raised through the levy to the BID company was regulated by the statutory instruments regulating BIDs in Scotland. An Operating Agreement was in place alongside the statutory legal guidance which dealt with the practicalities of the process.

The current 5-year BID would come to an end on 31 August 2024. Under BID legislation, the BID must hold a ballot to all members to establish if the BID should be renewed for a further 5 years or whether the BID company should be wound up. The BID Business Plan for the period 1 September 2024 to 31 August 2029 was provided at the appendix to the report and set out the proposed projects, the BID area and the levy that would be payable by the affected businesses.

The Council had an important role in supporting and working alongside the BID company to ensure that projects and initiatives were complementary and were beneficial to the town. The proposals for the support that the Council would continue to provide were set out at section 4.1 of the report.

Enterprise and Sustainable Development Services would continue to be the principal point of contact with the BID using existing staff resources. The IT collection system used to collect the levy had a maintenance cost of £2,000 per annum and funding for this had been identified from existing Resource budgets.

The Committee decided:

- (1) that support for the BID to deliver the objectives of the business proposal prepared by Discover Lanark, as set out in the BID Business Plan attached at Appendix 1 of the report, be approved; and
- (2) that it be approved that the Council continues to actively support the BID through the range of measures, as set out in section 4 of the report.

[Reference: Minutes of the Executive Committee of 19 December 2018 (Paragraph 10)]

8 Approval of South Lanarkshire Council's Food Service Plan for 2023/2024

A report dated 9 October 2023 by the Executive Director (Community and Enterprise Resources) was submitted seeking approval for the Food Service Plan 2023/2024 developed for the Council in accordance with, and required by, The Food Law Code of Practice (Scotland) 2019 and the draft Administration and Service Planning Food Law Code of Practice (Scotland) 2020.

Local authorities had a statutory duty to enforce legislation relating to food. This was achieved by carrying out official controls in food establishments which comprised of inspections, audits, monitoring, surveillance, or sampling. The legislation was supported by Codes of Practice issued under Section 40 of the Food Safety Act 1990, Regulation 24 of the Food Hygiene (Scotland) Regulations 2006, and Regulation 6 of the Official Feed and Food Controls (Scotland) Regulations 2009. Food authorities were required to have regard to those Codes when discharging their duties.

The statutory obligation in the Food Safety Act 1990 and associated legislation applied to the delivery of official controls by local authorities to ensure that:-

- ◆ official controls were effective and appropriate
- ◆ controls were applied at an appropriate risk-based frequency
- ◆ there were sufficient numbers of qualified and competent staff with adequate facilities and equipment to carry out duties
- ◆ staff were free from conflicts of interest
- ◆ there was access to adequate laboratory capacity and capability for testing

The Food Law Code of Practice (Scotland) 2019 instructed Food Authorities to:-

- ◆ ensure those statutory obligations were brought to the attention of local authority officials and/or elected member bodies responsible for agreeing budgets or other service arrangements relevant to the delivery of official controls-
- ◆ complete an annual Service Plan which detailed the programme for the year, ensuring it was adequately resourced, and approved at the appropriate governance level within the local authority

The Food Service Plan for 2023/2024 was provided in the appendix to the report. A draft copy of the Plan had been submitted to Food Standards Scotland in July 2023 and no adverse comments had been received. Following approval of the Plan by this Committee, the final version would be submitted to Food Standards Scotland.

The Food Service Plan 2023/2024 had been developed in accordance with the requirements of the Food Law Code of Practice (Scotland) 2019 and the draft Administration and Service Planning Food Law Code of Practice (Scotland) 2020. The draft Plan had reflected staffing resources available at that time, however, Food Safety Officers had been recruited during summer 2023 and as at September 2023, the Food and Business Regulation team was operating at a full establishment and this was reflected in the updated Plan.

Future updates on the Food Service Plan would be reported to the Committee on an annual basis.

The Committee decided:

- (1) that the Food Service Plan for 2023/2024 be approved; and
- (2) that the Food Service Plan continues to be reported to the Committee on an annual basis for approval.

9 Community Benefit Funds – Renewable Energy Fund – Grant Application

A report dated 16 October 2023 by the Executive Director (Community and Enterprise Resources) was submitted on a grant application to the Community Benefit Fund. Community Benefit Funds had been established to provide funding to suitable projects providing community benefit in eligible areas.

It was proposed that, subject to the applicant providing written confirmation that all other additional funding for the project had been secured, a grant of up to £58,354.22 towards eligible costs associated with installation of the village green lighting project be awarded from the Auchrobert Windfarm Renewable Energy Fund (REF).

The Head of Enterprise and Sustainable Development Services responded to a member's question in relation to how the grant funding would be used.

The Committee decided:	that, subject to the applicant providing written confirmation that all other additional funding for the project had been secured, a grant be awarded of up to a maximum of £58,354.22 towards eligible costs associated with installation of the village green lighting project from the Auchrobert Windfarm Renewable Energy Fund.
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[Reference: Minutes of 29 August 2023 (Paragraph 8)]

10 Pavement Parking

A report dated 10 October 2023 by the Executive Director (Community and Enterprise Resources) was submitted providing an update on the progression of the national ban on pavement parking, double parking, and parking at dropped kerbs Regulations.

Part 6 of the Transport Scotland (Scotland) Act 2019 introduced the statutory framework for a national ban on pavement parking, double parking and parking at dropped kerbs to make it easier for local authorities to ensure pavements and roads were safer and more accessible to all. Key provisions included:-

- ♦ providing local authorities with powers to enforce the national ban
- ♦ enabling local authorities to promote exemptions from the national ban, subject to meeting strict criteria

- ◆ providing exceptions to certain vehicles if they were involved in emergencies or the delivery of goods
- ◆ providing local authorities with powers to share services with other councils to enforce the new restrictions
- ◆ requiring local authorities to keep accounts in relation to the money received from the enforcement of the new restrictions

Although the Transport (Scotland) Act 2019 had been enacted, local authorities had not yet received the additional enforcement powers or full guidance which would enable them to effectively enforce pavement parking, double parking and parking at dropped kerbs. A statutory duty would require the Council to comply with the requirements of the relevant legislation. However, a statutory power, as was the case with this legislation, gave the Council discretion as to whether the power was exercised. Draft Regulations were laid in the Scottish Parliament on 2 October 2023 and were expected to come into force on 11 December 2023.

Detailed information on the enforcement and implementation of the Regulations was provided at section 4 of the report and included the following information:-

- ◆ the Council had a statutory duty, under the Roads (Scotland) Act 1984, to manage and maintain road networks
- ◆ the Road Traffic Act 1991 had introduced provisions enabling the decriminalisation of most non-endorsable parking offences in London and permitted similar arrangements to be introduced elsewhere in the UK by secondary legislation
- ◆ Decriminalisation Parking Enforcement (DPE) was a regime that enabled a local authority to enforce its own parking policies and included issuing Penalty Charge Notices (PCNs) to motorists who breached parking controls in specified areas. There were 21 local authorities in Scotland, including South Lanarkshire, with DPE powers
- ◆ Transport Scotland had been progressing the secondary legislation and updated parking standards guidance that would underpin enforcement of those parking prohibitions. This was due to be issued on 11 December 2023 and, thereafter, it would be up to local authorities to determine timeframes for implementation
- ◆ although it would be desirable for all local authorities to commence enforcement of the Regulations at the same time to ensure a consistent approach, many had differing DPE regimes in place. It was likely to be spring/summer 2024 before local authorities could effectively and robustly undertake enforcement
- ◆ Transport Scotland was aware that not all local authorities would have the capability or plans to undertake enforcement from day one
- ◆ there would be a national awareness campaign which would focus on the effects of pavement parking and highlight the possibility of receiving a penalty from 11 December 2023

The Council had actively engaged over the last few years during progression of the legislation, assisting Transport Scotland. The Bill for the Transport (Scotland) Act 2019 had been passed by parliament on 10 October 2019 and received Royal Assent on 15 November 2019 and since that time, Transport Scotland had undertaken various consultations in respect of the implementation of Directions and Regulations. Those consultations were detailed at section 5.3 of the report.

The next steps were outlined at section 6 of the report and included:-

- ◆ undertaking a more comprehensive assessment of locations to be considered for exemption whilst the guidance was under review
- ◆ taking a balanced, proportionate, and pragmatic approach to implementation of enforcement of the national ban following ministerial approval in December 2023

- ◆ adopting a low key “soft” approach that ensured any enforcement action taken, if any, was commensurate with the resources available, and fully considered the impacts and/or displacement that would be experienced across towns, villages or within residential areas. The full parking guidance would be considered along with the evidence gathered by the location assessments and intelligence gathered on the ground. The use of advisory warnings would also be considered if necessary
- ◆ the draft Regulations outlined that the PCN would be issued at £100, which would be discounted to £50 for payments made within 14 days, however, would increase to £150 if a Charge Certificate was issued. Those charges were in line with other PCNs issued in South Lanarkshire

There were currently 14 full time equivalent (FTE) Parking Attendants who undertook parking enforcement across South Lanarkshire. A recruitment exercise was progressing for 4 Parking Attendant vacancies. A review was also underway to ensure that the Council could deliver a proportionate level of enforcement to implement the requirements of Part 6 of the Transport (Scotland) Act 2019. Parking Attendants operated on a rota system of working 5 days over 7, however, it was anticipated that enforcement would be required during times outwith the current schedule.

It was expected that any income generated from the new power would contribute to the running costs of the Service and was unlikely to generate any over recovery given that the operations of the Parking Unit was running at a predicted shortfall in 2023/2024 of around £0.76 million. The implementation of exemptions would also incur costs and those would be a key consideration when locations for exemptions were considered. The Council had received funding of £0.144 million from the Scottish Government to allow for the exemption assessments to be undertaken and a consultant had been commissioned to conduct this exercise which was expected to be concluded at the turn of the calendar year.

There followed a lengthy discussion during which members:-

- ◆ expressed concern that enforcement could be an issue without an increase in the number of Parking Attendants
- ◆ stressed the importance of the level of fines reflecting the cost of running the service
- ◆ requested further information on what the “soft” approach would look like in practice
- ◆ expressed concern that there could be displacement of vehicles in certain areas resulting from the national ban
- ◆ stressed the importance of the Council undertaking a promotional campaign in advance of any enforcement activity
- ◆ recognised the importance of adequate funding being allocated for implementation given that this was an Act of the Scottish Parliament

The Head of Roads, Transportation and Fleet Services responded to members’ questions on various aspects of the report.

The Committee decided:

- (1) that the contents of the report be noted, specifically the enforcement powers expected to be granted to councils this year; and
- (2) that it be noted that a ‘soft’ approach to any resulting enforcement, as detailed at paragraph 6.5, would be undertaken and a further update provided to the Committee at an appropriate point during 2024.

11 Update of the Community and Enterprise Resources' Risk Register and Risk Control Plan

A report dated 16 October 2023 by the Executive Director (Community and Enterprise Resources) was submitted on providing an update on Community and Enterprise Resources' Risk Register and Risk Control Actions.

The risks were scored in accordance with the Council's scoring mechanism which scored risks based on likelihood and impact of risk. This resulted in risks being scored between 1 to 25 (low to very high). Risks were scored on their inherent risk (risk if nothing was done) and their residual risk (risk after applying controls). The risk scoring matrix was attached at Appendix 1 to the report.

The Risk Register had been developed and was monitored on an ongoing basis to add any new risks and to review the scores of existing risks. The main changes to the Community and Enterprise Resources' register were as follows:-

- ◆ the addition of the following 4 new top risks -
 - ◆ failure to deliver the outcomes of the Economic Strategy
 - ◆ implications of the Scottish Fire and Rescue Service (SFRS) Unwanted Fire Alarm Signals Policy within the Council's non-domestic estate
 - ◆ the inability to maintain infrastructure, assets and property in a safe and well-maintained condition and failure to achieve objectives of asset/property reviews
 - ◆ the potential for industrial action to disrupt council services
- ◆ the top risk around the increasing levels of adverse weather had been expanded to cover potential damage to Council properties and housing stock from weather events and was now a joint risk with Housing and Technical Resources
- ◆ although the scoring of the Council top risk around the Council failing to meet statutory and legislative duties in respect of public protection had increased from 12 to 16, the improved workforce position within Environmental Services had reduced for this score on the Resources' register to 9
- ◆ 2 Economic Development risks covering external funding and derelict/contaminated land had been merged into a combined risk which would be managed by a single set of control measures

Risks scored 15 to 25 were considered very high and risks scored 8 to 12 were considered high risks. The top risks identified for the Resource were detailed in Appendix 2 to the report.

Comparisons of risk scores for 2022 and 2023 were detailed in Appendix 3 to the report.

The Committee decided:

- (1) that the current position with regards to the Community and Enterprise Resources' Risk Register be noted; and
- (2) that it be noted that any outstanding Risk Control Actions identified during the year would be progressed by relevant officers.

[Reference: Minutes of 13 December 2022 (Paragraph 6)]

12 Community and Enterprise Resources – Notification of Contracts Awarded – 1 October 2022 to 31 March 2023

A report dated 16 September 2023 by the Executive Director (Community and Enterprise Resources) was submitted on contracts awarded by Community and Enterprise Resources in the period 1 October 2022 to 31 March 2023.

In terms of Standing Order Nos 21.8 and 22.5 of the Standing Orders on Contracts, Resources were required to notify the relevant Committee of contracts awarded. Details of the contracts awarded by Community and Enterprise Resources were provided in the appendix to the report.

The Committee decided: that the report be noted.

[Reference: Minutes of 4 October 2022 (Paragraph 13)]

13 Urgent Business

There were no items of urgent business.

Report

3

Report to:	Community and Enterprise Resources Committee
Date of Meeting:	6 February 2024
Report by:	Head of Finance (Strategy) Executive Director (Community and Enterprise Resources)

Subject:	Community and Enterprise Resources - Revenue Budget Monitoring 2023/2024
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ♦ provide information on the actual expenditure measured against the revenue budget for the period 1 April to 1 December 2023 for Community and Enterprise Resources
- ♦ provide a forecast for the year to 31 March 2024

2. Recommendation(s)

2.1. The Committee is asked to approve the following recommendation(s):-

- (1) that the forecast to 31 March 2024 of a breakeven position after approved transfers to reserves as detailed in Appendix A of the report, be noted;
- (2) that the breakeven position as at 1 December 2023 on Community and Enterprise Resources' revenue budget, as detailed in Appendix A of the report, be noted;
- (3) that the approach for the proposed changes to the payment of utilities by the Council on behalf of South Lanarkshire Leisure and Culture (SLLC), as detailed in section 6 of the report, to deliver a VAT saving be approved; and
- (4) that the proposed budget virements as detailed in appendices B to F be approved.

3. Background

3.1. This is the third revenue budget monitoring report presented to the Community and Enterprise Resources Committee for the financial year 2023/2024.

3.2. The Resource has completed its formal probable outturn exercise for the year identifying expected spend to the 31 March 2024. Details are outlined in section 5 below.

3.3. The report details the financial position for Community and Enterprise Resources in Appendix A and the individual services' reports in appendices B to F, including variance explanation.

4. Employee Implications

4.1. None

5. Financial Implications

- 5.1. **Probable Outturn:** Following the Council's probable outturn exercise, the Resource is reporting a breakeven position after approved transfers to reserves of £0.240 million at 31 March 2024. The Resource position is detailed in Appendix A and the transfers to reserves by service area are noted in appendices B to F where relevant.
- 5.2 The Resource is showing a breakeven position and this is due to underspends in employee costs across all services, costs within Roads, Transportation and Fleet services in relation to transport costs, depots, charging of electric vehicles, and an under recovery in parking income, the cost of bin replacement with the Waste Service, cleaning materials in Facilities, medicals and IT costs across all services, offset by a marginal over recovery of income from Planning and Building applications.
- 5.3 **Position as 1 December 2023:** The Resource position as at 1 December 2023 is a breakeven position after approved transfers to reserves. Appendix A outlines this position and the breakeven position in the main reflects underspends within employee costs and these are supporting costs within Roads, Transportation and Fleet Services in relation to transport costs and an under recovery in parking income.

Detailed variance explanations by service area are included in appendices B to F.

- 5.4 Virements are proposed to realign budgets across budget categories and with other Resources. These movements are detailed in the appendices B to F of this report.

6. SLLC Utilities Adjustment

- 6.1 An exercise has been completed to look at the payment arrangement for utility costs for Council owned, SLLC operated assets. This exercise has considered the ability of the Council to reclaim the VAT costs that are incurred on expenditure on gas and electricity.
- 6.2. The proposal is that the Council would be responsible for, contract for and pay the utility costs for SLLC properties and, as SLLC will no longer be responsible for the expenditure, the management fee payable to SLLC will reduce by the same amount. For illustration, for 2022/2023 the costs of utilities would have been £5.516 million.
- 6.3. The costs to the Council would change every year due to price and consumption changes. Therefore, an annual review of the management fee would be required to ensure there was no detriment to the Council's financial position in relation to consumption risk, as this would remain with SLLC. The net financial impact for SLLC of this move will change every year, however, it is expected to be in the region of £0.300 million.
- 6.4. The new arrangement will require changes to be made to the leases the Council holds with SLLC for the use of facilities (to specify that the obligation to pay for utilities costs will lie with South Lanarkshire Council as the landlord) and to the level of management fee payable to SLLC.
- 6.5 The change will be effective from 2024/2025 and would be reflected in the 2024/2025 budget for Community and Enterprise Resources. The Committee is asked to approve this approach.

7. Climate Change, Sustainability and Environmental Implications

- 7.1 There are no implications for climate change, sustainability or the environment in terms of the information contained in this report.

8. Other Implications

- 8.1. The main risk associated with the Council's revenue budget is that there is an overspend. There are inflationary and budget pressures including utilities (as well as general inflation pressures) this year which increase the risk of overspend however additional funding has been provided in this year's budget strategy. There are underspends in employee costs which are also supporting increasing inflationary pressures.
- 8.2. We will also continue to monitor the actual impact through four weekly budget monitoring meetings at which any variance is analysed. In addition, the probable outturn exercise ensures early warning for corrective action to be taken where appropriate.

9. Equality Impact Assessment and Consultation Arrangements

- 9.1 This report does not introduce a new policy, function or strategy or recommend a change to an existing policy, function or strategy and therefore no impact assessment is required.
- 9.2 There is also no requirement to undertake any consultation in terms of the information contained in this report.

Jackie Taylor
Head of Finance (Strategy)

David Booth
Executive Director (Community and Enterprise Resources)

15 January 2024

Link(s) to Council Values/Priorities/Outcomes

- ◆ Accountable, effective, efficient and transparent

Previous References

- ◆ None

List of Background Papers

- ◆ Financial ledger and budget monitoring results to 1 December 2023.

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact:-

Louise Harvey, Finance Manager

Ext: 2658 (Tel: 01698 452658)

E-mail: louise.harvey@southlanarkshire.gov.uk

SOUTH LANARKSHIRE COUNCIL

Revenue Budget Monitoring Report

Community and Enterprise Resources: Period 9 Ended 1 December 2023 (No. 9)

Community and Enterprise Resources Summary

	Annual Budget	Forecast for Year BEFORE Transfers	Annual Forecast Variance BEFORE Transfers	Annual Forecast Variance AFTER Transfers	Budget Proportion 01/12/23	Actual BEFORE Transfers 01/12/23	Variance 01/12/23		% Variance 01/12/23	Note
	£000	£000	£000	£000	£000	£000	£000			
<u>Budget Category</u>										
Employee Costs	102,427	98,367	4,060	4,060	65,386	63,247	2,139	under	3.3%	
Property Costs	5,300	5,500	(200)	(200)	3,063	3,166	(103)	over	(3.4%)	
Supplies & Services	18,831	19,970	(1,139)	(1,179)	10,667	10,999	(332)	over	(3.1%)	
Transport & Plant	23,031	23,945	(914)	(914)	15,292	16,237	(945)	over	(6.2%)	
Administration Costs	803	1,007	(204)	(204)	529	622	(93)	over	(17.6%)	
Payments to Other Bodies	12,992	13,094	(102)	(102)	5,731	5,731	0	-	0.0%	
Payments to Contractors	47,461	50,110	(2,649)	(2,849)	30,623	31,098	(475)	over	(1.6%)	
Transfer Payments	617	617	0	0	308	308	0	-	0.0%	
Financing Charges	184	229	(45)	(45)	17	21	(4)	over	(23.5%)	
Total Controllable Exp.	211,646	212,839	(1,193)	(1,433)	131,616	131,429	187	under	0.1%	
Total Controllable Inc.	(72,367)	(73,800)	1,433	1,433	(45,479)	(45,292)	(187)	under recovered	(0.4%)	
Net Controllable Exp.	139,279	139,039	240	0	86,137	86,137	0	-	0.0%	
Transfer to Reserves (as at 01/12/23)	-	240	(240)	-	-	0	0	-	n/a	
Position After Transfers to Reserves (as at 01/12/23)	139,279	139,279	0	0	86,137	86,137	0	-	0.0%	

Variance Explanations

Detailed in appendices B to F.

Budget Virements

Budget virements are shown in appendices B to F.

Approved Transfers to Reserves

Detailed in appendices B to F

SOUTH LANARKSHIRE COUNCIL

Revenue Budget Monitoring Report

Community and Enterprise Resources: Period 9 Ended 1 December 2023 (No. 9)

Facilities, Waste and Grounds Services

Budget Category	Annual Budget £000	Forecast for Year BEFORE Transfers £000	Annual Forecast Variance BEFORE Transfers £000	Annual Forecast Variance AFTER Transfers £000	Budget Proportion 01/12/23 £000	Actual BEFORE Transfers 01/12/23 £000	Variance 01/12/23 £000		% Variance 01/12/23	Note
Employee Costs	65,604	63,743	1,860	1,860	42,103	41,186	917	under	2.2%	1,b,c,e
Property Costs	2,131	2,258	(127)	(127)	1,174	1,240	(66)	over	(5.6%)	2,a,d,e
Supplies & Services	8,897	9,531	(634)	(634)	4,819	5,083	(264)	over	(5.5%)	3,a,b,e
Transport & Plant	9,263	9,040	223	223	6,096	6,127	(31)	over	(0.5%)	a,b,e
Administration Costs	176	234	(58)	(58)	82	128	(46)	over	(56.1%)	4
Payments to Other Bodies	55	49	6	6	37	37	0	-	0.0%	
Payments to Contractors	17,587	18,368	(780)	(780)	10,957	10,968	(11)	over	(0.1%)	b,e
Transfer Payments	0	0	0	0	0	0	0	-	n/a	
Financing Charges	44	59	(15)	(15)	8	9	(1)	over	(12.5%)	
Total Controllable Exp.	103,757	103,282	475	475	65,276	64,778	498	under	0.8%	
Total Controllable Inc.	(20,557)	(20,409)	(148)	(148)	(12,809)	(12,743)	(66)	under recovered	(0.5%)	5,e
Net Controllable Exp.	83,200	82,873	327	327	52,467	52,035	432	under	0.8%	
Transfer to Reserves (as at 01/12/23)	-	-	-	-	-	0	0	-	n/a	
Position After Transfers to Reserves (as at 01/12/23)	83,200	82,873	327	327	52,467	52,035	432	under	0.8%	

Variance Explanations

- The variance is due to vacancies that are being actively recruited within all services.
- The overspend is due to higher than anticipated spend on cleaning materials within Facilities.
- The overspend is mainly due to higher than anticipated expenditure on bin purchases within Waste, along with higher than anticipated expenditure on equipment repairs and a payment for the cashless system within Facilities.
- The overspend is mainly due to an overspend on medical costs within the service along with printing costs within Facilities Management.
- The under recovery of income mainly relates to the decrease in uptake of the Care of Gardens Service with Grounds, cleaning service movements within Facilities, partially offset by an over recovery within Waste because of additional service requests from Housing and Tech.

Budget Virements

- Removal of budget in respect of Procurement savings. Net effect (£0.038m): Property (£0.004m), Supplies and Services (£0.028m), Transport and Plant (£0.006m).
- Transfer from Reserves in respect of Front Line First and Strategic Waste Fund. Net effect £0.682m: Employees £0.126m, Supplies and Services £0.100m, Transport and Plant £0.306m, Payment to Contractors £0.150m.
- Transfer of budget in relation to pay award. Net effect £4.793m: Employees £4.793m
- Transfer of budget in respect of additional rates poundage and utilities. Net effect £0.194m: Property £0.194m.
- Realignment of budget to reflect service provision within Grounds and Facilities. Net effect £0.000m: Employees £0.102m, Property (£0.006m), Supplies and Services £0.022m, Transport and Plant £0.001m, Payment to Contractors (£0.056m), Income (£0.063m).

SOUTH LANARKSHIRE COUNCIL

Revenue Budget Monitoring Report

Community and Enterprise Resources: Period 9 Ended 1 December 2023 (No. 9)

Planning and Regulatory Services

Budget Category	Annual Budget £000	Forecast for Year BEFORE Transfers £000	Annual Forecast Variance BEFORE Transfers £000	Annual Forecast Variance AFTER Transfers £000	Budget Proportion 01/12/23 £000	Actual BEFORE Transfers 01/12/23 £000	Variance 01/12/23 £000		% Variance 01/12/23	Note
Employee Costs	7,844	7,624	220	220	5,066	4,886	180	under	3.6%	1,b
Property Costs	38	33	5	5	8	7	1	under	12.5%	a
Supplies & Services	183	304	(121)	(121)	125	149	(24)	over	(19.2%)	2
Transport & Plant	126	206	(80)	(80)	77	88	(11)	over	(14.3%)	
Administration Costs	132	148	(16)	(16)	85	94	(9)	over	(10.6%)	c
Payments to Other Bodies	275	182	93	93	71	71	0	-	0.0%	c
Payments to Contractors	1,145	1,750	(605)	(605)	890	1,354	(464)	over	(52.1%)	3,c
Transfer Payments	0	0	0	0	0	0	0	-	n/a	
Financing Charges	46	62	(16)	(16)	3	3	0	-	0.0%	
Total Controllable Exp.	9,789	10,309	(520)	(520)	6,325	6,652	(327)	over	(5.2%)	
Total Controllable Inc.	(4,407)	(5,291)	884	884	(2,713)	(3,161)	448	over recovered	16.5%	4
Net Controllable Exp.	5,382	5,018	364	364	3,612	3,491	121	under	3.3%	
Transfer to Reserves (as at 01/12/23)	-	-	-	-	-	-	-	-	n/a	
Position After Transfers to Reserves (as at 01/12/23)	5,382	5,018	364	364	3,612	3,491	121	under	3.3%	

Variance Explanations

1. The variance is due to vacant posts within the services which are being recruited.
2. The variance represents greater than budgeted costs on an IT system upgrade within Planning and Building Standards.
3. The variance is mainly due to an increase in demand for clinical waste services, this is offset by an over recovery of income within Environmental Services.
4. The over recovery relates to income received for clinical waste which offsets the expenditure overspend within payment to contractors. The overall over recovery is partially offset by the lower demand for Planning and Building applications.

Budget Virements

- a. Transfer of budget in respect of utilities. Net effect (£0.003m): Property (£0.003m).
- b. Transfer of budget in relation to pay award. Net effect £0.419m: Employees £0.419m.
- c. Realignment of budget to reflect service delivery within Projects. Net effect £0.000m: Administration £0.014m, Payment to Other Bodies £0.010m, Payment to contractor (£0.024m).

SOUTH LANARKSHIRE COUNCIL

Revenue Budget Monitoring Report

Community and Enterprise Resources: Period 9 Ended 1 December 2023 (No. 9)

South Lanarkshire Leisure and Culture

Budget Category	Annual Budget	Forecast for Year BEFORE Transfers	Annual Forecast Variance BEFORE Transfers	Annual Forecast Variance AFTER Transfers	Budget Proportion 01/12/23	Actual BEFORE Transfers 01/12/23	Variance 01/12/23	% Variance 01/12/23	Note
	£000	£000	£000	£000	£000	£000	£000		
Employee Costs	4	6	(2)	(2)	4	4	0	-	0.0%
Property Costs	98	108	(10)	(10)	92	92	0	-	0.0%
Supplies & Services	0	0	0	0	0	0	0	-	n/a
Transport & Plant	0	0	0	0	0	0	0	-	n/a
Administration Costs	8	8	0	0	8	8	0	-	0.0%
Payments to Other Bodies	80	93	(13)	(13)	0	0	0	-	n/a
Payments to Contractors	23,048	22,848	200	0	16,759	16,759	0	-	0.0% a
Transfer Payments	0	0	0	0	0	0	0	-	n/a
Financing Charges	0	0	0	0	0	0	0	-	n/a
Total Controllable Exp.	23,238	23,063	175	(25)	16,863	15,863	0	-	0.0%
Total Controllable Inc.	(11)	(19)	8	8	(11)	(11)	0	-	n/a
Net Controllable Exp.	23,227	23,044	183	(17)	16,852	16,852	0	-	0.0%
Transfer to Reserves (as at 01/12/23)	-	200	(200)	-	-	-	-	-	
Position After Transfers to Reserves (as at 01/12/23)	23,227	23,244	(17)	(17)	16,852	16,852	0	-	0.0%

No significant variance explanations to report

No budget virements to report

Approved Transfers to Reserves (£0.200m):

- i. Community Led Investments (£0.200m)

SOUTH LANARKSHIRE COUNCIL

Revenue Budget Monitoring Report

Community and Enterprise Resources: Period 9 Ended 1 December 2023 (No. 9)

Enterprise and Sustainable Development

	Annual Budget	Forecast for Year BEFORE Transfers	Annual Forecast Variance BEFORE Transfers	Annual Forecast Variance AFTER Transfers	Budget Proportion 01/12/23	Actual BEFORE Transfers 01/12/23	Variance 01/12/23		% Variance 01/12/23	Note
	£000	£000	£000	£000	£000	£000	£000			
<u>Budget Category</u>										
Employee Costs	5,599	5,238	361	361	3,651	3,490	161	under	4.4%	1,a,d,e
Property Costs	1,234	1,233	1	1	548	546	2	under	0.4%	c,g
Supplies & Services	245	248	(3)	(3)	91	100	(9)	over	(9.9%)	
Transport & Plant	47	44	3	3	45	43	2	under	4.4%	
Administration Costs	89	85	4	4	25	25	0	-	0.0%	f
Payments to Other Bodies	6,707	6,710	(3)	(3)	964	964	0	-	0.0%	b,c,d,e
Payments to Contractors	369	469	(100)	(100)	9	9	0	-	0.0%	d
Transfer Payments	0	0	0	0	0	0	0	-	n/a	
Financing Charges	44	47	(3)	(3)	3	3	0	-	0.0%	
Total Controllable Exp.	14,334	14,074	260	260	5,336	5,180	156	under	2.9%	
Total Controllable Inc.	(8,361)	(8,410)	49	49	(3,627)	(3,632)	5	over recovered	0.1%	c,e
Net Controllable Exp.	5,973	5,664	309	309	1,709	1,548	161	under	9.4%	
Transfer to Reserves (as at 01/12/23)	-	-	-	-	-	-	-	-	n/a	
Position After Transfers to Reserves (as at 01/12/23)	5,973	5,664	309	309	1,709	1,548	161	under	9.4%	

Variance Explanations

1. This variance is mainly due to vacant posts within the services which are being recruited.

Budget Virements

- a. Transfer of budget in relation to pay award. Net effect £0.305m: Employees £0.305m.
- b. Transfer of budget for capital funded from revenue in respect of Business Infrastructure. Net Effect (£0.026m): Payment to Other Bodies (£0.026m).
- c. Establish budgets in respect of Hamilton Palace Grounds, Area Regeneration, Community led Local Development, Hamilton Towers. Net effect £0.000m: Property £0.694m, Payment to Other Bodies £0.704m, Income (£1.398m).
- d. Transfer from reserves in respect of Social Enterprise and Support Programme, Locate in South Lanarkshire, Tourism Cooperative and Strategy, Food Strategy Support fund and Climate Change South Lanarkshire. Net Effect £0.947m: Employees £0.031m, Payment to Other Bodies £0.556m, Payment to Contractors £0.360m.
- e. Realignment of budget to reflect service delivery within the service. Net effect £0.000m: Employees £0.020m, Payment to Other Bodies £0.055m, Income (£0.075m).
- f. Removal of budget in respect of procurement savings. Net effect (£0.003m): Administration (£0.003m).
- g. Transfer of budget in respect of utilities. Net effect £0.019m: Property £0.019m.

SOUTH LANARKSHIRE COUNCIL

Revenue Budget Monitoring Report

Community and Enterprise Resources: Period 9 Ended 1 December 2023 (No. 9)

Roads, Transportation and Fleet Services

Budget Category	Annual Budget £000	Forecast for Year BEFORE Transfers £000	Annual Forecast Variance BEFORE Transfers £000	Annual Forecast Variance AFTER Transfers £000	Budget Proportion 01/12/23 £000	Actual BEFORE Transfers 01/12/23 £000	Variance 01/12/23 £000		% Variance 01/12/23	Note
Employee Costs	23,376	21,755	1,621	1,621	14,562	13,681	881	under	6.0%	1,a,d
Property Costs	1,799	1,868	(69)	(69)	1,241	1,281	(40)	over	(3.2%)	2,b,c,d
Supplies & Services	9,506	9,887	(381)	(421)	5,632	5,667	(35)	over	(0.6%)	3,b,c
Transport & Plant	13,595	14,655	(1,060)	(1,060)	9,074	9,979	(905)	over	(10.0%)	4,c,d
Administration Costs	398	532	(134)	(134)	329	367	(38)	over	(11.6%)	5
Payments to Other Bodies	5,875	6,060	(185)	(185)	4,659	4,659	0	-	0.0%	d
Payments to Contractors	5,312	6,676	(1,364)	(1,364)	2,008	2,008	0	-	0.0%	d,e
Transfer Payments	617	617	0	0	308	308	0	-	0.0%	
Financing Charges	50	61	(11)	(11)	3	6	(3)	over	(100.0%)	
Total Controllable Exp.	60,528	62,111	(1,583)	(1,623)	37,816	37,956	(140)	over	(0.4%)	
Total Controllable Inc.	(39,031)	(39,671)	640	640	(26,319)	(25,745)	(574)	under recovered	2.2%	6,d
Net Controllable Exp.	21,497	22,440	(943)	(983)	11,497	12,211	(714)	over	(6.2%)	
Transfer to Reserves (as at 01/12/23)	-	40	(40)	-	-	0	0		n/a	
Position After Transfers to Reserves (as at 01/12/23)	21,497	22,480	(983)	(983)	11,497	14,927	(714)	over	(6.2%)	

Variance Explanations

- The variance relates to staff turnover and vacancies within Roads and Fleet which are being recruited.
- The overspend is mainly due to higher than anticipated costs in the upkeep of the Roads depots.
- The overspend is due to IT costs in respect of a system upgrade within the Fleet.
- The variance is mainly due to the timing of efficiencies and greater than anticipated expenditure in the workshop within Fleet services.
- The overspend is due to a greater than budgeted spend on printing & stationery, security uplift fees and medical costs.
- The under recovery reflects less than anticipated income from maintenance works within Roads Construction and within the Parking account where actual income from Parking charges are less than budget. This is partially offset by an over recovery within Fleet for additional vehicle maintenance income.

Budget Virements

- Transfer of budget in relation to pay award. Net effect £1.503m: Employees £1.503m.
- Transfer of budget in respect of additional rates poundage and utilities. Net effect £1.085m: Property £0.175m, Supplies and Services £0.910m.
- Removal of budget in respect of procurement savings. Net effect (£0.008m): Transport and Plant (£0.008m).
- Realignment of budget to reflect service provision within Roads and Fleet. Net effect £0.000m: Employees (£0.474m), Property £0.106m, Transport and Plant £0.656m, Payment to Other Bodies £0.500m, Payment to Contractors £0.509m, Income (£1.297m)
- Transfer from reserves in respect of Community Resilience programme Net Effect £0.035m: Payment to Contractors £0.035m.

Approved Transfers to Reserves (£0.040m):

- Fleet Sinking Fund contribution (£0.025m)
- Year 3 of 4 of Electric Vehicle Payback (£0.015m)

Report

4

Report to:	Community and Enterprise Resources Committee
Date of Meeting:	6 February 2024
Report by:	Head of Finance (Strategy) Executive Director (Community and Enterprise Resources)

Subject:	Community and Enterprise Resources - Capital Budget Monitoring 2023/2024
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ♦ provide information on the progress of the capital programme for Community and Enterprise Resources for the period 1 April to 1 December 2023

2. Recommendation(s)

2.1. The Committee is asked to approve the following recommendation(s):-

- (1) that the Community and Enterprise Resources' capital programme of £38.577 million, and expenditure to date of £17.094 million, be noted; and
- (2) that the projected outturn of £34.100 million be noted.

3. Background

3.1. This is the third capital monitoring report presented to the Community and Enterprise Resources Committee for the financial year 2023/2024. Further reports will follow throughout the year.

3.2. The revised budget for Community and Enterprise Resources is £38.577 million. This reflects the budget of £39.602 million reported to the last meeting of this Committee in November 2023, adjusted to reflect changes totalling a net decrease of £1.025 million: an increase of £0.115 million approved by the Executive Committee on 22 November 2023 (£0.115 million increase) and also proposed a proposed decrease of £1.140 million submitted to the Executive Committee on 24 January 2024. The details of these amendments are shown in Appendix A.

3.3. The Executive Committee (24 January 2024) is also being asked to approve a separate exception on the Glasgow City Region City Deal – Greenhills Road project as an exempt paper. At the time of writing, this has not been reflected in this paper for commercial reasons.

3.4. This report details the financial position for Community and Enterprise Resources in Appendix A.

4. Employee Implications

4.1. There are no employee implications as a result of this report.

5. Financial Implications

5.1. 2023/2024 Budget

The total capital programme for Community and Enterprise Resources is £38.577 million, as detailed in Section 3.2.

5.2. 2023/2024 Outturn

Work has been ongoing to monitor the predicted spend position for this financial year and current estimates from Community and Enterprise Resources suggest an outturn of £34.100 million, an underspend of £4.477 million. The majority of the variance is due to the timing of spend on a number of projects resulting in budget required in 2024/2025 rather than 2023/2024.

5.3. The projects which will now underspend in 2023/2024 include the extension of Philipshill Cemetery, East Kilbride; Renewal of Play Parks; White Bridge design (Chatelherault Country Park); Larkhall Leisure Centre design; heating replacement at TACT Hall, Blantyre; Priory Changing Pavilion, Blantyre; Rural Development Centre, Lanark; various projects within the Place Based Investment Programme; Cuningar Allotments; and City Deal Community Growth Area junction improvement project at Woodfoot Road/Wellhall Road, Hamilton. Funding for these projects will carry forward into next financial year.

5.4. Period 9 Position

Anticipated spend to date was £17.208 million and spend to 1 December 2023 amounts to £17.094 million, resulting in the Community and Enterprise Resources being £0.114 million behind programme. This primarily reflects the timing of project expenditure on the Roads Carriageway programme, with recharges still to be processed for works completed to date.

6. Climate Change, Sustainability and Environmental Implications

6.1. There are no implications for climate change, sustainability or the environment in terms of the information contained in this report.

7. Other Implications

7.1. The main risk associated with the Council's Capital Programme is that there is an overspend. The risk has been assessed as low given the detailed project management plans prepared and monitored for each project. The risk of overspend is managed through four weekly Investment Management Meetings.

8. Equality Impact Assessment and Consultation Arrangements

8.1. This report does not introduce a new policy, function or strategy or recommend a change to an existing policy, function or strategy and, therefore, no impact assessment is required.

8.2. There is also no requirement to undertake any consultation in terms of the information contained in the report.

Jackie Taylor
Head of Finance (Strategy)

David Booth
Executive Director (Community and Enterprise Resources)

15 January 2024

Link(s) to Council Values/Priorities/Outcomes

- ◆ Accountable, effective, efficient and transparent

Previous References

- ◆ Community and Enterprise Resources Committee, 7 November 2023
- ◆ Executive Committee, 22 November 2023
- ◆ Executive Committee, 24 January 2024

List of Background Papers

- ◆ Financial ledger to 1 December 2023

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact:

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**South Lanarkshire Council
Capital Expenditure 2023/2024
Community and Enterprise Resources Programme
For Period 1 April 2023 – 1 December 2023**

<u>Community and Enterprise Resources</u>	Base Budget £000	Budget Adjustments £000	Slippage £000	Total Budget £000	Anticipated Spend £000	Actual Expenditure £000
Facilities, Waste and Grounds	2,762	545	-	3,307	962	967
Enterprise and Sustainable Development	9,685	2,559	(2,265)	9,979	1,783	1,793
Roads, Transport and Fleet	25,763	2,831	(3,303)	25,291	14,463	14,334
TOTAL	38,210	5,935	(5,568)	38,577	17,208	17,094

For Information Only

Budget Adjustments approved by Executive Committee, 22 November 2023:

Budget Adjustments

Lanark Library, Lindsay Institute, Lanark (£0.464m)
Community Bus Fund £0.303m
Switched on Fleet £0.250m
Switched on Towns and Cities £0.026m

Total Budget Adjustments

£0.115m

Budget Adjustments approved by Executive Committee, 24 January 2024:

Budget Adjustments

Calderglen Country Park £0.043m
SLC Industrial Infrastructure - Energy Efficiency £0.026m
Langlands West Strategic Industrial Development Site, East Kilbride (£0.500m)
Carlisle High Mill Community Facility – Phase 1 (£0.501m)
Cycle Shelters at Schools £0.095m
Community Bus Fund (£0.303m)

Total Budget Adjustments

(£1.140m)

Report

5

Report to:	Community and Enterprise Resources Committee
Date of Meeting:	6 February 2024
Report by:	Chief Executive Executive Director (Community and Enterprise Resources)

Subject:	Community and Enterprise Resources – Workforce Monitoring – September to November 2023
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ provide employment information for September to November 2023 relating to Community and Enterprise Resources

2. Recommendation(s)

2.1. The Committee is asked to approve the following recommendation(s):-

(1) that the following employment information for September to November 2023 relating to Community and Enterprise Resources be noted:-

- ◆ attendance statistics;
- ◆ occupational health;
- ◆ accident/incident statistics;
- ◆ discipline, grievance and Dignity at Work cases;
- ◆ analysis of leavers and exit interviews;
- ◆ staffing watch as at 9 September 2023

3. Background

3.1. As part of the Council's performance management arrangements, regular workforce monitoring reports are submitted to Committee. This report for Community and Enterprise Resources provides information on the position for September to November 2023.

4. Monitoring Statistics

4.1. Attendance Statistics (Appendix 1)

Information on absence statistics is analysed for the month of November 2023 for Community and Enterprise Resources.

The Resource absence figure for November 2023 was 7.3%, this figure has increased by 1.0% when compared to the previous month and is 1.1% higher than the Council-wide figure. Compared to November 2022, the Resource absence figure has decreased by 0.4%.

Based on the absence figures at November 2023 and annual trends, the projected annual average absence for the Resource for 2023/2024 is 6.3%, compared to a Council-wide average figure of 5.4%.

Managers follow the procedures outlined in the Maximising Attendance Policy to support employees to remain at work, or to return to work after a sickness absence. There are comprehensive employee supports in place and additionally, Personnel Services work in close partnership with line managers and Resource Management Teams on a case management basis to ensure that appropriate actions are taken.

4.2. Occupational Health (Appendix 2)

In terms of referrals to occupational health, which include medical examinations and physiotherapy, overall, 370 referrals were made this period. This represents a decrease of 3 when compared with the same period last year.

4.3. Accident/Incident Statistics

There were 53 accidents/incidents recorded within the Resource this period, an increase of 19 when compared to the same period last year.

4.4. Discipline, Grievance and Dignity at Work (Appendix 2)

During the period, 21 disciplinary hearings were held within the Resource, a decrease of 8 when compared to the same period last year. During the period 2 appeals were heard by the Appeals Panel, this figure has decreased by 3 when compared to the same period last year of which 1 was withdrawn. One Appeals Panel was pending, this figure has increased by 1 when compared to the same period last year. One grievance hearing was raised within the Resource, this figure has decreased by 2 when compared to the same period last year. No Dignity at Work complaints were raised within the Resource, this figure remains unchanged when compared to the same period last year.

4.5. Analysis of Leavers (Appendix 2)

There were a total of 49 leavers in the Resource this period eligible for an exit interview. This figure has decreased by 8 when compared with the same period last year. Twelve exit interviews were conducted in this period, this figure has increased by 2 when compared to the same period last year.

4.6. When processing an employee termination, managers were asked to identify whether they intended to replace the employee who had left the Council. If they indicated that they did not intend to replace the employee, they were asked to select from the following options:-

- ◆ plan to hold for savings
- ◆ fill on a fixed term basis pending savings
- ◆ transfer budget to another post
- ◆ end of fixed term post

4.7. Appendix 2a provides a breakdown of vacant posts and whether these are being replaced or held for savings. In the period September to November 2023, 107 employees (65.85 FTE) in total left employment. Managers indicated that 101 posts (59.85 FTE) were being replaced, 2 posts (2.00 FTE) are being filled on a temporary basis and 4 posts (4.00 FTE) were due to the end of fixed term contracts.

5. Staffing Watch

5.1. There has been no change in the number of employees in post from 10 June 2023 to 9 September 2023.

6. Employee Implications

6.1. There are no implications for employees arising from the information presented in this report.

7. Financial Implications

- 7.1. All financial implications are accommodated within existing budgets.

8. Climate Change, Sustainability and Environmental Implications

- 8.1. There are no Climate Change, Sustainability and Environmental Implications in terms of the information contained within this report.

9. Other Implications

- 9.1. There are no implications for sustainability or risk in terms of the information contained within this report.

10. Equality Impact Assessment and Consultation Arrangements

- 10.1. This report does not introduce a new policy, function or strategy or recommend a change to an existing policy, function or strategy and, therefore, no impact assessment is required.
- 10.2. There was no requirement to undertake any consultation in terms of the information contained in this report.

Paul Manning
Chief Executive

David Booth
Executive Director (Community and Enterprise Resources)

21 December 2023

Link(s) to Council Values/Priorities/Outcomes

- ◆ Accountable, effective, efficient and transparent
- ◆ Fair, open and sustainable
- ◆ Ambitious, self aware and improving
- ◆ Excellent employer
- ◆ Focused on people and their needs
- ◆ Working with and respecting others

Previous References

- ◆ Community and Enterprise Resources – 7 November 2023

List of Background Papers

- ◆ Monitoring information provided by Finance and Corporate Resources

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact:-

Elaine Maxwell, HR Business Manager

Ext: (Tel: 01698 454647)

E-mail: Elaine.Maxwell@southlanarkshire.gov.uk

Absence Trends - 2021/2022, 2022/2023 & 2023/2024

Community and Enterprise Resources

APT&C				Manual Workers				Resource Total				Council Wide							
	2021 / 2022	2022 / 2023	2023 / 2024		2021 / 2022	2022 / 2023	2023 / 2024		2021 / 2022	2022 / 2023	2023 / 2024		2021 / 2022	2022 / 2023	2023 / 2024				
	%	%	%		%	%	%		%	%	%		%	%	%				
April	2.3	4.4	3.6	April	5.7	7.3	6.3	April	5.2	6.9	6.0	April	4.3	5.6	5.1				
May	2.7	3.9	3.7	May	6.4	6.8	6.3	May	5.9	6.3	5.9	May	4.9	5.4	5.1				
June	2.8	3.5	4.3	June	6.6	7.2	5.9	June	6.0	6.7	5.7	June	4.7	5.3	4.7				
July	2.9	3.9	2.3	July	5.3	5.9	4.6	July	4.9	5.6	4.3	July	4.0	4.6	3.8				
August	2.9	3.4	3.0	August	6.4	6.6	5.2	August	5.9	6.1	4.9	August	4.7	4.4	4.1				
September	3.4	3.1	2.5	September	8.2	7.9	7.1	September	7.5	7.1	6.4	September	6.4	5.4	5.3				
October	3.8	5.1	2.0	October	7.9	7.5	7.0	October	7.3	7.1	6.3	October	6.3	5.8	5.1				
November	3.5	4.2	2.6	November	8.0	8.3	8.1	November	7.3	7.7	7.3	November	6.9	6.5	6.2				
December	4.2	3.7		December	8.0	8.8		December	7.4	8.0		December	6.9	7.0					
January	3.6	2.6		January	9.6	7.4		January	8.6	6.7		January	7.0	5.8					
February	4.4	3.6		February	9.5	7.4		February	8.7	6.9		February	6.6	5.9					
March	6.0	3.9		March	11.0	7.9		March	10.2	7.3		March	7.9	6.4					
Annual Average	3.5	3.8	3.2	Annual Average	7.7	7.4	6.8	Annual Average	7.1	6.9	6.3	Annual Average	5.9	5.7	5.4				
Average Apr-Nov	3.0	3.9	3.0	Average Apr-Nov	6.8	7.2	6.3	Average Apr-Nov	6.3	6.7	5.9	Average Apr-Nov	5.3	5.4	4.9				
No of Employees at 30 November 2023				529	No of Employees at 30 November 2023				2927	No of Employees at 30 November 2023				3456	No of Employees at 30 November 2023				16242

APPENDIX 2		
COMMUNITY AND ENTERPRISE RESOURCES		
	Sep - Nov 2022	Sep - Nov 2023
MEDICAL EXAMINATIONS		
Number of Employees Attending	110	105
EMPLOYEE COUNSELLING SERVICE		
Total Number of Referrals	18	11
PHYSIOTHERAPY SERVICE		
Total Number of Referrals	122	148
REFERRALS TO EMPLOYEE SUPPORT OFFICER	123	106
REFERRALS TO COGNITIVE BEHAVIOUR THERAPY	0	0
TOTAL	373	370
CAUSE OF ACCIDENTS/INCIDENTS	Sep - Nov 2022	Sep - Nov 2023
Over 7 day absences	2	8
Over 3 day absences**	1	0
Minor	18	18
Near Miss	4	11
Violent Incident: Physical****	6	12
Violent Incident: Verbal*****	3	4
Total Accidents/Incidents	34	53
<p>*A Specified Injury is any fracture (other than to the fingers, thumbs or toes), amputation, loss of sight, serious burns, crushing injury, scalping, loss of consciousness caused by asphyxiation/ head injury, a chemical or hot metal burn to the eye or penetrating injury as defined by the HSE.</p> <p>**Over 3 day / over 7day absence is an injury sustained outwith specified injury category that results in a period of absence of absence as defined by the HSE.</p> <p>***Near Miss - Any unexpected, unplanned occurrence (except Dangerous Occurrences) that does not lead to injury of persons, damage to property, plant or equipment but may have done so in different circumstance.</p> <p>****Physical violent incidents are included in the "Specified" figures, where applicable, to provide the "Total Specified" figures.</p> <p>*****Physical violent incidents and ***** Verbal Violent Incidents are included in the "Over 3-day or Over 7-day" figures, where applicable, to provide the "Total Over 3-day or Over 7-day" figures.</p> <p>*****Physical Violent Incidents and ***** Verbal Violent Incidents are included in the "Minor" figures, where applicable, to provide the "Total Minor" figures.</p>		
RECORD OF DISCIPLINARY HEARINGS	Sep - Nov 2022	Sep - Nov 2023
Total Number of Hearings	29	21
Total Number of Appeals	5	2
Appeals Pending	0	1
Time Taken to Convene Hearing September - November 2023		
0-3 Weeks	4-6 Weeks	Over 6 Weeks
17	2	2
RECORD OF GRIEVANCE HEARINGS	Sep - Nov 2022	Sep - Nov 2023
Number of Grievances	3	1
Number Resolved at Stage 1	1	0
Number Resolved at Stage 2	2	1
RECORD OF DIGNITY AT WORK	Sep - Nov 2022	Sep - Nov 2023
Number of Incidents	0	0
ANALYSIS OF REASONS FOR LEAVING	Sep - Nov 2022	Sep - Nov 2023
Career Advancement	3	6
Poor Relationship with Manager/Colleagues	0	2
Moving Outwith Area	0	1
Personal Reasons	4	0
Travelling Difficulties	1	0
Childcare/caring responsibilities	1	2
Other	1	1
Number of Exit Interviews conducted	10	12
Total Number of Leavers Eligible for Exit Interview	57	49
Percentage of interviews conducted	18%	24%

Appendix 2a				
Reason	Sep - Nov 2023		Cumulative total	
	FTE	H/C	FTE	H/C
Terminations/Leavers	65.85	107	181.83	311
Being replaced	59.85	101	171.25	299
Filling on a temporary basis	2.00	2	2.00	2
Plan to transfer this budget to another post	0.00	0	0.00	0
End of fixed term contract	4.00	4	6.58	8
Held pending service Review	0.00	0	2.00	2
Plan to remove for savings	0.00	0	0.00	0

Appendix 3

JOINT STAFFING WATCH RETURN									
COMMUNITY AND ENTERPRISE RESOURCES									
As at 9 September 2023									
Total Number of Employees									
MALE		FEMALE		TOTAL					
F/T	P/T	F/T	P/T						
1248	260	204	1428	3140					
*Full - Time Equivalent No of Employees									
Salary Bands									
Chief Officer	Grade 1	Grade 2	Grade 3	Grade 4	Grade 5	Grade 6	Fixed SCP	Teacher	TOTAL
5.00	1535.63	371.38	236.50	44.05	16.00	0.00	5.00	0.00	2213.56
As at 10 June 2023									
Total Number of Employees									
MALE		FEMALE		TOTAL					
F/T	P/T	F/T	P/T						
1263	250	201	1426	3140					
*Full - Time Equivalent No of Employees									
Salary Bands									
Chief Officer	Grade 1	Grade 2	Grade 3	Grade 4	Grade 5	Grade 6	Fixed SCP	Teacher	TOTAL
5.00	1548.64	363.88	231.25	46.05	16.00	0.00	5.00	0.00	2215.82

Report

6

Report to: **Community and Enterprise Resources Committee**
 Date of Meeting: **6 February 2024**
 Report by: **Executive Director (Community and Enterprise Resources)**

Subject: **Community and Enterprise Resource Plan - Quarter 2 Progress Report 2023/2024**

1. Purpose of Report

1.1. The purpose of the report is to:-

- ♦ provide the Community and Enterprise Resource Plan Quarter 2 (Q2) Progress Report 2023/2024, for the period 1 April to 30 September 2023

2. Recommendations

2.1. The Committee is asked to approve the following recommendations:-

- (1) that the Community and Enterprise Resource Plan Quarter 2 Progress Report 2023/2024, as summarised in paragraph 5.2 and attached as Appendix 2 of this report, be noted;
- (2) that the key achievements made by the Resource to date, as detailed in paragraph 5.3 of the report, be noted; and
- (3) that it be noted that there are no areas identified for improvement, as detailed in paragraph 5.4 of the report.

3. Background

3.1. The Community and Enterprise Resource Plan 2023/2024 was approved by Community and Enterprise Committee on 10 May 2023 and noted by the Executive Committee on 21 June 2023 and sets out the outcomes, measures and actions to be managed and delivered by the Resource for the financial year 2023/2024.

3.2. The Resource Plan follows the agreed corporate structure and style. The Plan is a key element of the Council's performance management arrangements and provides details of the context within which the Resource operates and establishes actions and measures for the year ahead based on the Outcomes set out in the Council Plan Connect 2022 to 2027.

4. Resource Outcomes 2023/2024

4.1. The Resource has established a number of outcomes to support the delivery of the Connect Outcomes in 2023/2024. These are detailed at Appendix 1.

5. Quarter 2 Progress Report 2023/2024

5.1. Progress against all Resource Plan measures is contained in the Quarter 2 Progress Report 2023/2024, attached as Appendix 2. This report has been produced from the Council's performance management reporting system IMPROVe, and uses a traffic light format with the following definitions to give a status report on each measure:-

Status	Definition
Blue	Project complete
Green	The timescale or target has been met as per expectations
Amber	There has been minor slippage against timescale or minor shortfall against target
Red	There has been major slippage against timescale or major shortfall against target
Report later	The information is not yet available to allow us to say whether the target has been reached or not. This will be reported when available
Contextual	Included for 'information only', to set performance information in context

- 5.2. Measures which are classified as 'red' are considered in detail at section 5.4. of this report. To ensure adequate scrutiny of performance across all Resources, the Council's Performance and Review Scrutiny Forum may consider 'red' and/or 'amber' measures at a future meeting.

The overall summary of progress to date is set out in the table below. There remains a legacy impact of COVID-19 and the response to it in some areas, and performance should be considered in that context.

Status	Measures			
	Statistical	Project	Total	%
Blue	0	1	1	1.8%
Green	9	29	38	67.9%
Amber	5	7	12	21.4%
Red	0	0	0	0%
Report later/Contextual	5	0	5	8.9%
Totals	19	37	56	100%

(Data correct as at 4 January 2024)

- 5.3. Key achievements for 2023/2024, to date, are noted below:-

5.3.1.

Connect Outcome	Communities and Environment
Resource Outcome	Achievement
The Council addresses climate change by reducing carbon emissions, protecting our natural environment, adapting to the impacts of climate change, and acting sustainably	The Climate Emergency Community Grants fund was re-launched in April 2023 and has once again proven to be a big success, with the £75,000 fully committed by the end of June 2023. A full report on the overall impact of the Climate Emergency Fund, including the community grants, will be presented to the Climate Change and Sustainability Committee post March 2024.
	The Council supported the first annual community climate conference hosted by One Carluke Area Network (ONECAN). Speakers at the event included former Minister for Environment Biodiversity and Land reform Mairi McAllan, Heather Ashworth from Keep Scotland Beautiful and Scene consultants who presented the community-led Carluke Carbon Emission Report.

Connect Outcome	Communities and Environment
	Office for Zero Emissions Vehicles (OZEV) Project consists of the installation on 13 dual on-street electric vehicle chargers in various residential streets in South Lanarkshire. These works have now been completed.
The Council supports and promotes a fairer, healthier, and more sustainable food system	As part of our efforts to identify opportunities to increase food growing provision throughout South Lanarkshire, planning permission was applied for a new allotment site at Chatelherault and planning consent was granted. Works started in April 2023 and were completed in August 2023. All the plots have now been let with the site fully operational.
High quality streets, parks and other public areas ensures South Lanarkshire is a place where people want to live, work, visit and invest	Strathaven, Castlebank and Cambuslang Parks have successfully retained Green Flag status in 2023. Strathaven Park has won the prestigious award from Keep Scotland Beautiful for the 11th year in a row, while Cambuslang Park and Castlebank Park have won for nine and eight consecutive years respectively. Recognising the very best of our country's outdoor areas, the International Green Flag Award acts as a benchmark for clean, safe and well-maintained parks and green spaces.
Road and transportation infrastructure supports new development, enables use of public transport and encourages active travel	An extensive consultation exercise, involving numerous groups, organisations, elected members and the public, was undertaken in July/August 2023 to feed into the development of the new Local Transport Strategy. The new Strategy will set the future direction for the Council's approach to the development and upkeep of the transport infrastructure and policy within the area. The Strategy will also set out how the Council will contribute to the delivery of the obligations set out in the National and Regional Transport Strategies and other key policy drivers. It is anticipated that a draft strategy will be presented to committee in spring 2024.

Connect Outcome	Our Economy
Resource Outcome	Achievement
Economic Development and growth in South Lanarkshire is fair, inclusive, sustainable and low carbon	A new South Lanarkshire Social Enterprise Strategy was approved by Executive Committee on 21 June 2023. The Strategy sets out the Council's commitment to increase the number of social enterprises and improve the sustainability of the sector in South Lanarkshire.

5.3.2. In addition to working towards these Outcomes, it is recognised that the Council will continually aim to improve and ensure effective and efficient use of resources, and that business will be conducted with integrity and transparency and will operate to the highest standards. In order to monitor and report progress against these values, Resource outcomes have also been identified under the heading Delivering the Plan and achieving Best Value.

Delivering the Plan and achieving Best Value	
Resource Objective	Achievement
Customers experience high quality and improving council services	A new Cemetery Strategy was approved at Community and Enterprise Resources Committee in May 2023 to allow the service to take forward and develop new working arrangements within Bereavement Services.

5.4. **Areas for improvement**

There are no areas identified for improvement.

6. **Employee Implications**

6.1. The outcomes noted within the Resource Plan will inform the Service Action Plans, where applicable, and in turn the Performance Appraisal process for individual employees.

6.2. Absence statistics are monitored and reported through the Council-wide workforce monitoring report which is presented to Committee and the Employees Issues Forum.

7. **Financial Implications**

7.1. The outcomes within the Resource Plan are reflected in the respective annual Resource Revenue and Capital budgets and, longer term, within the framework of the Council's approved Financial Strategy.

8. **Climate Change, Sustainability and Environmental Implications**

8.1. There are no climate change or environmental implications as a result of this report.

8.2. The Council acknowledges the serious and immediate threat of climate change and is committed to accelerating the pace of action in response to the climate emergency and in Scotland's transition to a net-zero and climate resilient society and economy. All Resource Plans have recognised sustainable development and climate change as a key area of focus for 2023/2024.

9. **Other Implications**

9.1. A significant element of the delivery of the outcomes in the Community Plan 2022 to 2032 will come through the achievement of the actions contained within Connect.

9.2. Resource Plan actions are assessed as part of the Resource's risk management arrangements and relevant issues have been added to the Resource Risk Register.

10. **Equality Impact Assessment and Consultation Arrangements**

10.1. Many of the actions detailed within the Resource Plan reflect ongoing strategies and policies which will be or have been the subject of consultation and equality impact assessment.

David Booth

Executive Director (Community and Enterprise Resources)

11 January 2024

Link(s) to Council Values/Priorities/Outcomes

Values

- ◆ Focused on people and their needs
- ◆ Working with and respecting others
- ◆ Accountable, effective, efficient and transparent
- ◆ Ambitious, self-aware and improving
- ◆ Fair, open and sustainable
- ◆ Excellent employer

Priorities

- ◆ We will work to put people first and reduce inequality
- ◆ We will work towards a sustainable future in sustainable places
- ◆ We will work to recover, progress and improve

Outcomes

- ◆ Our children and young people thrive
- ◆ Good quality, suitable and sustainable places to live
- ◆ Thriving business, fair jobs and vibrant town centres
- ◆ Caring, connected, sustainable communities
- ◆ People live the healthiest lives possible
- ◆ Inspiring learners, transforming learning, strengthening partnerships

Previous References

- ◆ Community and Enterprise Resources Committee- 29 August 2023

List of Background Papers

- ◆ Council Plan Connect 2022 to 2027 – South Lanarkshire Council, 15 June 2022
- ◆ Community and Enterprise Resource Plan 2023/2024 – Community and Enterprise Resources Committee, 30 May 2023

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact:-

Anne Lewis (Performance and Development Officer)

E-mail: anne.lewis@southlanarkshire.gov.uk

Community and Enterprise Resource Outcomes 2023/2024

Connect Outcomes	Resource Outcomes
Communities and Environment	<ul style="list-style-type: none"> • High-quality streets, parks and other public areas ensures South Lanarkshire is a place where people want to live, work, visit and invest • Communities are encouraged and supported to reduce, re-use and recycle their waste • The council addresses climate change by reducing carbon emissions, protecting our natural environment, adapting to the impacts of climate change, and acting sustainably • The council supports and promotes a fairer, healthier, and more sustainable food system • Communities are well connected • All roads, footways, cycle routes, bridges and associated infrastructure are safe and fit for purpose • Road and transportation infrastructure supports new development, enables use of public transport and encourages active travel • The 20 minute neighbourhood principle is established in our communities to make our places more sustainable and liveable.
Education and Learning	<ul style="list-style-type: none"> • No resource outcomes for this Connect outcome
Health and Wellbeing	<ul style="list-style-type: none"> • Public health is safeguarded through an effective environmental regulation and enforcement service • All school and nursery children have access to nutritious school meals • Health inequalities are addressed through collaboration with local communities and partners • All residents have the opportunity to access cultural, leisure and outdoor recreational activities to help improve their wellbeing and quality of life
Children and Young People	<ul style="list-style-type: none"> • No resource outcomes for this Connect outcome
Housing and Land	<ul style="list-style-type: none"> • Vacant, derelict and contaminated land is brought back into productive use • Appropriate supply of housing land (including affordable housing) is maintained
Our Economy	<ul style="list-style-type: none"> • South Lanarkshire is an attractive place to start, grow and locate a business • Economic development and growth in South Lanarkshire is fair, inclusive, sustainable and low carbon • Thriving town and neighbourhood centres provide a focal point for local communities • Physical development and land use in the area is enabled, guided and controlled to help facilitate economic growth • Consumers and communities are protected through an effective trading standards service
Delivering the Plan and achieving Best Value	<ul style="list-style-type: none"> • Customers experience high quality and improving council services • The council demonstrates high standards of governance and sound financial stewardship • The workforce has the skills, flexibility and capacity to deliver the council's priorities • Digital and ICT services meet the needs of the council and its customers



South Lanarkshire Council

Community and Enterprise

improve

Resource Plan

Performance Report 2023-24
Quarter 2 : April 2023 - September 2023

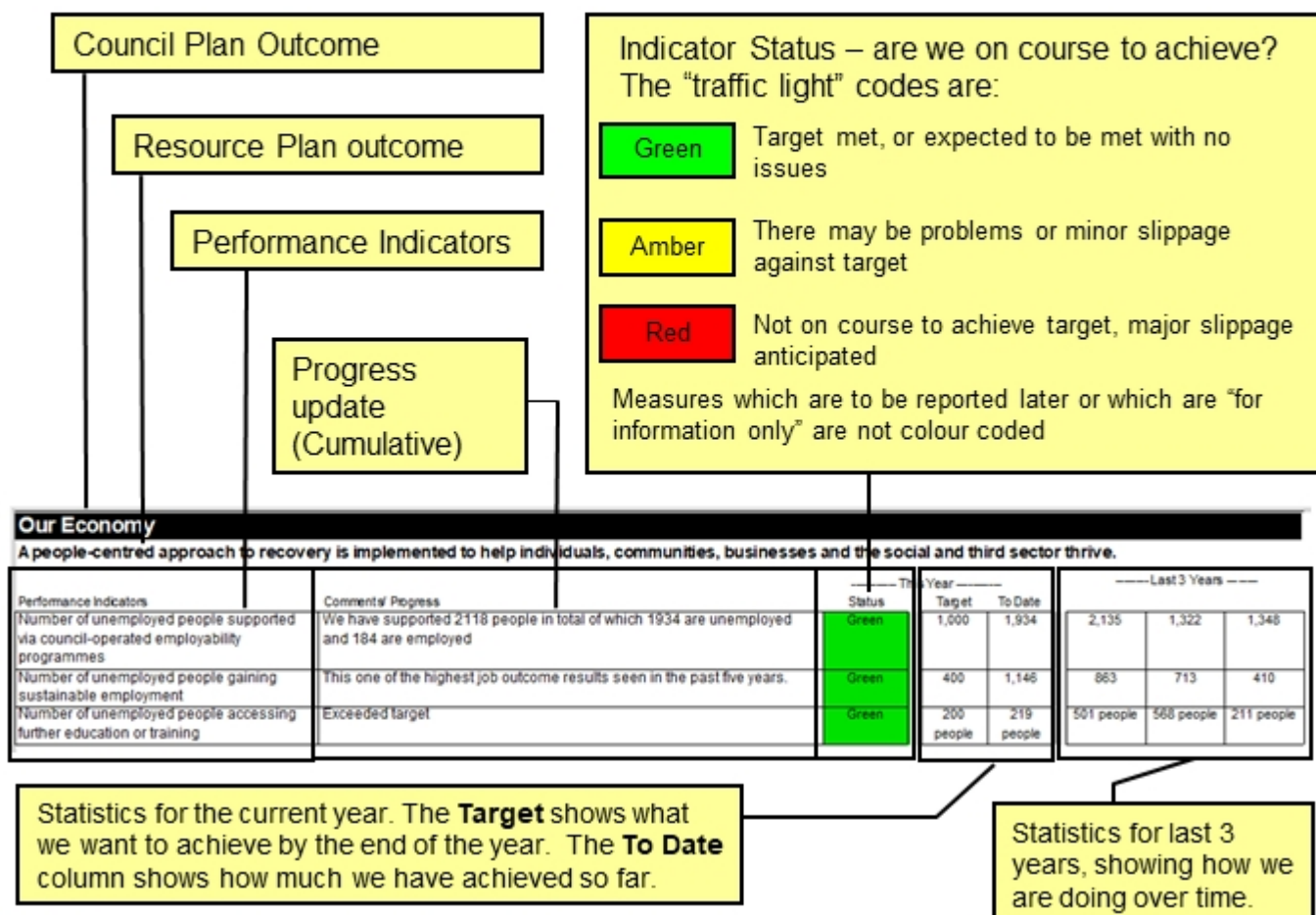
(This represents the cumulative position to September 2023)

Summary - number of measures green, amber and red under each Council Plan Outcome / Theme

Council Outcome/ Theme	Green	Amber	Red	Report later / Contextual	Total
Communities and Environment	3	3		3	9
<i>Education and Learning</i>					
Health and Wellbeing	3				3
<i>Children and Young People</i>					
<i>Housing and Land</i>					
Our Economy	3	2		2	7
<i>Delivering the plan and achieving best value</i>					
Total	9	5	0	5	19

How to use this performance report

This performance report is intended to be both informative and easy to use. The guide below is designed to help you get the most out of the report and to answer the most common questions you might have.



Communities and Environment

High-quality streets, parks and other public areas ensures South Lanarkshire is a place where people want to live, work, visit and invest

Performance Indicators	Comments/ Progress	----- This Year -----			----- Last 3 Years -----		
		Status	Target	To Date	2020/21	2021/22	2022/23
Percentage of streets found to be acceptable during Litter Monitoring Systems Surveys	<p>The Litter Monitoring System (LMS) is a statutory requirement and involves external validation by Keep Scotland Beautiful. It is reported via the Local Government Benchmarking Framework (LGBF).</p> <p>In 2021-22, South Lanarkshire Council continued to score higher than the Scottish average, with 92.10% of streets surveyed found to be of an acceptable standard. This is down slightly from 94.05% in 2020-21.</p> <p>The LMS results for 2022-23 will be reported as part of the LGBF framework in early 2024. An update will be provided at quarter three.</p>	Report Later	92.10%	-----	94.10%	92.10%	-----
Land Audit Management System grounds maintenance score	The Land Audit Management System (LAMS) score at quarter two was 72.5%, which is above the target of 72%.	Green	72.0	72.5	72.0	71.3	72.0

Communities are encouraged and supported to reduce, re-use and recycle their waste

Performance Indicators	Comments/ Progress	----- This Year -----			----- Last 3 Years -----		
		Status	Target	To Date	2020/21	2021/22	2022/23
Percentage of total household waste that is recycled in 2023	<p>This measure is reported per calendar year and the latest figures relate to the period from April to June 2023 (48%). The year to date figure reflects performance from January to June 2023 (44.24%). This remains below the target of 50%.</p> <p>Performance in April to June 2023 (48%) is an improvement on the same quarter in 2022 (45.08%).</p> <p>The new bulky waste contract continues to increase the quantities of bulky waste being recycled. Performance will continue to be closely monitored.</p>	Amber	50.00%	44.24%	40.50%	41.50%	41.20%

Communities and Environment

Communities are encouraged and supported to reduce, re-use and recycle their waste

Performance Indicators	Comments/ Progress	----- This Year -----			----- Last 3 Years -----		
		Status	Target	To Date	2020/21	2021/22	2022/23
Percentage of household waste sent to landfill in 2023	<p>This measure is reported per calendar year and the latest figures relate to the period from April to June 2023. The year to date figure reflects performance from January to June 2023 (1.45%). This remains well below the target to stay under 10%.</p> <p>Performance in April to June 2023 (1.52%) is slightly more than the same quarter in 2022 (1.48%).</p>	Green	10.00%	1.45%	9.71%	8.66%	1.84%

The council addresses climate change by reducing carbon emissions, protecting our natural environment, adapting to the impacts of climate change, and acting sustainably

Performance Indicators	Comments/ Progress	----- This Year -----			----- Last 3 Years -----		
		Status	Target	To Date	2020/21	2021/22	2022/23
Reduction in the council's carbon emissions achieved by March 2024 (buildings, waste, street lighting, transport)	<p>The Council's carbon footprint for 2022-23 shows a 20% reduction since the baseline year 2019-20 (a further reduction of 1.5% compared to 2021-22). The carbon emissions associated with household waste reduced significantly in 2022, by 52.8%, compared with 2019. This is partly due the amounts of waste being processed at the Energy from Waste (EfW) facility. The emissions from energy use in Council buildings also reduced by 8% in 2022-23 compared with 2019-20.</p> <p>The significant reduction in 2022-23 is also due to the national carbon conversions factors for electricity, gas and waste which are lower than the 2019-20 factors.</p> <p>Figures for 2023-24 are not yet available.</p>	Report Later	-----	-----	-----	-----	20.0%

Communities are well connected

Performance Indicators	Comments/ Progress	----- This Year -----			----- Last 3 Years -----		
		Status	Target	To Date	2020/21	2021/22	2022/23
Percentage of properties with Superfast Broadband >30Mbps	<p>Progress towards target is slowing with 0.05% increase in quarter two. Progress is dependent on BT Openreach investment. Alternative solutions such as Starlink satellite availability may affect this target. It should be noted that coverage increases in Full Fibre continue at reasonable levels however investment is dependent on market conditions.</p>	Amber	99.0%	97.5%	96.6%	97.0%	97.3%

Communities and Environment

Communities are well connected

Performance Indicators	Comments/ Progress	----- This Year -----			----- Last 3 Years -----		
		Status	Target	To Date	2020/21	2021/22	2022/23
Percentage of properties with Full Fibre Connection	Investment in Full Fibre connection to households continues within urban areas with a 2.3% coverage increase in the quarter.	Green	33.0%	34.5%	13.8%	21.9%	32.6%

All roads, footways and bridges and associated infrastructure are safe and fit for purpose

Performance Indicators	Comments/ Progress	----- This Year -----			----- Last 3 Years -----		
		Status	Target	To Date	2020/21	2021/22	2022/23
Percentage of our road network that should be considered for maintenance treatment	<p>This figure is derived from the Society of Chief Officers of Transportation in Scotland (SCOTS) Road Condition Index (RCI) survey which is undertaken each year.</p> <p>The target figure of 30.8% is based on the results for the period 2021-23, noting that recent condition figures indicates regression compared to last year.</p>	Report Later	30.8%	-----	30.6%	29.7%	30.8%
Number of road casualties in South Lanarkshire during 2023	<p>Provisional casualty figures are available for the first eight months of 2023, when there were 215 casualties. Of these, there were 4 fatal casualties, 71 serious casualties and 140 slight casualties. There were 0 child fatal casualties, 12 children seriously injured and 14 children slightly injured.</p> <p>Compared with the same period in 2022, there were 166 casualties. Of these, there were 6 fatalities, 50 serious casualties and 110 slight casualties. For children in 2022, there were 0 child fatal casualties, 2 children seriously injured and 9 children slightly injured.</p> <p>These are provisional 2023 figures.</p>	Amber	279	215	317	254	279

Health and Wellbeing**Public health is safeguarded through an effective environmental regulation and enforcement service**

Performance Indicators	Comments/ Progress	----- This Year -----			----- Last 3 Years -----		
		Status	Target	To Date	2020/21	2021/22	2022/23
Broad compliance with food law statutory requirements secured in premises	<p>The rating scheme used to determine broad compliance with food safety requirements in food businesses operating within South Lanarkshire and inspected by Environmental Services changed on 1 July 2019. The previous food law rating scheme focused on broad compliance with food hygiene requirements only, whereas the new scheme assesses overall compliance with both food hygiene and food standards legislation.</p> <p>Under the combined old and new food law rating schemes, 95% of food businesses that have been inspected were found to be broadly compliant in the second quarter of 2023-24 (July-Sept 2023). This equates to 2,648 food businesses. Year to date, 95% of food businesses that have been inspected were found to be broadly compliant with both food hygiene and food standards legislation.</p> <p>This compliance figure continues to exceed the annual target set for this measure, and has increased gradually since the new food law rating scheme has come into affect. This is due to the fact that the new food law rating scheme allows local authorities to focus resources on high risk and non-compliant businesses by conducting more frequent inspections in these establishments.</p>	Green	85.0%	95.0%	90.0%	93.0%	96.0%

All schools and nursery children have access to nutritious school meals

Performance Indicators	Comments/ Progress	----- This Year -----			----- Last 3 Years -----		
		Status	Target	To Date	2020/21	2021/22	2022/23
Level of primary school meal uptake (as a proportion of total primary school meals which could be taken up over the period)	Meal uptake is achieving target set.	Green	60.0%	66.2%	41.3%	58.2%	66.0%
Level of secondary school meal uptake (as a proportion of total primary school meals which could be taken up over the period)	Meal uptake is achieving target set.	Green	38.0%	38.4%	24.4%	36.3%	38.0%

Our Economy

South Lanarkshire is an attractive place to start, grow and locate a business

Performance Indicators	Comments/ Progress	----- This Year -----			----- Last 3 Years -----		
		Status	Target	To Date	2020/21	2021/22	2022/23
Number of new South Lanarkshire business starts supported by Business Gateway	This figure includes performance up to August only. Half way target of 250 has not been achieved and the number of starts ups has been behind each month of 2023 and this is largely due to changes in staffing at the contractor, where staff have retired and left to take up new positions. Whilst new staff have been recruited it takes time for them to get up to speed. The contractor is confident that the target will be achieved over the year and there is an improvement plan in place which reflects this.	Amber	500	123	-----	-----	520
Number of business support interventions per annum by Economic Development (grants, loans or advice)	Slightly behind the halfway point of 600 on the annual target as the UKSPF programmes have not been opened for the full 6 months period. However, there is a strong pipeline and we should be able to achieve the full annual target.	Green	1,200	376	3,075	2,679	1,615
Number of jobs created or sustained per annum as a direct result of Economic Development intervention	Exceeded half way target of 250 in the first 6 months. On target to achieve for full year.	Green	500	380	-----	1,095	1,256
Increased value of sales generated by businesses as a direct result of Economic Development intervention	Exceeded half way target of £2.5M in the first 6 months. On target to achieve for full year.	Green	£5.000m	£4.589m	-----	£22.107m	£13.113m
Percentage of procurement spend on local enterprises	<p>This is a local government benchmarking framework indicator. 2021-22 information was published in January 2023, and showed that the percentage of spend on local enterprises increased from 16.99% in 2020-21 to 18.21% in 2021-22. However, this remained below the Scottish average of 29.88%, and placed South Lanarkshire in 28th place out of all the authorities.</p> <p>In support of the Community Wealth Building Strategy, officers continue to analyse expenditure in order to better understand the geographical profile of our core trade expenditure within South Lanarkshire, across Lanarkshire as a whole, Glasgow City Region and Scotland.</p> <p>The figure for 2022-23 will be reported as part of the LGBF framework in early 2024 and will be updated at quarter three.</p>	Report Later	-----	-----	0	18	0

Our Economy

Economic development and growth in South Lanarkshire is fair, inclusive, sustainable and low carbon

Performance Indicators	Comments/ Progress	----- This Year -----			----- Last 3 Years -----		
		Status	Target	To Date	2020/21	2021/22	2022/23
Delivery of UK Shared Prosperity Program	Delivery is progressing. The six monthly report is being prepared and will be submitted to Glasgow City Region on 9 October 2023.	Report Later	£3.000m	-----	£0.000m	£0.000m	£0.000m

Physical development and land use in the area is enabled, guided and controlled to help facilitate economic growth

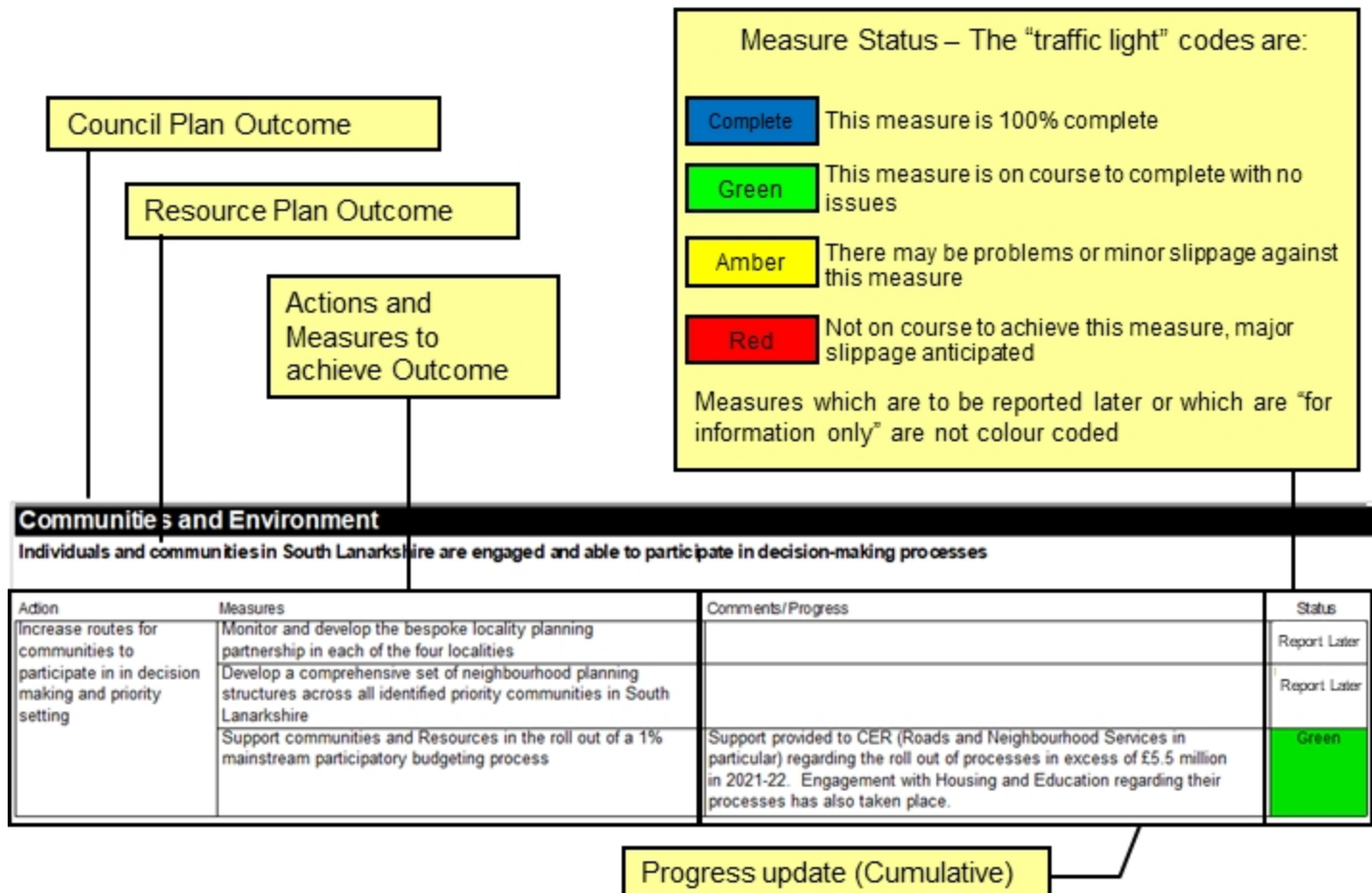
Performance Indicators	Comments/ Progress	----- This Year -----			----- Last 3 Years -----		
		Status	Target	To Date	2020/21	2021/22	2022/23
Percentage of all planning applications approved	A slight increase in refusals has resulted from a review of 'legacy' planning applications. Clearing the backlog of applications which had stalled due to the lack of progress on legal agreements or applicants not submitting information while leading to this increase should deliver improved performance against this indicator in the future.	Amber	95.0%	91.2%	96.2%	97.1%	97.6%

Summary - number of measures complete, green, amber and red under each Council Plan Outcome / Theme

Council Outcome/ Theme	Complete	Green	Amber	Red	Report later	Total
Communities and Environment	1	12	3			16
<i>Education and Learning</i>						
Health and Wellbeing		5	2			7
<i>Children and Young People</i>						
Housing and Land		1				1
Our Economy		11	2			13
<i>Delivering the plan and achieving best value</i>						
Total	1	29	7	0	0	37

Guide to the Performance Measures report

Each of the performance measures is shown in the following pages of this report. The graphic below explains how the report is laid out and what information is presented .



Communities and Environment

High-quality streets, parks and other public areas ensures South Lanarkshire is a place where people want to live, work, visit and invest

Action	Measures	Comments/ Progress	Status
Prepare an Open Space Strategy in partnership with Glasgow and Clyde Valley Green Network Partnership and other council services. Strategy will contain standards on access to and quality of open spaces	Draft Open Space strategy to be presented to the Planning Committee by March 2024	Consultants appointed and initial data gathering commenced.	Green
To make South Lanarkshire a cleaner place to live, work and visit free of litter, fly tipping and dog waste	Prepare an annual progress report for Climate Change and Sustainability Committee in September 2023, demonstrating the impact of the Litter Strategy (2022-2027)	The annual progress report for the Litter Strategy was presented to committee on 20 September 2023.	Complete

Communities are encouraged and supported to reduce, re-use and recycle their waste

Action	Measures	Comments/ Progress	Status
Support a circular economy by re-using, recycling and generating energy from the waste we manage	Commence a review of the waste service during 2023-24 that will incorporate the impact of the Deposit Return Scheme	The Waste Review is ongoing and is on target for completion within the agreed timescales. Phase 1 - Household Waste Recycling Centre (HWRC) sites is complete and the new contract for the management and operation of HWRCs is currently being evaluated. In terms of the other Phases (Infrastructure and Kerbside Collection Services), several key pieces of work have already been completed including a Waste Compositional Analysis.	Green

Communities and Environment

The council addresses climate change by reducing carbon emissions, protecting our natural environment, adapting to the impacts of climate change, and acting sustainably

Action	Measures	Comments/ Progress	Status
Lead by example and influence area-wide climate change and sustainability action	Implement the Sustainable Development and Climate change Strategy (2022-2027) Action Plan, and report progress at quarter two and quarter four to Climate Change and Sustainability Committee	Quarter four progress was reported to the Climate Change and Sustainability Committee on 20 September 2023. The Action Plan for 2023-2024 has been agreed with services and been created on IMPROVe. The first update is due in October for Quarter two. Emails asking for updates going out on 9 October 2023. Quarter two progress will be reported to the Climate Change and Sustainability Committee in February 2024.	Green
Protect, enhance and respect South Lanarkshire's natural environment	Develop a new Biodiversity Strategy (2024-2030) and Biodiversity Implementation Plan for (2024-2026) for approval by Climate Change and Sustainability Committee by February 2024	Both documents are currently being drafted.	Green
Ensure national planning policy set out in National Planning Framework 4 in relation to climate change, biodiversity and sustainable travel is embedded in decision making process for planning applications and the preparation of the South Lanarkshire Local Development Plan 3	Prepare Supporting Planning Guidance on climate change & sustainability and green issues as an interim measure pending preparation of LDP3	Supporting Planning guidance and Policy documents will be reported to the relevant Committees during 2024.	Amber
	Awareness sessions to be developed for elected members, planning officers and developers/agents by September 2023.	Reports to Committees will continue to be presented through 2024, while awareness sessions with Members, Communities and the development industry will be held within the context of the engagement for the Local Development Plan.	Amber

Communities and Environment

The council addresses climate change by reducing carbon emissions, protecting our natural environment, adapting to the impacts of climate change, and acting sustainably

Action	Measures	Comments/ Progress	Status
Create the conditions for the decarbonisation of the council's fleet	Implement and review the Fleet Strategy (2020-2025) Action Plan including a reduction in transport related emissions, conversion of fossil fuelled small fleet to full electric and the trailing of a new fuel option for the medium to heavy fleet	<p>The Fleet Asset Management Plan 2022-23 has been completed, and will be presented to the Community and Enterprise Resource Management Team. It has been copied to Housing and Technical Resources for inclusion in the Corporate Asset Management Plan.</p> <p>The Fleet Asset Management Plan provides an update in relation to progress against the actions contained in the Fleet Strategy (2020-25). It is recognised that the two years lost to the Covid-19 pandemic have impacted the extent of progress that might have otherwise been made.</p>	Green
Deliver new and improved low carbon vehicle charging infrastructure	Maintain, manage and expand public infrastructure points / hubs in line with available internal and external funding sources	<p>Office for Zero Emissions Vehicles (OZEV) Project.</p> <p>This project consists of the installation of 13 dual on-street electric vehicle chargers in various residential streets in South Lanarkshire. Works are now complete.</p> <p>Electric Vehicle Charging Infrastructure</p> <p>Glasgow City Council, in conjunction with other City Region Local Authorities, including South Lanarkshire, commissioned a consultant to complete an EV Strategy and Plan. Market engagement is underway and options being considered on a regional basis for expansion.</p>	Green

Communities and Environment

The council supports and promotes a fairer, healthier, and more sustainable food system

Action	Measures	Comments/ Progress	Status
Develop a sustainable food system to overcome social, health, economic and environmental issues related to food	Implement the Good Food Strategy (2020-2025) Action Plan and report progress at quarter two and quarter four to the Climate Change and Sustainability Committee	The year four of the Good Food Strategy Action Plan (2023/2024) was approved by the Climate Change and Sustainability Committee on 20 September 2023. The quarter two report showing progress on the implementation of the strategy will be presented at the Climate Change and Sustainability Committee on 29 November 2023.	Green
Continue to identify opportunities to increase food growing provision throughout South Lanarkshire	Progress planning application and process for new site at Chatelherault, and if successful, begin development of the site and allocating plots from the waiting list by March 2024	Planning consent for the new site at Chatelherault was granted and works started April 2023 with completion August 2023. All plots are now let with the site fully operational.	Green

All roads, footways, cycle routes, bridges and associated infrastructure are safe and fit for purpose

Action	Measures	Comments/ Progress	Status
Deliver prioritised road safety infrastructure improvements and promote road safety	Deliver road safety projects and schemes in line with agreed 2023-24 programme	Casualty reduction measures are being introduced at the following locations: A749, East Kilbride Road - new warning signage and road markings. Bloomgate/Westport Lanark - pedestrian refuge island and new town gateway pinch point. A73 Braidwood - new signs/road markings. A73 - Bogside to Carluke - alterations to junctions at Wildman Road and Law Hospital. A72 Palace Grounds Road - application of high friction surfacing at pedestrian crossing. A73 - application of high friction surfacing north of Hyndford Bridge. General signing, lining and catseye improvements on A721, A70 and A706.	Green

Communities and Environment

All roads, footways, cycle routes, bridges and associated infrastructure are safe and fit for purpose

Action	Measures	Comments/ Progress	Status
Improve resilience of strategic routes during adverse weather	Implement prioritised / enhanced drainage / gully cleaning action plan across the network by June 2023	During financial year 2023-24 additional resources have been allocated to increase gully cleaning capacity. This will allow the service to address a backlog in gully cleaning as well as direct resources to clearing other key areas of our drainage infrastructure. More detail will be provided in the quarter three update.	Green

Road and transportation infrastructure supports new development, enables use of public transport and encourages active travel

Action	Measures	Comments/ Progress	Status
Produce a new Local Transport Strategy for South Lanarkshire to support the National and Regional Transport Strategy as well as the provisions, where appropriate, of the Transport Scotland Act	Draft Local Transport Strategy to be presented to Committee by Spring 2024	A consultant to undertake the development of the next Local Transport Strategy has been appointed. An extensive consultation exercise was undertaken in July/August with numerous groups, organisations, elected members and the public invited to contribute views. We are currently reviewing the feedback to enable relevant policies and actions to be developed. It is anticipated that a draft document will be presented to committee in Spring 2024.	Green

Communities and Environment**Road and transportation infrastructure supports new development, enables use of public transport and encourages active travel**

Action	Measures	Comments/ Progress	Status
Provide road and infrastructure improvements to support new developments including those undertaken as part of the City Deal	An Outline Business Case will be prepared for the Stewartfield Way Sustainable Transport Capacity Enhancement Project in Autumn 2023	Work on the outline business case is progressing. Additional modelling work is being carried out at the James Hamilton Loch roundabout at the A726 / GSO roundabout. Discussions are on-going with Transport Scotland and the retail park at Kingsgate. Project continues to be refined and a review of timelines is underway.	Amber

Communities and Environment

Road and transportation infrastructure supports new development, enables use of public transport and encourages active travel

Action	Measures	Comments/ Progress	Status
Encourage active travel by extending our network of walking and cycling routes	Deliver walking and cycling projects/schemes in line with agreed 2023-24 capital programme	<p>A number of cycling and walking projects are progressing: -</p> <p>1) Active Travel Studies – A number of further studies have been completed for towns such as Blackwood, Kirkmuirhill, Abington, Crawford, Carnwath, Forth and Biggar. These are currently being reviewed and once approved these will complete studies for all areas of South Lanarkshire and will be uploaded onto the Council's website. The priorities identified in these studies will be reviewed as part of the development of the new Local Transport Strategy.</p> <p>2) East Kilbride Cycle Network – The next phase of the development of a segregated cycle network with enhanced pedestrian facilities in East Kilbride has commenced on Churchill Avenue. This will link West Mains Road to Cornwall Street and towards the trunk road network on the A726. This work is 90% complete and it is anticipated that works will be completed in November.</p> <p>3) Carstairs to Carluke – Works which include surfacing upgrades, shared cycle /pedestrian crossing points of the A706 and A70, signing, road markings and other associated works are 80% complete and and transfer of land ownership to allow for the final section to be constructed is programmed.</p> <p>4) Cycle Parking Provision in Town Centres – Locations for new shelters have been identified with associated consultation and works programmed for later this year.</p> <p>5) Cycle Shelters and parking stands in schools – Locations for new shelters have been identified and funding has been awarded by Sustrans.</p> <p>6) Cycle Route designs continue being taken forward in various locations such as Carstairs, Hamilton, Uddingston and Bothwell.</p>	Green

Health and Wellbeing

All school and nursery children have access to nutritious school meals

Action	Measures	Comments/ Progress	Status
Complete the roll out of free school meals to all primary children	All P6s and P7s to receive free school meals in line with Scottish Government timescales	The Scottish Government has taken the decision to move the implementation date to August 2024 to allow further information to be gathered before releasing funds. Work is ongoing to prepare for the roll out.	Amber

Health inequalities are addressed through collaboration with local communities and partners

Action	Measures	Comments/ Progress	Status
Complete the Shaping Places for Wellbeing project in Rutherglen	Use the data analysis conducted during 2022-23 to develop actions to address health inequalities, taking account of the existing infrastructure available in the form of codesigned solutions, by October 2023	The project is led by the Improvement Service and partners include NHSL and Clyde Gateway as well as several services within the Council. The officer working group is developing an all sector action plan to be delivered by partners with a revised timescale for completion of March 2024.	Amber
	Present regular update reports to the Corporate Management Team, with a final outcome report being delivered by March 2024	Updates reported to CMT as appropriate.	Green

Health and Wellbeing

All residents have the opportunity to access cultural, leisure and outdoor recreational activities to help improve their wellbeing and quality of life

Action	Measures	Comments/ Progress	Status
Develop a Commissioning Plan to define the council's ask of South Lanarkshire Leisure and Culture (SLLC)	Develop a Commissioning Plan for approval by Executive Committee	<p>An initial session was held with Elected Members on 19 June 2023 to provide contextual information to support the development of a new Commissioning Plan for SLLC. The Commissioning Plan is intended set out a clear strategic framework for the provision of leisure and culture activities in South Lanarkshire.</p> <p>A survey was developed for completion by Members over the summer period, with a follow up session in September 2023.</p>	Green
Improve health and wellbeing by offering attractive and affordable leisure and cultural activities delivered with warmth, friendliness and individual pride (SLLC Mission)	Implement the South Lanarkshire Leisure and Culture Strategy (2022-2027), monitor impact on a quarterly basis via the four SLLC Strategy Implementation Groups, and report on progress twice per year to the Community and Enterprise Resources Committee	The performance management framework to support the strategy is currently being finalised. The initial progress report will be presented to Community and Enterprise Resources Committee in February 2024.	Green
Begin implementation of the multi-year Play Area Investment Programme	Undertake consultation with local members and communities in Larkhall, Cambuslang and Rutherglen	Consultation has been undertaken with Larkhall elected members and schools consultation has been programmed for week commencing 2 October for all primary schools in Larkhall. Invitations have been sent out to Rutherglen/Cambuslang elected members, with local consultation following thereafter.	Green
	Finalise design options and implement agreed proposals by March 2024	Design options for Larkhall will be completed early October once schools consultation events have taken place, with initial design proposals presented to Rutherglen/Cambuslang elected members late October 2023.	Green

Housing and Land**Vacant, derelict and contaminated land is brought back into productive use**

Action	Measures	Comments/ Progress	Status
Agree and implement vacant and derelict / contaminated land programme	Implement projects approved within the Vacant and Derelict Land Fund framework agreed for 2023-24	Clyde Gateway project to upgrade access road and extend car park at Cuningar Phases 2 and 3 completed. Cuningar allotments project out to tender. Vacant Derelict Land Fund programme for 2023-24 approved at Community and Enterprise Committee.	Green

Our Economy

South Lanarkshire is an attractive place to start, grow and locate a business

Action	Measures	Comments/ Progress	Status
Prioritise business development advice, support and financial assistance to ensure businesses are able to continue to operate, whilst creating the right conditions for low carbon economic growth	Deliver programmes, services, and events to businesses around sectors, location, and themes (e.g., food and drink, tourism, construction, low carbon, innovation, internationalisation, collaboration, and young enterprise)	<p>Young Enterprise - we have liaised with Elevator in the development of new events.</p> <p>VisitLanarkshire's seasonal marketing campaign for Spring 2023 took place over April 2023. A similar campaign for Autumn 2023 will go live next month.</p> <p>We attended VisitScotland Connect in April to present Lanarkshire to the travel trade and create leads for travel trade ready businesses across the area. We supported New Lanark enabling them to attend the event and have received positive feedback. We have begun plans to offer this support again in 2024.</p> <p>We have agreement with VisitScotland for us to support agritourism businesses to become quality assured using funds at VisitScotland.</p> <p>Work is being commissioned with Green Tourism to provide a programme of support and resources to support tourism businesses across Lanarkshire on sustainability.</p> <p>We are working with AccessAble to support the promotion of accessibility across our tourism businesses.</p> <p>Planning is underway to run winter promotional campaigns for South Lanarkshire.</p> <p>Tourism officer carried out a talk for travel and tourism students and further support is planned to increase travel and tourism related university courses.</p> <p>Tourism grant fund planned with Shared Prosperity Funding which will assist tourism businesses to promote their business and the wider area to tourists.</p>	Green

Our Economy

South Lanarkshire is an attractive place to start, grow and locate a business

Action	Measures	Comments/ Progress	Status
	Manage the Supplier Development Programme to deliver events, training and e-commerce support to SME's or third sector organisations who are interested in working with the public sector	South Lanarkshire Council continue to host the programme team who are delivering a range of events and webinars for councils and other partner organisations across Scotland.	Green

Economic development and growth in South Lanarkshire is fair, inclusive, sustainable and low carbon

Action	Measures	Comments/ Progress	Status
Review the remit, membership and effectiveness of the existing Lanarkshire Economic Forum, and if required, refocus/restructure in order for it to act as the Economic Transformation Board to drive forward the South Lanarkshire Economic Strategy	Review the original scope and membership of the Lanarkshire Economic Forum, together with the outputs of the Forum since establishment in 2020	Review of the Lanarkshire Economic Forum is underway. It's future/remit is also being considered as part of the future delivery arrangements for Business Gateway.	Green
	Dependent on the outcomes of the review, refocus/restructure the forum in consultation with the partner organisations	This is linked to the review and will be considered in due course.	Green
Promote sustainable economic development across South Lanarkshire	Prepare an annual progress report for Community and Enterprise Resources Committee, demonstrating the impact of the South Lanarkshire Economic Strategy (2022-2027)	The strategy has been adopted by the Executive Committee and update report will be taken to committee in spring 2024.	Green

Our Economy

Economic development and growth in South Lanarkshire is fair, inclusive, sustainable and low carbon

Action	Measures	Comments/ Progress	Status
Positively enhance the benefits of tourism across South Lanarkshire by delivering the very best for our visitors, our businesses, our people, our communities, and our environment	Prepare an annual progress report for Community and Enterprise Resources Committee, demonstrating the impact of South Lanarkshire Tourism Strategy (2022-2025)	The strategy has been approved by the Community and Enterprise Committee and an update report will be taken to committee in February 2024.	Green
Champion the social enterprise sector and invest in start-up and growth of our local social enterprise	Develop a new Social Enterprise Strategy for approval by Community and Enterprise Resources Committee in May 2023	The South Lanarkshire Social Enterprise Strategy 2023-2027 was approved by the Council's Executive Committee on 21 June 2023. The three high level priorities of the Strategy are: stimulating social enterprise; developing stronger organisations; and realising market opportunity.	Green
Income generating projects will be scoped across all council resources to identify viable projects with a focus on green initiatives including exploring options for delivery and funding	Liaise with all council resources, third parties and funders to identify new opportunities for generating income and consider a risk analysis of each opportunity	This area of activity is ongoing and will be reported to Executive Committee on 24 January 2024.	Green

Our Economy

Economic development and growth in South Lanarkshire is fair, inclusive, sustainable and low carbon

Action	Measures	Comments/ Progress	Status
Consult with community organisations and develop a Rural Action Plan maximising existing and future funding through Community Led Local Development and Renewable Energy Fund	Finalise the Rural Action Plan and report to Rural Task Force in November 2023	A seminar proposing new priorities and changes to the REF was given to the Rural Task Force on 2nd October 2023. These will be developed into a full paper for the November meeting of the Task Force and will then move on to committee for approval.	Green

Thriving town and neighbourhood centres provide a focal point for local communities

Action	Measures	Comments/ Progress	Status
Complete the south Lanarkshire wide town centre visioning strategy which will give a strategic overview on the engagement and interventions with town centres over the next 10 years, and a series of town specific strategies and action plans will sit below this, giving a template for placemaking within our communities.	Complete draft town centre visioning study by end June 2023 for consultation, and present final visioning strategy to Community and Enterprise Resources Committee in November 2023	Draft study complete and decision on next steps and reporting being discussed.	Green

Our Economy

Physical development and land use in the area is enabled, guided and controlled to help facilitate economic growth

Action	Measures	Comments/ Progress	Status
Preparation of revised Residential Design Guide	Develop interim framework for consultation with stakeholders, with final framework prepared by end of June 2023	LDP3 Engagement strategy will be finalised in quarter three with a view to rolling out at the start of 2024.	Amber
	Present finalised document to Planning Committee for approval by December 2023	Progress on the Residential Design Guide has been delayed in order to reflect emerging themes and the need to incorporate wider placemaking principles. It is now anticipated a draft document will be presented to Planning Committee in quarter one 2024-25.	Amber

Customers experience high quality and improving council services

Action	Measures	Comments/ Progress	Status
Implement the Frontline First Fund	Identify and implement a programme of projects to deliver the Frontline First Fund	A range of works have been identified along with a spend profile for this year. Implementation work will begin over the Autumn and Winter period.	Green

Report

7

Report to:	Community and Enterprise Resources Committee
Date of Meeting:	6 February 2024
Report by:	Executive Director (Community and Enterprise Resources)

Subject:	Renewable Energy Fund - Strengthening Links to Rural Priorities
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1. Purpose of Report

1.1. The purpose of the paper is to:-

- ♦ outline proposed changes to the Renewable Energy Fund (REF)

2. Recommendation(s)

2.1. The Committee is asked to approve the following recommendation(s):-

- (1) that the key challenges for the rural area, as identified in paragraph 4.6, be noted; and
- (2) that the proposed amendments to the REF criteria, as set out in paragraph 4.7, be endorsed and referred to the Executive Committee for approval.

3. Background

3.1. Since 2004, the Council has collected and administered Community Benefit funding through the Enterprise and Sustainable Development Service. The Service is responsible for securing contributions from windfarm developers, advising potential applicants, assessing applications and monitoring projects to ensure that the community benefits associated with each project are delivered. Processes are continuously reviewed to ensure best practice in grant provision and monitoring is undertaken to ensure the necessary support is delivered to eligible communities.

3.2. The Council administers the Community Benefit element of REF for 42 windfarms within South Lanarkshire and the Community Benefit for Clyde Windfarm Fund (CWFF). Between the various funds £3,111,584 income was received in 2022/2023 which was split between REF (£2,020,682) and CWFF (£1,090,902).

3.3. The funds are currently administered covering a range of programmes listed below:-

- ♦ Community Microgrants to every community council
- ♦ RISE employability programme
- ♦ Connect2Renewables employability programme
- ♦ REF 100% grant funding for capital spend below £10,000
- ♦ REF grants for capital spend above £10,000

3.4. As an indication of the scale over the last 15 years, £10 million has been awarded and invested within communities closest to the windfarms with each £1 of grant generating on average £3 of additional funding. Over the 15 years, a total of over 500 grants have been awarded and of these over 110 have been grants of over £20,000.

3.5. The REF's overall themes were reviewed and refreshed in 2019 and complement Council and community plans. The themes are listed below, and the detailed priorities are contained in Appendix 2:-

- ◆ build stronger communities
- ◆ build prosperous communities
- ◆ develop healthy and active communities
- ◆ create sustainable and environmental communities.

3.6. The themes and priorities are broad and were drawn from previous community capacity funding programmes, such as LEADER. They support a wide range of community needs and projects, however, REF only supports capital projects, and this limits the range of projects seeking grant funding.

3.7. The number of windfarms, scale and community benefit income generated is increasing. The income has approximately doubled in 5 years to an estimated £2.5 million in 2023/2024. This allows a review on how the funds can best support local communities and the strategic outcomes from the funds.

4. Review of Community Benefit

4.1. There are several reasons to review the Community Benefit funds at this time and these are summarised below:-

- ◆ 20 years since the creation of the REF
- ◆ increasing value of the funds within certain communities
- ◆ lack of corresponding increase in the number of community led applications
- ◆ difficulty for communities to develop larger impactful projects
- ◆ perceived lack of scale and strategic impact of funds
- ◆ perceived lack of long-term impact of funds for communities

4.2. The annual income from windfarm community benefits varies between communities and within wards dependent on scale and proximity of windfarms but is concentrated on 6 rural wards which form the Rural Task Force. Some wards within Larkhall and East Kilbride also have access to apply to REF. All wards within the Council area are eligible for microgrants. The table below summarises the annual income available for rural wards and selected communities at the higher and lower range:-

Ward	Lower annual REF Income		Higher annual REF Income	
Ward 1	Law	£200k	Crossford/ Carluke	£310k
Ward 2	Braehead	£200k	Forth	£330k
Ward 3	Carmichael	£ 0k	Carstairs	£300k
Ward 4	Auchenheath	£500k	Douglas	£1m
Ward 5	Auldhouse	£200k	Strathaven	£900k
Ward 20	Larkhall (Raploch)	£ 20k	Ashgill	£200k

4.3. In addition, some communities in Wards 3 and 4 are also eligible for funding from the Clyde Windfarm administered by the Council of approximately £1 million per annum, however, eligibility and funding decisions are made by a community panel and advised by SSE Renewables. The proposed REF changes do not extend to the Clyde Windfarm.

4.4. Following engagement with local communities through events such as the rural conference, it is considered there are 4 aspects that could be limiting the impact of the Fund:-

- ◆ Strategic focus on rural community priorities and challenges.
 - ◆ Limitation to capital only projects prevent longer term projects being delivered. For example, a project to support energy efficiency in a community could only support infrastructure to public buildings but not provide advice and support to residents or businesses.
 - ◆ Scale of grants available and match funding requirements.
 - ◆ Organisational capacity within the area, to deliver impactful projects and programmes, relying on volunteers, limits the speed and development of more complex projects.
- 4.5. While the funds currently provide significant local community benefit, with the scale of the funds increasing and with these funds guaranteed for the next 15 to 25 years, there is a need to agree the challenges that the Fund should address. These challenges consistently arise in rural consultation events such as the Community Planning Partnership (CPP) group and in community action plans, however, often these challenges require joined up strategic action, which is difficult for single communities to deliver. It is, therefore, considered appropriate to agree a range of rural challenges the fund will seek to address and have a long-term impact on.
- 4.6. Through the work of the rural Community Led Local Development Programme (CLLD) funded by Scottish Government, and community engagement such as the Rural Conference in March 2023, several strategic challenges were identified which are not currently fully addressed via REF. These priorities are listed below in order of importance:
- 1.) transport and connectivity
 - 2.) recreation and community facilities
 - 3.) rural entrepreneurial activities and business infrastructure
 - 4.) jobs, training and employability
 - 5.) environmental and net zero sustainability
 - 6.) rural poverty and wellbeing
 - 7.) tourist and visitor infrastructure to support tourism
- 4.7. It is proposed that the criteria for REF grants is amended to align and deliver on the challenges and to increase the benefit for communities. The proposed amendments are:-
- ◆ An ability to fund revenue projects for up to 3 years in addition to capital projects.
 - ◆ Increase the small grants level to 100% funding up to £20k.
 - ◆ Increase the large grant maximum to 75% and in specific areas and with conditions up to 100% grants would be available.
 - ◆ Introduce a Rural Facilities Sustainability Fund to help communities consider asset ownership and retain facilities for a period of up to 3 years.
 - ◆ In consultation with communities, Community and Enterprise Resources will develop larger more complex community projects on behalf of local communities and local needs focusing around the strategic challenges.
- 4.8. Further detail and a comparison of the changes to the current position is included within the Appendix 1.
- 4.9. These changes have been developed following consultation with the Council's Rural Task Force and were taken to the Rural Task Force on 15 November 2023 for noting. The proposals have also been discussed at the rural CPP group and the third sector interface with broad approving of the changes.
- 4.10. Consultation with windfarm operators has been undertaken with broad approval of the changes.

- 4.11. If endorsed, the proposed changes will be referred to the next appropriate meeting of the Executive Committee for approval. Application decisions under the revised criteria being effective thereafter.

5. Employee Implications

- 5.1. Some of the windfarms allow for development officers to be part funded through the Fund. This has been used within the Douglas Valley area to support the community with the Hagshaw Hill Framework using Douglas West Windfarm Community Funds. This approach can be considered in other instances to support development of grants and strategically important initiatives developed/delivered by the Council.

6. Financial Implications

- 6.1. Changes to the Fund criteria may allow for the support of local facilities and initiatives and potentially bring additional match funding and assist the overall revenue and capital budget pressures for rural leisure facilities. The changes will allow communities more scope to develop local initiatives and projects while reducing the Council's involvement and funding.

7. Climate Change, Sustainability and Environmental Implications

- 7.1. One of the Themes of the Fund is Creating Sustainable and Environmental Communities. Environmental and net zero sustainability is also recognised as a challenge which will allow an increased focus of the funds on the area of Climate Change and Sustainability.

8. Other Implications

- 8.1. Not amending the criteria is likely to result in the Fund not being fully committed and not addressing the need and challenges of the communities potential leading to operators withholding funds or seeking to introduce changes of their own.

9. Equality Impact Assessment and Consultation Arrangements

- 9.1. This report updates the criteria for REF but does not introduce a new policy, function or strategy and, therefore, no Impact Assessment is required.
- 9.2. Consultation was undertaken with the Rural Task Force, local communities and windfarm operators.

David Booth
Executive Director (Community and Enterprise Resources)

22 December 2023

Link(s) to Council Values/Priorities/Outcomes

Values

- ◆ Focused on people and their needs
- ◆ Working with and respecting others
- ◆ Accountable, effective, efficient and transparent
- ◆ Ambitious, self-aware and improving
- ◆ Fair, open and sustainable

Priorities

- ◆ We will work to put people first and reduce inequality
- ◆ We will work towards a sustainable future in sustainable places
- ◆ We will work to recover, progress and improve

Outcomes

- ◆ Our children and young people thrive
- ◆ Good quality, suitable and sustainable places to live
- ◆ Thriving business, fair jobs and vibrant town centres
- ◆ Caring, connected, sustainable communities
- ◆ People live the healthiest lives possible

Previous References

- ◆ Executive Committee, 31 March 2004, Community Benefit: Establishment of a Renewable Energy Fund
- ◆ Executive Committee, 1 December 2010, Renewable Energy Developments and Community Benefit
- ◆ Community and Enterprise Resources Committee, 30 October 2018, Renewable Energy Fund Community Benefit Fund Proposed Update and Amendments
- ◆ Executive Committee, 21 November 2018. Recommendations Referred by Resource Committees

List of Background Papers

- ◆ None

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact:-

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Appendix 1

Renewable Energy Fund Proposed Changes

SUMMARY OF CHANGES		
	EXISTING REF	PROPOSED REF
Small Grants	100% grants up to £10k	100% grants up to £20k
Large Grants	<p>Above £10k maximum of 65% grant</p> <p>Above £20k grants approved at committee</p>	<p>Above £20k maximum of 75% grant</p> <p>100% grants available in high fund areas</p> <p>4 – 5 publicised funding rounds per year</p> <p>Above £20k grants approved at committee (no Change)</p>
Revenue Funding	Not available	Up to 3 years funding for projects
Rural Facilities Sustainability Fund	Not Available	Revenue + emergency capital funding with funding for development and feasibility costs for up to 3 years.
Council Led Initiatives	Connect2Renewables Employability	Pilot project to be explored for a rural community transport initiative. Other opportunities also to be explored. Projects will go to committee for approval.

Further Detail

Small Grants

Increase the small grants of up to £10k at 100% grants to £20k.

Large Grants

Large grants of over £20k available at up to 75% grants available in most REF areas.

Five funding rounds per year for grants above £20k which will coincide with Community and Enterprise Resources Committee meetings.

100% grants available in areas where there are two REF windfarms contributing over £100k per year into the REF, currently these are Middlemuir, Kypemuir, Blacklaw, Galawhistle, Whitelees, Douglas West, Andershaw, Auchrobert, Dalquandy, Calderwater, West Browncastle.

This will cover the following villages of, Abington, Auchenheath, Auldhouse, Blackwood, Brocketsbrae, Coalburn, Chapelton, Crawfordjohn, Douglas, Drumclog, Glespin, Kirkmuirhill, Lesmahagow, Rigside, Stonehouse, Strathaven and the South area of East Kilbride, (Whitehill, Greenhills, Crosshouse).

At all times match funding is encouraged. Above £20k, 100% grants are the exception but are available when strong projects are unable to secure match funding.

Revenue Costs

Restricted Funding can only be used for a specific project with full cost recovery. Revenue funding including running costs such as salaries, heating, lighting, administration, consumables and small items of equipment to deliver projects that meet local and REF priorities.

Funding for up to 3 years.

Projects must:-

- Show strong alignment with REF priorities
- Demonstrate clear outcomes representing value for money
- Deliver against local community action plans if they are present.
- Job description required for any posts being funded

Rural Facilities Sustainability Fund

Scope

A priority set up within the REF to support rural communities through change in community leisure and facility provision, initially for up to 3 years.

Open to constituted and non-constituted organisations (the later dependent on further conditions).

Available in REF areas where funds are available for each windfarm fund and community. Areas with limited funding would be on a first enquiry basis.

Open to support retaining any community facility at clear risk of or identified for closure. For example, South Lanarkshire Leisure and Culture (SLLC) sports centre, halls, library, church halls or bowling green.

Primarily revenue funding for 36 months and can contribute to small scale urgent capital costs to keep a facility open.

Could fund the projected/actual deficit, (running costs heating, staff etc less any income).

Would also fund support on community consultation, structural surveys, legal, option appraisal, business planning. (These are all currently fundable through REF so not additional).

Purpose

To allow communities up to 3 years to consider, evaluate the communities needs and Community Asset Transfer models and options on facilities with imminent closure risk.

Would provide a tailored solution and package of support and funding for the rural area.

Potential stages.

Available following Executive Committee approval.

Fast track for sustainability funds to keep property open.

Enquiry submitted from a group linked to a property at risk.

If on closure list or considered at risk moved to application stage.

If SLLC property running and deficit costs provided from SLLC spreadsheet to the group. Other evidence of deficit costs would be required for other properties.

Application submitted with these costs.

Fast track Internal panel assessed for applications below £20k, above £20k would go to Community and Enterprise Resources Committee as other grants would.

Approved or rejected and guidance provided.

Approval would open option to seek further funding for community consultation and consultancy 2nd application commenced and costs established.

APPENDIX 2

Themes and investment priorities

- All projects should meet at least one of the four Themes and projects meeting the following investment priorities will score higher in assessment.

Theme one: Stronger Communities

- Investment priorities
 - Support for communities to consider their own priorities at a community level and deliver projects that address these priorities.
 - **Support for projects that seek to address fuel poverty, financial poverty or access to services.**
 - **Support to improve mobility for rural residents.**
 - Support for projects aimed at older and younger residents of remoter rural communities.
 - Support to assist communities take on local community owned and/or managed assets.

Theme two: Prosperous Communities

- Investment priorities
 - Support for targeted engagement in training, education and employment initiatives.
 - Support for projects that aim to improve the vitality and viability of rural town and village centres.
 - Support for growing the SME infrastructure and environment through improved business infrastructure and services but not direct to individual businesses.
 - Support to locally focused social enterprises and not for profit organisations which aims to increase profitability and numbers employed.
 - Support for tourism infrastructure, attracting visitors and or employment.

Theme three: Healthy Active Communities

- Investment priorities
 - Support for projects that help healthy and active life styles including sports, recreation and leisure.

- Support for projects that aim to maintain independence for older people and disadvantaged groups.
- Support for the relief by reason of age, ill health disability financial hardship or other disadvantage.

Theme four: Sustainable Environmental Communities

- Investment priorities
 - Support to protect and enhance the area's natural and cultural heritage assets including increasing awareness of the asset.
 - To promote and encourage environmental enhancements including the provision or upgrade of infrastructure.
 - Support for projects which aim to improve energy efficiency, reduce carbon emissions, develop sustainable transport, climate change mitigation and increase community growing.

Report

8

Report to:	Community and Enterprise Committee
Date of Meeting:	6 February 2024
Report by:	Executive Director (Community and Enterprise Resources)

Subject:	Community Benefit Funds Middle Muir - Connect2Renewables Programme Extension
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ♦ seek approval for the community benefit from Middle Muir Windfarm to continue to support the Connect2Renewables employability programme

2. Recommendation(s)

2.1. The Committee is asked to approve the following recommendation(s):-

- (1) that it be approved that the funding support for the Connect2Renewables Programme be extended for a further 5-year period to 2028 and that the contribution to the programme be increased to a maximum of £174,453.

3. Background

3.1. At the Enterprise Services Committee of 17 January 2017 approval was given for the use of Community Benefit funds generated from Middle Muir Windfarm operated by Banks Renewables. This approval included an allocation of £127,500 or 50% of the Community Benefit income per annum to the Council to deliver Connect2Renewables (C2R) employability programme with the remaining 50% administered through the Council's Renewable Energy Fund (REF) grants programme. This agreement with the operator and committee approval was to operate until 2023 with further allocations to the C2R programme to be subject to review and agreement.

3.2. The windfarm is located between the villages of Douglas and Crawfordjohn and comprises of 15 turbines. In 2017, this generated £255,000 of community benefit and with inflationary Retail Price Index this has increased to £348,906 in 2023. The eligible area for use of Community Benefit from the funds is shown within Appendix 1.

3.3. The C2R employability support programme delivers help to unemployed people and/or individuals who require support for skills development within the eligible area of the wind farm to get into work or study. The fund has been used for 5 categories of support listed below:-

- ♦ **Employment incentive programme** - where an employer receives a wage subsidy for up to a year to employ a resident from the local area.
- ♦ **Pre employment support grant** - a grant of up to £200 to help move people into work and overcome barriers.

- ♦ **Grant towards college living costs** - a grant of £500 to a local resident starting college/university for the first time who needs additional support.
- ♦ **Tailored funding** - funding to remove barriers to college or employment which can include a contribution to such things as computer training, tools, PPE, driving lessons or lifeguard training for the local leisure centre.
- ♦ **Non-financial support from staff** - this can include guidance and links to partners and CV advice.

3.4. In early 2023 Banks Renewables commissioned a study on the outcomes of the Community Benefit Funds and specifically C2R which are summarised below.

The number of people supported by the C2R employability fund since 2018	Middle Muir
Supported into a job through the employment incentive programme	35
Pre-employment support grant	30
Grant towards college living	51
Tailored financial support	56
Non-financial employment support	171
Totals people supported	343

3.5. The report concludes that the initiative has been a success and has had significant benefit to the target groups within the area. As such, both Banks Renewables and the Council's Employability Service believe the C2R programme should continue.

4. **Connect2Renewables continuation.**

4.1. Following agreement with Banks Renewables and the Council's Employability Service, it is proposed that the Middle Muir C2R programme is extend for a further 5 years to 2028 and that the contribution from the Community Benefit Fund is increased to a maximum of £174,453 per annum calculated as 50% of the annual income as at 2023.

4.2. The programme will continue to support unemployed people and/or individuals who require support for skills development within the eligible area of the wind farm. The programme will particularly target early-stage employability activity with a particular focus on disengaged and economically inactive people with a focus on people experiencing health related barriers and parents including those in low waged / part time jobs. The C2R programme will continue to develop and adapt and compliment other Council and national support programmes. Adaptations or additional support will be undertaken in partnership with Banks Renewables and the local communities.

5. **Employee Implications**

5.1. Currently 1 FTE at Grade 3 level 2 is funded through the C2R programme this post will continue using the Community Benefit funds and review additional staffing requirements.

6. **Financial Implications**

6.1. There are no additional financial implications for the Council in managing the C2R programme.

7. **Climate Change, Sustainability and Environmental Implications**

7.1. The C2R programme compliments sustainability aims, supporting local people into local employment and supports local SME employers reducing transport to work demands by delivering local services. Practical examples of this include, local people being helped into local jobs on a dairy farm and the local Coalburn Leisure Centre.

8. Other Implications

8.1. No other risks or implications as a result of this report.

9. Equality Impact Assessment and Consultation Arrangements

9.1. Consultation was undertaken with the Council's Employability Service.

David Booth

Executive Director (Community and Enterprise Resources)

22 December 2023

Link(s) to Council Values/Priorities/Outcomes

Values

- ◆ Focused on people and their needs
- ◆ Working with and respecting others
- ◆ Accountable, effective, efficient and transparent
- ◆ Ambitious, self-aware and improving
- ◆ Fair, open and sustainable
- ◆ Excellent employer

Priorities

- ◆ We will work to put people first and reduce inequality
- ◆ We will work towards a sustainable future in sustainable places
- ◆ We will work to recover, progress and improve

Outcomes

- ◆ Our children and young people thrive
- ◆ Good quality, suitable and sustainable places to live
- ◆ Thriving business, fair jobs and vibrant town centres
- ◆ Caring, connected, sustainable communities
- ◆ People live the healthiest lives possible
- ◆ Inspiring learners, transforming learning, strengthening partnerships

Previous References

- ◆ Executive Committee 3 March 2004, Community Benefit: Establishment of a Renewable Energy Fund
- ◆ Enterprise Services Committee 17 January 2017, Community Benefit Funds – New Contribution – Middle Muir Wind Farm

List of Background Papers

- ◆ None

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact:-

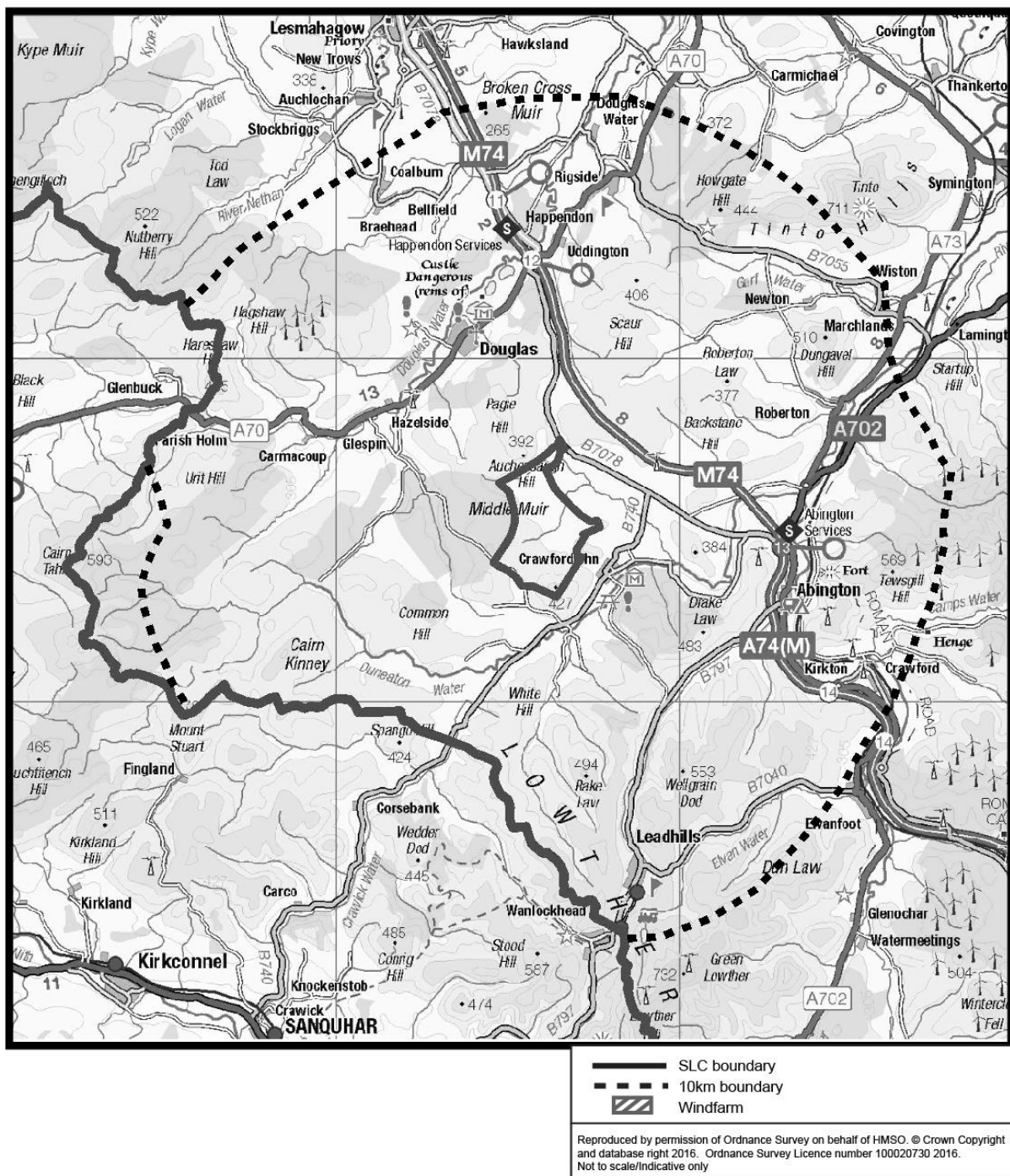
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Middle Muir



Report

9

Report to:	Community and Enterprise Resources Committee
Date of Meeting:	6 February 2024
Report by:	Executive Director (Community and Enterprise Resources)

Subject:	Lanark Racecourse Masterplan and Wider Racecourse Update
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1. Purpose of Report

1.1. The purpose of this report is to:-

- ◆ inform the Committee of the work undertaken to prepare the Lanark Racecourse Masterplan
- ◆ seek Committee approval to publicise the Masterplan document
- ◆ inform the Committee of the next steps in implementing the Masterplan
- ◆ inform on progress to deliver the Lanark Community Workshop

2. Recommendation(s)

2.1. The Committee is asked to approve the following recommendation(s):-

- (1) that the Lanark Racecourse Masterplan be endorsed as the guiding document for future management and investment at the racecourse site;
- (2) that the Lanark Racecourse Masterplan be reported to the Finance and Corporate Resources Committee and Clydesdale Area Committee for noting and that it be approved to be published thereafter and made available to parties with an interest in the site; and
- (3) that the progress being made to deliver Lanark Community Workshop be noted.

3. Background

3.1. Lanark Racecourse and surrounding woodland, part of Lanark's Common Good, sits on the edge of the market town and adjacent to Lanark Loch. Formerly a racecourse the area now performs an important role as open space for the town. As well as there being formal uses such as an equestrian centre, grass and artificial sports pitches, the area is popular for walking, trail cycling and other outdoor leisure activities. The extensive nature and flexibility of the site also lends itself to one off events, such as horse and dog shows, caravan conventions, sports competitions, and the occasional concert.

3.2. Lanark's Common Good is 'heritable and moveable property' which is owned by the Council which has been passed down through local government reorganisations from the former Burgh. Common Good assets are owned by the Council and managed for the benefit of the citizens of the former Burgh. The Common Good funds are held separately from other local authority funds for accounting purposes. New rules in relation to Common Good were introduced by the Community Empowerment (Scotland) Act 2015 and although the Masterplan will form the foundation for future external funding applications and the delivery of investment on the racecourse, the

relevant legislation will require the community to be formally consulted prior to the delivery of any project where a property transaction will take place.

- 3.3. The Lanark Common Good Fund, supported by revenues attracted from Common Good Estate, will continue to support activities related to the upkeep of Common Good assets. The Common Good Estate for Lanark's annual net financial position can vary depending on the maintenance and repairs required every year. At the time of writing this report, the account has a balance of £250,000, however, it should be noted that many of the assets that sit in the Common Good Fund are old, and require regular maintenance, which can be expensive. Depleting the Common Good Fund balance would mean that no funding would be available for these other existing assets. The use of the Fund, to support new investment will, therefore, need to be considered in the context of the overall Common Good estate and its investment requirements. It is the intention, therefore, that external funding will lead to the delivery of investment at the racecourse and not Common Good Funds.
- 3.4. South Lanarkshire Council manages the area on behalf of Lanark Community, and it is important that its management and any future investment reflects the wishes and aspirations of the community. The Masterplan will form the foundation for future external funding applications and the delivery of investment on the racecourse will be led by the success of such applications and not Common Good or central Council funding.
- 3.5. The informal nature of the space along with the historic uses of large sections means that the racecourse is not used to its full potential. The preparation of a Masterplan to explore opportunities while recognising the importance of maintaining and supporting these community uses will seek to maximise its potential.
- 3.6. With outdoor recreation and open spaces coming to the fore during the COVID-19 crisis, of primary importance was engagement with the local community, users and partners to understand their aspirations for the area which in turn will identify a list of short, medium and longer-term projects that could be delivered, funding permitting by suitable organisations.

4. Lanark Racecourse Masterplan

- 4.1. Through a competitive procurement process, Ironside Farrar was commissioned to develop the Lanark Racecourse Masterplan and Priority Project Report. This considers existing uses within the site and identifies areas of strength and weakness in terms of the physical environment and other constraints.
- 4.2. The Masterplan has been prepared under the guidance of officers within Enterprise and Sustainable Development Services, Property Services and South Lanarkshire Leisure and Culture (SLLC), in consultation with the community of Lanark. The process has also had input from Historic Environment Scotland and NatureScot.
- 4.3. In developing the Masterplan, it was key to engage with the local community, as the asset forms part of the Common Good and is predominantly used by local people. The Masterplan sets out the process which was undertaken in its preparation and outlines the results of the community and stakeholder engagement that took the form of 3 in person engagement events held at the Tolbooth, High Street Lanark, 3 online visitor surveys and 3 stakeholder workshops involving Council departments and associated organisations.

- 4.4. The initial consultation exercise identified Lanark Racecourse's key strengths and weaknesses which allowed the team to focus on how these could be enhanced/improved.
- Core Strengths:-
- ◆ informal activities (play/walking/cycling)
 - ◆ natural environment assets
 - ◆ woodland assets and wildlife
 - ◆ sports (football/rugby)
 - ◆ proximity to Lanark Loch and its associated facilities
 - ◆ scenic value
 - ◆ equestrian recreation
 - ◆ events
- Core Weaknesses:-
- ◆ lack of investment
 - ◆ level of activity/facility
 - ◆ public transport connectivity
 - ◆ path network
 - ◆ site orientation and lack of directional signage
 - ◆ restricted appeal
 - ◆ accessibility
 - ◆ conflict of users with equestrian use
- 4.5. The Masterplan sets out a range of recommendations as guided by the community and partner engagement exercise. The main recommended actions/investments focus on building the sites quality, distinctiveness and appeal including:-
- ◆ Visitor Welcome and Orientation - defining and clearly identifying the entrance and providing clarity in directional information to improve quality of visitor experience.
 - ◆ Heritage Focus - investing in restoration of the Tote building and providing increased interpretation and improved directional signage to increase visitor awareness of the site history.
 - ◆ Protection of Ancient Woodland - combining education with protection through better visitor information and emphasis on importance of its national status.
 - ◆ Biodiversity - extending the biodiversity offer through increased planting and careful proactive management of the site.
 - ◆ Trails, Routes and Signage - developing clear accessible routes for improved public access linked with a supporting Interpretive Strategy.
 - ◆ Connectivity - providing enhanced connections to the wider areas long distance routes.
 - ◆ Promoting private sector investment and potential franchise operations for café/sports development of existing and new partnerships with charities, sports clubs, voluntary groups and environmental bodies.
- 4.6. The Action Plan summary, that forms part of the Masterplan, sets out 26 actions with associated timescales and potential partners/lead organisations (as set out in Appendix 1). The Action Plan will remain a live document with projects and priorities evolving over time. The Masterplan is intended to support the development and delivery of projects moving forward and assist in securing funding to deliver projects led by a range of partners.

- 4.7. The Council will have a role to play in the delivery of all proposals within in the Action Plan. In most cases the role will be that of facility managers and not direct involvement in delivery. To be clear, however, this report is seeking approval to adopt the Masterplan as a basis to move forward and approvals relating to specific projects including funding, delivery, individual business plans and lead partners will be taken to the appropriate committee for approval at a future date.

5. Next Steps and Timescale

- 5.1. Subject to Committee approval, it is intended that the Lanark Racecourse Masterplan be reported to Finance and Corporate Resources Committee and Clydesdale Area Committee for noting. Thereafter, it is intended that the document be published and made available to all parties with an interest in the site to guide future investment and management.
- 5.2. Some smaller projects have been identified that, subject to funding, could be taken forward in the short to medium term. As set out in paragraph 3.3, it is not anticipated that any of these projects would be funded through existing Council or Common Good Fund as all the projects have the potential to attract external funding. With appropriate liaison and agreement these could be taken forward by local organisations, to maximise any financial opportunities. In many cases this will be led by specific interest community groups and organisations who may be able to access external funding.
- 5.3. When the Masterplan was commissioned the site of the equestrian centre buildings (Scottish Equestrian Centre and Hotel) was explicitly omitted due to ongoing lease negotiations. As a result of these negotiations, the current tenant has been given notice to quit and the Council will have vacant possession of the equestrian centre building and associated grazings as of July 2024. It is proposed that the window of opportunity to July 2024 is taken to test the market and seek a new tenant for the buildings, as a continuity of occupier will minimise any burden on the Council and the Common Good Fund. The first stage will be the appointment of an appropriate property consultant to market test the viability of the facility as an equestrian centre or for an alternate use releasing the grazing land to support the delivery of the Masterplan.

6. Wider Lanark Racecourse Related Projects

- 6.1. Funding of £807,000 from the Scottish Government's Regeneration Capital Grant Fund was secured by the Council in 2016 to develop a Clydesdale Rural Development Centre. The award would have seen the development of new community and business space together with a community workshop, however, the project could not be delivered due to difficulties secure a site within the town.
- 6.2. Work has been progressing since Autumn 2022 to take forward the dual building project, on the racecourse site. During the design process it became clear that the funding available would not allow the project to be delivered in its original form. Despite detailed enquiries it was not possible to secure sufficient additional funding streams, either by the Council or the identified occupiers of the business space, Healthy Valleys. The project has, therefore, been reduced in scope, in agreement with the Scottish Government, to develop the community workshop only at this time.
- 6.3. It is clearly disappointing that the whole project cannot be delivered, however, officers will continue to work with the community to achieve wider outcomes set out in plans, as part of the Lanark Vision and Racecourse Masterplan, including exploring options to develop and enhance business and enterprise resources and capacity in Lanark. The Council has also offered to work with Healthy Valleys to assist them identify premises or a site where they can take forward a building project to meet their needs.

- 6.4. The development of the Lanark Community Workshop has secured planning permission for a location close to the existing car park and the contract has been awarded with works due to commence in spring 2024. Tenants for the workshop are the Lanimer Committee.

7. Employee Implications

- 7.1. There are no employee implications through the endorsement of the Masterplan.

8. Financial Implications

- 8.1. The costs for the Council in preparing the Masterplan have been funded through external sources with support from the Place Based Investment Programme approved at the 9 August 2022 meeting of the Community and Enterprise Resources Committee.

- 8.2. As noted, the Masterplan identifies a number of actions and projects which will require funding. Each will be considered on an individual basis and will be subject to separate approvals. The Lanark Common Good Fund supported by revenues attracted from Common Good Estate will continue to support activities related to the upkeep of Common Good assets. The use of such Funds to support new investment will only be considered where revenues allow, and approvals will be sought in the usual manner. It is the intention that external funding will lead the delivery of investment on the Racecourse and not Common Good.

- 8.3. Implementation of the Masterplan will focus on the co-ordination of activity and events that will largely be funded through external funding. The financial resources required to deliver the objectives of the Action Plan will be considered on a project-by-project basis. In addition, the Masterplan provides a basis to support external funding bids from a range of sources, however, it is important to note that much of the success of the plan will relate to support and investment from the private sector and the buy in from the community.

- 8.4. Council management of the site will continue from within existing identified budgets.

9. Climate Change, Sustainability and Environmental Implications

- 9.1. The Masterplan was prepared having regard to the existing and emerging challenges around climate change and sustainability. It is intended to complement and comply with the Council's and wider communities' aspirations in the area.

10. Other Implications

- 10.1. The risks associated with not supporting the proposal is that Lanark Racecourse will not have a co-ordinated approach to its response to the many challenges it faces. The support and partnership working within Lanark could be lost, leading to a loss of activity/interest in the racecourse asset and increased calls for the Council's intervention and investment. The Council's reputation could also be damaged if it is not seen to actively support and encourage community initiatives and investments in Lanark Racecourse.

11. Equality Impact Assessment and Consultation Arrangements

- 11.1. This report does not introduce a new policy, function or strategy or recommend a change to an existing policy, function or strategy and, therefore, no Impact Assessment is required.

- 11.2. Consultations have been co-ordinated by the Enterprise and Sustainable Development Services with a range of other Council Services who have an ongoing role in delivering services and initiatives at Lanark Racecourse. This consultation and co-operation will continue throughout the duration of the initiative.

David Booth
Executive Director (Community and Enterprise Resources)

22 December 2023

Link(s) to Council Values/Priorities/Outcomes

- ◆ Accountable, Effective, Efficient and Transparent
- ◆ Ambitious, self-aware and improving
- ◆ Fair, open and sustainable
- ◆ We will work towards a sustainable future in sustainable places
- ◆ We will work to recover, progress and improve
- ◆ Good quality, suitable and sustainable places to live.

Previous References

- ◆ Community and Enterprise Resources Committee – 9 August 2022

List of Background Papers

- ◆ None

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact:-

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Appendix 1
Action Plan Summary

WOODLAND MANAGEMENT AND BIODIVERSITY									
REF	ACTION PLAN	TASK	PARTNERS (Suggested lead BOLD). In all cases SLC involvement will be through existing staff resource as capacity allows	SHORT TERM	MEDIUM TERM	LONG TERM	Nature of cost	Source of Funding	Return on Investment
				1-3yrs	3-5yrs	5-10yrs +			
WMB1	Tackle issues with fallen trees in maturing plantation woodland to facilitate access.	Physical works	SLC	Y			Revenue	Common Good/ Existing SLC budgets/ External Funding	Obligation to keep area safe
WMB2	Undertake a Woodland Management Plan to identify opportunities to add diversity of species within all areas and through a sympathetic phased clearance of plantation areas and for the expansion of woodland and tree cover.	Strategy	SLC/NatureScot/Wildlife Trust		Y		One off	Existing SLC budgets/ External Funding	Management obligation - supports climate change agenda

WMB3	Review opportunity to add/enhance bird and bat habitat throughout the woodland areas.	Physical works	SLC/NatureScot/Wildlife Trust/ Community	Y			One off	External Funding	Improved biodiversity and wildlife habitat
WMB4	Reinforce the importance of the line of historic Beech trees through their management protection and enhancement	Strategy/Planning	SLC	Y			Revenue	Existing SLC budgets/ Common Good/ External Funding	Management obligation
WMB5	Enhance the existing wetland area to improve species diversity and increase potential educational use and activity.	Design	SLC/NatureScot/Wildlife Trust/ Community/Schools/CSGN			Y	One off	External Funding	Improved biodiversity and wildlife habitat

FACILITIES									
REF	ACTION PLAN	TASK	PARTNERS (Suggested lead BOLD). In all cases SLC involvement will be through existing staff resource as capacity allows	SHORT TERM	MEDIUM TERM	LONG TERM	Nature of cost	Source of Funding	Return on Investment
				1-3yrs	3-5yrs	5-10yrs +			
F1	Improved sport changing facilities, toilets and shelter should become available. Proposals should consider increased variety of sports on offer.	Evaluation and Business case	SLC Leisure Trust/ local user groups and clubs		Y		One off and ongoing	External Funding and income revenues	Facilities would be run by the delivery organisation/club who would use revenues to support the activity
F2	Undertake a feasibility study to identify viable options for long term uses for the Tote building.	Evaluation and Business case	SLC/ HES/ private partners		Y		One off	External Funding	Currently a financial burden due to maintenance costs of an A listed building. Study an opportunity to unlock building potential
F3	Introduce picnic areas around the site to increase	Design	SLC/NatureScot/CSGN/ Community groups	Y			One off	External Funding	Enhanced visitor experience

	amenity for local people and encourage use.								
F4	Increased informal recreation opportunities through introduction of outdoor gym facilities.	Design	SLC/NatureScot/CSGN/ Community groups	Y			One off	External Funding	Enhanced visitor experience
F5	Introduce power provision on southern area of the course to encourage increased use for events.	Design	SLC	Y			One off and on going	External Funding	Improved facilities improve attractiveness of site and increase revenues from site hire for events
F6	Introduce allotments and community orchard within a small area of the east of the site to establish site viability.	Design	SLC/Community groups	Y			SLC	External Funding	Obligation on Council to supply allotment opportunities. Rental income from users to support ongoing costs
F7	Introduce camper van overnight parking, EV charging and disabled parking in the primary car park.	Design	SLC/ Community groups	Y			One off and ongoing	External Funding	Facilities would be run by the delivery organisation/club who would use revenues to support the activity. Ground rent to Common Good

F8	Create opportunities for the introduction of a Pump track bicycle facility within the site.	Design	SLC/ Community groups	Y			One off and ongoing	External Funding	Improved facilities and support of move to sustainable transport. Facility would be developed and managed by appropriate local organisation
F9	Further explore caninecross or dog agility facilities within the site.	Design	SLC/ Community groups	Y			One off	External Funding	Enhanced visitor experience
F10	Undertake detailed review of opportunities for a Uniformed campsite with local Scout/ Guide and Boys Brigade associations.	Evaluation and Business case	SLC/ Community, Scout, Guide BB associations	Y			One off	External Funding	Facilities would be run by the delivery organisation/club who would use revenues to support the activity

ACCESS AND ACCESSIBILITY									
REF	ACTION PLAN	TASK	PARTNERS (Suggested lead BOLD). In all cases SLC involvement will be through existing staff resource as capacity allows	SHORT TERM	MEDIUM TERM	LONG TERM	Nature of cost	Source of Funding	Return on Investment
				1-3yrs	3-5yrs	5-10yrs +			
AA1	Address pot holes and poor drainage in car parks	Physical works	SLC	Y			Revenue	Common Good/Existing SLC budgets/ External Funding	Obligation to provide safe access
AA2	Access routes for less able users with appropriately spaced resting and seating points should be introduced to enable use by all.	Design	SLC/Community groups		Y		One off	External Funding	Enhanced visitor experience
AA3	Improved area wide active travel routes will be reinforced and a connection to Springbank Cemetery established.	Design	SLC/Community groups		Y		one off	External Funding	Enhanced visitor experience
AA4	Clear orientation and waymarker signage to reduce conflict on paths	Strategy	SLC/SL Access Forum/Community	Y			One off	External Funding	Enhanced visitor experience

	between pedestrians, cyclists and equestrian use.								
AA5	Improvements to site wide signage	Strategy	SLC/SL Access Forum/Community	Y			One off	External Funding	Enhanced visitor experience

SITE PERCEPTION									
REF	ACTION PLAN	TASK	PARTNERS (Suggested lead BOLD). In all cases SLC involvement will be through existing staff resource as capacity allows	SHORT TERM	MEDIUM TERM	LONG TERM	Nature of cost	Source of Funding	Return on Investment
				1-3yrs	3-5yrs	5-10yrs +			
SP1	Protect and enhance views to the Tote Tower and seek to reintroduce building signage and graphics.	Design	SLC/HES/Community groups		Y		One off	External Funding	Enhance gateway to town and improve visitor experience
SP2	A73 road boundary improvements.	Design	SLC/NatureScot/Wildlife Trust		Y		One off	External Funding	Enhance gateway to town and improve visitor experience
SP3	Establish clear entrance signage and remove clutter on arrival from the A73 to the main car park.	Strategy and Design	SLC	Y			One off	External Funding	Enhance gateway to town and improve visitor experience
SP4	Undertake enhanced area maintenance to acknowledge site importance and protect the historic	Physical works	SLC	Y			On going	External Funding /Common Good and existing SLC budgets	Enhanced visitor experience

	racecourse route.								
SP5	Use materials and interpretive signage to strengthen links to and awareness of the site heritage.	Strategy and Design	SLC/ HES/NatureSCot/CSGN/ Community groups	Y			One off	External Funding /Common Good	Enhanced visitor experience
SP6	Increase quantities and/or size of bins throughout the Racecourse to ensure adequate capacity.	Physical works	SLC	Y			One off and ongoing	External Funding	Existing obligation to manage litter collection

Report

Report to:	Community and Enterprise Resources Committee
Date of Meeting:	6 February 2024
Report by:	Executive Director (Community and Enterprise Resources)

Subject:	South Lanarkshire Inward Investment Strategy
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ♦ provide an update on the work being undertaken to refresh the Council's approach to Inward Investment within South Lanarkshire

2. Recommendation(s)

2.1. The Committee is asked to approve the following recommendation(s):-

- (1) that approach to Inward Investment within South Lanarkshire be approved.

3. Background

3.1. Inward investment makes a distinct and significant impact on Scotland's economy at both a national and regional level. The term 'inward investment' describes both foreign direct investment (FDI) and similar investment from the rest of the UK into Scotland. Inward investment companies make a positive and significant impact on Scotland's economy. They are typically more productive and pay higher than average wages compared to domestic businesses. They are more likely to operate in export sectors and to have a higher proportion of spend on research and development and innovation.

3.2. Scotland's Inward Investment Plan: Shaping Scotland's Economy sets out the national approach to targeting and attracting inward investment. Scottish Development International (SDI) is Scotland's trade and inward investment agency. They engage with major businesses and investors from around the world to encourage them to do business in or with Scotland. Over the last 12 months the Council has sought to strengthen its relationship with key SDI representatives and tap into the inward investment opportunities that they have provided. However, it is apparent that more could be done to strengthen the Council's approach to inward investment. This paper sets out various initiatives being developed by Enterprise and Sustainable Development Services.

4. South Lanarkshire Inward Investment Strategy

4.1. The Strategy consists of 5 workstreams:-

- ♦ establishment of a cross resource in-house team to drive forward investment in South Lanarkshire
- ♦ creation of a cross resource property enquiry data base to track enquiries which can be monitored and analysed

- ◆ development of a stand-alone South Lanarkshire Inward Investment website to promote Council and key stakeholder sites
- ◆ development of a South Lanarkshire Inward Investment proposition document or 'pitch book'
- ◆ foster closer relationships with SDI, Scottish Enterprise (SE), property agents, developers and investors

4.2. Cross Resource In-House Team

4.2.1. It has become apparent that both Enterprise and Sustainable Development Services and Property Services separately receive property enquiries, however, in the past this has not always been entirely co-ordinated, monitored or analysed. Since taking up post, the Head of Enterprise and Sustainable Development has brought together key officers across both Resources to meet regularly to develop this Strategy, collaborate and identify opportunities.

4.3. Property Enquiry Data Base

4.3.1. As outlined in paragraph 4.2.1, property enquiries to the Council are routed through 2 resources. To ensure that these can be properly actioned, monitored and analysed a standard database has been created and monitored on a monthly basis. This was established in September 2023 and since then 43 enquiries have been received. Some initial findings were:-

- ◆ around 80% of enquiries were seeking industrial space of up to 5,000sq, ft with no units within the Council property portfolio available to accommodate them
- ◆ around 10% of enquiries were seeking larger scale premises that cannot be satisfied in the South Lanarkshire area
- ◆ land requirements for serviced plots of up to 2 acres accounted for around 11% of enquiries.

Companies seeking space included those operating in:-

- ◆ construction
- ◆ food and drink
- ◆ green energy
- ◆ healthcare/life sciences
- ◆ transport/vehicle related activity
- ◆ manufacturing

4.3.2. Enquiries for larger premises and serviced land cannot be accommodated at present due to lack of supply. This constrains the ability of existing companies to develop their current operations within South Lanarkshire and for inward investors to make South Lanarkshire their first choice.

4.3.3. It is intended that this data base will be analysed quarterly and reported to Community and Enterprise Resources Committee twice per year.

4.4. Inward Investment Website

4.4.1. Most local authorities in Scotland have a dedicated inward investment website. These websites operate separately from the Council's main website and have a distinct and separate identity and brand. The purpose of these websites is to promote the area to potential investors and developers from both within the UK and overseas. Fife and West Lothian are 2 of the best current examples:-

4.4.2. The website will promote South Lanarkshire's Unique Selling Point presenting information on:-

- ◆ our modern infrastructure
- ◆ our key business sector
- ◆ key business locations and investment opportunities (both Council and stakeholders)
- ◆ our skills base
- ◆ South Lanarkshire as a place to live, work and relax
- ◆ partner organisations - SDI, Further and Higher Education providers, Skills Development Scotland, Business Gateway etc.
- ◆ news and events relevant to Inward Investment
- ◆ case studies of positive Inward Investment experiences
- ◆ Inward Investment contact information.

4.4.3. Without an online offer to demonstrate what South Lanarkshire has to offer it is difficult to pitch South Lanarkshire as a key investment location to potential inward investors in a competitive market place. The website will be a 'one stop shop' for investors and developers, demonstrating South Lanarkshire's unique attraction for major employers and help make any move to South Lanarkshire as smooth as possible. The key message must be that '*South Lanarkshire is open for business*'.

4.4.4. Branding and website designers have been procured and work is ongoing with IT and Corporate Communications to develop and deliver both of these activities, in line with SLC standards and requirements.

4.5. Proposition Document

4.5.1. A Proposition Document will showcase all South Lanarkshire has to offer and will summarise the website content. Whilst available in hard copy it will primarily be available in digital format to allow regular updates to be made. The document will have multiple uses:-

- ◆ It can be shared with colleagues in SDI/Scottish Enterprise to ensure they are aware of all that South Lanarkshire has to offer to future investors.
- ◆ It can be used at relevant trade and industry events.
- ◆ It can be used when communicating with local and national property agents.
- ◆ Aspects of it will be used to create marketing campaigns to raise awareness of South Lanarkshire as a great place to live, work and relax.

4.5.2. The document will provide key contact information of a named individual at South Lanarkshire Council who can deal with any enquiries in a fast, efficient and professional manner providing a 'one stop shop service'.

4.6. Relationship Building

4.6.1. Crucial to successful inward investment is intelligence gathering; being close to the market to know of emerging enquiries, lease breaks etc. This is achieved by fostering relationships with property agents, SDI, SE etc. and by attending property events.

5. **Key Challenges**

5.1. Enterprise and Sustainable Development Service commissioned commercial property consultants Ryden to undertake a review of the commercial and industrial property supply in a number of areas across South Lanarkshire. This work is concluding and

will be the subject of a separate report to Committee in due course. This information will inform market capacity to satisfy requests from inward investors as well as assisting expanding local companies to source suitable accommodation.

5.2. The reports identify a number of issues that constrain the ability of the area to satisfy inward investment enquiries including:-

- ◆ a lack of new industrial supply coming to the market
- ◆ vacancy rates are low and some established industrial estates have no available supply
- ◆ older premises are becoming obsolete and have poor energy performance
- ◆ there is limited refurbishment of existing stock taking place by private asset management firms
- ◆ levels of industrial stock have fallen as a result of redevelopment of sites for residential use
- ◆ there is little or no demand for new build speculative office accommodation
- ◆ the supply of serviced development plots that would be attractive to inward investors is critically low – this echoes the views of SDI and SE

5.3. In the current situation where market failure is widespread, it is difficult to accommodate inward investment enquiries - a recent inward investor from America with a strong preference for an East Kilbride base required to locate out with South Lanarkshire due to a lack of available space to meet their timescales.

5.4. Whilst the creation of an inward investment website will be important to accommodate new inward investment enquiries and meet the needs of expanding indigenous companies, there needs to be a supply of development ready sites. Sites owned by developers at Shawfield and Conexus at Poneil are development ready, however, key sites owned by the Council at Langlands in East Kilbride and Canderside at Larkhall require investment to undertake infrastructure works before bringing them to the market. Proposals are currently being developed for these sites.

6. Next Steps and Timescales

6.1. It is intended that the new website will be live in April 2024. Marketing materials and a programme of targeted events to help raise the profile of South Lanarkshire as an area to invest will also take place during 2024. This will be achieved by developing a stronger relationship with SDI, partner organisations, agents and developers. It is intended to have a presence at relevant exhibitions where South Lanarkshire can be promoted to a wider audience.

7 Employee Implications

7.1. The development and implementation of the Inward Investment Strategy will be taken forward by officers with Enterprise and Sustainable Development Service.

8 Financial Implications

8.1. A budget of £50,000 has been identified for this initial activity and will be funded from the existing 'Get South Lanarkshire Working' budget. More limited funding for future years activity (for web site development, events etc.) will be met from existing revenue budgets.

9. Climate Change, Sustainability and Environmental Implications

9.1. This project will be taken forward in line with the Council's sustainability objectives.

10. Other Implications

- 10.1. The risks associated with not supporting the proposal is that South Lanarkshire will not have a co-ordinated and effective presence when inward investment opportunities, that will effectively grow the local economy, are on offer. The Council's reputation may be damaged if it does not proactively support and encourage inward investment in the area.

11. Equality Impact Assessment and Consultation Arrangements

- 11.1. This report does not introduce a new policy, function or strategy or recommend a change to an existing policy, function or strategy, therefore, no Impact Assessment is required.
- 11.2. Consultations have been co-ordinated by Economic and Sustainable Development Services with a range of other Council services who have an ongoing role in Inward Investment. This consultation and cooperation will continue throughout the duration of the initiative.

David Booth

Executive Director (Community and Enterprise Resources)

22 December 2023

Link(s) to Council Values/Priorities /Outcomes

- ◆ Ambitious, self-aware and improving
- ◆ Fair, open and sustainable
- ◆ Working towards a sustainable future in a sustainable environment
- ◆ Thriving business, fair jobs and vibrant town centres

Previous References

- ◆ None

List of Background Papers

- ◆ Scottish Enterprise International Operating Plan 2023/2024
- ◆ Summary Report - Scotland's Inward Investment Plan: Shaping Scotland's Economy
- ◆ Glasgow City Region Investment Proposition September 2021

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact:-

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Report

11

To:	Community and Enterprise Resources Committee
Date:	6 February 2024
Prepared by:	Executive Director (Community and Enterprise Resources)

Subject:	UK Levelling Up Fund - Round 3
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ provide an update on the outcome of round 3 of the UK Levelling Up Fund (UKLUF)
- ◆ provide an overview of the next steps

2. Recommendation(s)

2.1. The Committee is asked to approve the following recommendation(s):-

- (1) that the outcome of the UKLUF Round 3 be noted; and
- (2) that the next steps be noted.

3. Background

3.1. As reported to Community and Enterprise Resources Committee on 30 May 2023, the UKLUF is a capital fund which can make awards of up to £20 million for regeneration, town centre and cultural investments, and awards of up to £50 million for transport investments. Match funding of 10% is required. The fund has a budget of £4.8 billion, of which £800 million is ring fenced for Scotland, Wales, and Northern Ireland.

3.2. The UKLUF Round 1 was launched March 2021 with successful bids announced in November of that year. Round 2 was launched March 2022, successful bids were announced in January 2023. Both rounds 1 and 2 operated as traditional challenge funds with bids from across the UK competing for the available funding.

3.3. The bids, detailed below, submitted by South Lanarkshire Council (SLC) in the first 2 rounds of UKLUF were unsuccessful:-

◆ Round 1

1. EV@SL: Levelling Up South Lanarkshire

◆ Round 2

1. EV@SL: Levelling Up South Lanarkshire

2. National Business District: Shawfield Remediation and Development

3. Three Rivers Active Tourism: Clydesdale Way

4. UK Levelling Up Fund Round 3

- 4.1. In November 2023, the UK Government's Department for Levelling Up, Housing and Communities announced that following feedback from local authorities, and in line with the principles set out in the Funding Simplification Plan, round 3 of the UKLUF would move away from the competitive approach of rounds 1 and 2, and would see funding awarded to high-quality bids that were submitted in round 2.
- 4.2. On 20 November 2023, the Council received formal notification that UKLUF Round 3 awards would be allocated based on bids submitted in round 2, and that 2 South Lanarkshire bids had been shortlisted for an allocation:-
- ◆ National Business District: Shawfield Remediation and Development
 - ◆ Three Rivers Active Tourism: Clydesdale Way (Joint bid developed in partnership with Dumfries and Galloway Council (DGC) and Scottish Borders Council (SBC)).
- 4.3. Full details of project values, UKLUF grant requested, and match funding requirements are detailed in the table below:-

Project Name	Partners	Total Project Value	LUF Grant Requested	Match Funding and Source
National Business District: Shawfield Remediation and Development	Clyde Gateway Urban Regeneration Company (URC)	£16,264,000	£14,637,600	£1,626,400 Clyde Gateway Developments Limited
Three Rivers Active Tourism Partnership Project: -Clydesdale Way SLC -Annan Harbour DGC -Chambers Institute SBC	Dumfries and Galloway Council (Lead Applicant) Scottish Borders Council	£25,343,796 Of which: £7,550,000 (SLC) £13,131,796 (DGC) £4,662,000(SBC)	£22,809,416 Of which: £6,795,000 (SLC) £11,818,616 (DGC) £4,195,800 (SBC)	£2,534,380 Of which: £755,000 (SLC) £1,313,180 (DGC) £466,200(SBC)

- 4.4. UK Government officials have confirmed that the provisional award of funding is for these specific projects and that the money cannot be used to support activity that is substantially different. In addition, the award is subject to project validation, subsidy control checks, and UK Government departmental sign-off.
- 4.5. In December 2023, the Enterprise and Sustainable Development Service (ESDS) completed initial validation checks for both awards, which have a total value of £23,814,000. Details of the next, more detailed, stage of the UK Government's validation and onboarding process is anticipated late December 2023/January 2024.

5. UKLUF Project Outlines

5.1. National Business District: Shawfield Remediation and Development

Developed in partnership with Clyde Gateway URC, this project will support remediation and development at the National Business District – Shawfield Phase 2. The project will help address the historical legacy of chromium contamination at Shawfield via ground remediation, improvements to the ground water and the development of business space to stimulate local economic activity through enhancement of the built environment, attracting and supporting business activity in the Clyde Gateway area, and providing training and employment opportunities.

5.2. Three Rivers Active Tourism: Clydesdale Way

Developed in partnership with Dumfries and Galloway Council (lead applicant) and Scottish Borders Council, the project is focussed on the Dumfriesshire, Clydesdale, and Tweeddale constituency. The bid was developed to promote tourism, culture and rural economies and is made up of 3 projects, one from each of the three local authorities. South Lanarkshire's project focuses on the rural path and cycling network through the development of the Clydesdale Way. The Clydesdale Way will transform access and connectivity within and between rural communities by enhancing the path network and visitor infrastructure which will in turn support place, tourism, and local community needs.

6. UK LUF Next Steps

6.1. National Business District: Shawfield Remediation and Development

The project will be delivered by Clyde Gateway on behalf of South Lanarkshire Council using the well-established governance structures Clyde Gateway and South Lanarkshire Council have in place. Reporting requirements will be updated to reflect UK Government guidance. A Delivery Plan has been developed and Clyde Gateway have confirmed the current programme allows for all necessary statutory consents and regulatory approvals to be in place throughout 2024, permitting each scheme to progress separately through procurement, construction, and implementation, in advance of the March 2026 deadline for the UKLUF Round 3 funding. This will include any land acquisition, third party agreements, wayleaves etc.

6.2. Three Rivers Active Tourism: Clydesdale Way

ESDS is undertaking a comprehensive review of the project as originally envisaged to assess deliverability and to identify any adjustments that may need to be made for example, as a result of inflationary pressures. The ESDS team is working with colleagues across Resources including Legal, Procurement, Planning, Roads, Countryside and Estates to identify and agree individual Resource's requirements, secure buy in, and progress early mobilisation activities to inform the project scope, procurement solution, risk register etc. A governance structure will be developed and implemented which reflects the scale of the project together with the reporting requirements of both the UK Government and partner local authorities.

7. Employee Implications

7.1. ESDS is working with colleagues across the Council to develop a Resource Schedule which will identify staffing and support requirements within all services involved and inform planning and work programmes.

8. Financial Implications

8.1. Match funding values and sources are set out in this report. South Lanarkshire Council's match funding for the Clydesdale way project is in place.

9. Climate Change, Sustainability and Environmental Implications

- 9.1. The projects will make significant contribution to the local environment through the remediation of significant land contamination and the creation of new active travel and leisure path networks.
- 10. Other Implications**
- 10.1. The UKLUF awards provide significant capital investment in South Lanarkshire and will contribute to priorities set out in Connect, the Council Plan 2022 to 2027.
- 11. Equality Impact Assessment and Consultation Arrangements**
- 11.1. There is no requirement to carry out an impact assessment in terms of the updates contained within this report. Consultation and project development activity is ongoing with a number of resources.

David Booth
Executive Director (Community and Enterprise Resources)

22 December 2023

Link(s) to Council Values/Priorities/Outcomes

Values

- ◆ Focused on people and their needs

Priorities

- ◆ We will work towards a sustainable future in sustainable places
- ◆ We will work to recover, progress and improve

Outcomes

- ◆ Good quality, suitable and sustainable places to live
- ◆ Thriving business, fair jobs and vibrant town centres
- ◆ Caring, connected, sustainable communities
- ◆ People live the healthiest lives possible

Previous References

- ◆ UK Levelling Up Fund Update, Community and Enterprise Resources Committee, 30 May 2023
- ◆ Members Briefing UK Funds Briefing 10 September 2021

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact:-

Pauline Crisp

Team Leader, Enterprise and Sustainable Development Services

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Report

12

Report to:	Community and Enterprise Resources Committee
Date of Meeting:	6 February 2024
Report by:	Executive Director (Community and Enterprise Resources)

Subject:	Community and Enterprise Resources - Notification of Contracts Awarded - 1 April to 30 September 2023
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ♦ provide notification in line with Standing Orders on Contracts to Committee of all contracts awarded by Community and Enterprise Resources during the period 1 April to 30 September 2023.

2. Recommendation(s)

2.1. The Committee is asked to approve the following recommendation(s):-

- (1) that details of the contracts awarded be noted.

3. Background

3.1. It is a requirement of Clauses 21.8 and 22.5 of the Standing Orders on Contracts that details of the acceptance of all tenders above £50,000 be reported retrospectively to the relevant Committee for noting, other than those under Clause 21.3 where the award is not the lowest in a price only tender, or costs exceed the approved financial provision. In these instances a report is submitted to the appropriate Committee and subsequent authority to award is granted by that Committee.

4. Contract Awards

4.1. A full list of contracts awarded during the period 1 April to 30 September 2023 on the basis of lowest offer and/or most economically advantageous offer submitted, is provided at Appendix 1.

5. Employee Implications

5.1. Contracts management including performance appraisal will be undertaken by both the main user Services and Procurement.

6. Financial Implications

6.1. There are no financial implications associated with this report which is for information purposes only. Appropriate budgetary provision is available for each of the contracts awarded.

7. Other Implications

7.1. There is a risk that failure to report awards may lead to contracts being awarded that do not represent best value, breach statutory procurement obligations and Standing Orders or do not follow internal processes which mitigate the risk.

8. Equality Impact Assessment and Consultation Arrangements

- 8.1. This report does not introduce a new policy, function or strategy nor recommend a change to an existing policy, function or strategy and therefore, no impact assessment is required.
- 8.2. There is also no requirement to undertake any consultation in terms of the information contained in this report.

David Booth

Executive Director (Community and Enterprise Resources)

11 January 2024

Link(s) to Council Values/Priorities/Outcomes

- ◆ Accountable, effective, efficient and transparent

Previous References

- ◆ Community and Enterprise Resources Committee 7 November 2023

List of Background Papers

- ◆ Standing Orders on Contracts

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact:-

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Community and Enterprise Resources

Contracts Awarded over £50,000 in value

Contractor	CRN	Value of Contract Awarded	Date of Award	Brief Description	Contract Period
GGR Group Ltd	SLC/PS/COMENT/22/157	£72,761.00	03/04/2023	Supply and Delivery of Mini Crawler Crane	03/04/2023 - 29/09/2023
Richard Aitken (Seedsman) Ltd	SLC/PS/COMENT/22/092	£3,109,015.90	06/04/2023	The Supply and Delivery of Grounds Maintenance Materials	06/04/2023 - 31/03/2028
Origin Amenity Solutions Ltd	SLC/PS/COMENT/22/092	£3,109,015.90	06/04/2023	The Supply and Delivery of Grounds Maintenance Materials	06/04/2023 - 31/03/2028
Ricardo-Aea Ltd	SLC/PS/COMENT/21/178	£130,640.00	11/04/2023	Air Quality Monitoring Support Services	01/04/2023 - 01/04/2026 (Option to extend until 01/04/2028)
Metdesk Limited	SLC/PS/COMENT/22/040	£13,500,000.00	12/04/2023	The West of Scotland Local Authorities Weather Forecast and Maintenance Partnership	16/05/2023 - 15/05/2028 (Option to extend until 15/05/2033)
Hillhouse Quarry Company	SLC/CE/23/023	£52,504.96	17/04/2023	Supply and Delivery of Roadstone	17/04/2023 - 21/04/2023
Motus Commercials	SLC/CE/23/028	£104,220.00	26/04/2023	Supply and delivery of Heavy Vehicles	26/04/2023 - 31/07/2023
SLR Consulting	SLC/PS/COMENT/22/148	£134,658.00	26/04/2023	Waste Consultancy Services	26/04/2023 - 31/03/2025 (Option to extend until 31/03/2026)

Contractor	CRN	Value of Contract Awarded	Date of Award	Brief Description	Contract Period
Scottish Borders Council	SLC/PS/COMENT/22/024	£2,000,000.00	28/04/2023	Supply and Application of Tanker Applied Road Surface Coatings	01/05/2023 - 30/04/2028
AECOM Ltd	SLC/PS/COMENT/22/151	£116,673.20	10/05/2023	Local Transport Strategy for South Lanarkshire Council	11/05/2023 - 31/01/2024
Dennis Eagle Ltd	SLC/CE/23/050	£1,130,022.00	30/05/2023	Supply and delivery of Heavy Vehicles	30/05/2023 - 31/12/2023
Hillhouse Quarry Group Ltd	SLC/CE/23/129	£58,978.50	01/06/2023	Supply and Delivery of Roadstone	01/06/2023 – 30/06/2023
Certas Energy UK Ltd	SLC/CE/23/052	£7,135,604.00	08/06/2023	Supply and Delivery of Liquid Fuels	17/05/2023 - 31/03/2025
Highland Fuels Ltd	SLC/CE/23/052	£7,135,604.00	08/06/2023	Supply and Delivery of Liquid Fuels	17/05/2023 - 31/03/2025
Aebi Schmidt UK Ltd	SLC/CE/23/053	£87,626.00	08/06/2023	Supply and delivery of Heavy Vehicles	08/06/2023 - 31/12/2023
Bernard Corrigan Ltd	SLC/CE/23/043	£2,046,000.00	09/06/2023	Direct Award for the Supply and Distribution of Fresh Meats, Cooked Meats and Fresh Fish	08/06/2023 - 31/03/2027
Campbells Prime Meat Ltd	SLC/CE/23/043	£2,046,000.00	09/06/2023	Direct Award for the Supply and Distribution of Fresh Meats, Cooked Meats and Fresh Fish	08/06/2023 - 31/03/2027
Brakes	SLC/CE/23/043	£2,046,000.00	09/06/2023	Direct Award for the Supply and Distribution of Fresh Meats, Cooked Meats and Fresh Fish	08/06/2023 - 31/03/2027
Brett Nicholls Associates Limited	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
CIM Project Financial Mgmt Ltd	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
KI Business Consulting Ltd	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025

Contractor	CRN	Value of Contract Awarded	Date of Award	Brief Description	Contract Period
Inspirent Ltd	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
Secure Business Advisors Ltd	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
Concept HR Solutions	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
Intend Business Development Ltd	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
Morrow Associates Limited	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
Optimum Business Growth Limited	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
Tinto Procurement	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
JA Lloyd T/A Gap Communications	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
JandG3 Ltd	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
NSDesign Ltd	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025

Contractor	CRN	Value of Contract Awarded	Date of Award	Brief Description	Contract Period
SBP (Scotland) Limited	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
Managed IT Experts Ltd	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
Solutions On Demand Limited	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
Glasgow Chamber of Commerce	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
Mabbett and Associates Ltd	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
Stirton Consulting Ltd	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
Where Now Consulting Ltd	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
Russell McLeod Limited	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
MJM Associates (Scotland) Limited	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
Themacdogfactory Limited T/A Brexeasy	NLC-CPT-22-146	£131,666.66	12/06/2023	Framework Agreement for Business Support and Expert Help Services 2023 - 2025	03/07/2023 - 31/03/2025
Hillhouse Quarry Group Ltd	SLC/CE/23/130	£52,296.00	15/06/2023	Supply and Delivery of Roadstone	15/06/2023 – 14/07/2023

Contractor	CRN	Value of Contract Awarded	Date of Award	Brief Description	Contract Period
Lloyd Ltd	SLC/CE/23/061	£646,060.00	19/06/2023	Supply and delivery of Plant	19/06/2023 - 29/12/2023
Molson Scotland Ltd	SLC/CE/23/061	£646,060.00	19/06/2023	Supply and delivery of Plant	19/06/2023 - 29/12/2023
Hillhouse Quarry Group Ltd	SLC/CE/23/134	£191,698.65	19/06/2023	Supply and Delivery of Roadstone	19/06/2023 – 07/07/2023
Motus Commercials	SLC/CE/23/062	£388,815.00	19/06/2023	Supply and delivery of Heavy Vehicles	19/06/2023 - 29/12/2023
Bustec Scotland Ltd	SLC/PS/COMENT/22/004	£980,000.00	19/06/2023	Framework for the Provision of Vehicle Body Repairs	19/06/2023 - 18/06/2027
Riverside Truck Rental Ltd	SLC/PS/COMENT/22/004	£980,000.00	19/06/2023	Framework for the Provision of Vehicle Body Repairs	19/06/2023 - 18/06/2027
Agmors Coachworks Ltd	SLC/PS/COMENT/22/004	£980,000.00	19/06/2023	Framework for the Provision of Vehicle Body Repairs	19/06/2023 - 18/06/2027
Hillhouse Quarry Group Ltd	SLC/CE/23/131	£57,052.50	20/06/2023	Supply and Delivery of Roadstone	20/06/2023 – 19/07/2023
Hillhouse Quarry Group Ltd	SLC/CE/23/132	£56,680.00	01/07/2023	Supply and Delivery of Roadstone	01/07/2023 – 31/07/2023
Cromwell Polythene Ltd	SLC/CE/23/029	£95,976.00	05/07/2023	Supply and Delivery of Compostable Food Waste Liners	10/07/2023 - 09/07/2024 (Option to extend until 09/07/2025)
Hillhouse Quarry Group Ltd	SLC/CE/23/133	£72,240.00	10/07/2023	Supply and Delivery of Roadstone	10/07/2023 – 09/08/2023
Intelligent Health	SLC/CE/23/063	£494,237.00	02/08/2023	Beat the Street	08/08/2023 - 07/08/2025 (Option to extend until 07/08/2027)
Elveden Farms Ltd	SLC/CE/23/042	£62,847.00	04/08/2023	Supply and Delivery of Christmas Trees 2023	04/08/2023 - 31/12/2023

Contractor	CRN	Value of Contract Awarded	Date of Award	Brief Description	Contract Period
Chargemaster Ltd	SLC/CE/23/084	£165,000.00	09/08/2023	Installation of Electric Vehicle Charging Points (various locations)	09/08/2023 - 29/02/2024
Park's of Hamilton (Townhead Garage) Ltd	SLC/CE/23/085	£90,195.46	10/08/2023	Supply and Delivery of Light Vehicles for the 2023 - 2024 financial year	10/08/2023 - 31/08/2023
Motus Commercials	SLC/CE/23/086	£155,955.00	10/08/2023	Supply and delivery of Heavy Vehicles	10/08/2023 - 31/03/2024
Maclay Civil Engineering Ltd	SLC/PS/COMENT/22/106	£1,539,674.95	14/08/2023	NEC3 Engineering and Construction Contract Option B for A72 / M74 Junction 7 Signalisation	14/08/2023 - 01/03/2024
Hillhouse Quarry Group Ltd	SLC/CE/23/135	£74,473.48	16/08/2023	Mini Comp under SXL Supply and Delivery of Roadstone FW 16-21 - Clydesdale Area A721 Elsrickle	16/08/2023 – 31/08/2023
Sportex Group Ltd	SLC/CE/23/059	£92,814.07	28/08/2023	Upgrade of Whitemoss Tennis Court, East Kilbride	07/09/2023 - 02/11/2023
Bryson Tractors Ltd	SLC/CE/23/064	£78,700.00	06/09/2023	Supply and Delivery of Compact Tractor	06/09/2023 - 30/09/2023
Inspirent Ltd	SLC/CE/23/030	£163,400.00	14/09/2023	South Lanarkshire Council Social Enterprise Business Accelerator	02/10/2023 - 31/03/2024 (Option to extend until 31/03/2025)
Hillhouse Quarry Group Ltd	SLC/CE/23/136	£59,769.40	19/09/2023	Supply and Delivery of Roadstone	19/09/2023 – 30/09/2023
Parks Motor Group	SLC/CE/23/103	£179,382.55	26/09/2023	Supply and delivery of Heavy Vehicles	26/09/2023 - 31/03/2024
A M Phillip Trucktech Ltd	SLC/CE/23/104	£197,987.00	26/09/2023	Supply and delivery of Heavy Vehicles	26/09/2023 - 31/03/2024

Contract extensions awarded over £50,000 in value

Contractor	Contract Reference	Value of Contract Awarded	Date of Extension	Brief Description	Contract Extension period
Fast Fixx Catering Engineers Ltd	SLC/PS/COMENT/22/031	£450,000.00	03/04/2023	Repair, Inspection and Maintenance of Commercial Catering Equipment	01/05/23 - 30/04/24
Mac-Electrical and Welding Services	SLC/PC/COMENT/20/096	£50,000.00	16/05/2023	Maintenance and Repair of Portable Gas Appliances.	18/05/23 - 17/05/24
SSI Schaefer Limited	SLC/PS/COMENT/22/051	£850,000.00	15/06/2023	Supply and Delivery of Refuse Containers	01/07/23 - 30/06/24
Levenseat Ltd	SLC/PS/COMENT/20/086	£60,000.00	27/06/2023	Receipt and Processing of Recyclable Waste	01/10/23 - 31/03/25
Smurfit Kappa Recycling	SLC/PS/COMENT/20/086	£60,000.00	27/06/2023	Receipt and Processing of Recyclable Waste	01/10/23 - 31/03/25
Hillhouse Quarry Group, JH Civil, Luddon Construction, Mac Ashphalt, MAM Contractors, McLay Contractors, Tarmac, Complete Paving, Covanburn	SLC/PS/COMENT/17/089	£625,000	01/07/2023	Roads Contractor Framework	Non-Contractual Extension 01/07/2023-30/09/2023

Contractor	Contract Reference	Value of Contract Awarded	Date of Extension	Brief Description	Contract Extension period
Active Traffic Management, Apex Traffic management, Central Traffic management, Class one, Markon	SLC/PS/COMENT/17/238	£150,000	01/07/2023	Temporary Traffic Management Framework	Non-Contractual Extension 01/07/2023 – 30/09/2023