

# Report

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Report to: Community Resources Committee

Date of Meeting: 11 October 2011

Report by: Executive Director (Finance and Corporate Resources)

and Executive Director (Community Resources)

Subject: Revenue Budget Monitoring 2011/2012 - Community

Resources

# 1. Purpose of Report

1.1. The purpose of the report is to:-

- provide information on the actual expenditure measured against the revenue budget for the period 1 April 2011 to 2 September 2011 for Community Resources
- provide a forecast for the year to 31 March 2012.

# 2. Recommendation(s)

- 2.1. The Committee is asked to approve the following recommendation(s):-
  - (1) that the breakeven position on Community Resources' revenue budget, as detailed in Appendix A of the report, and the forecast to 31 March 2012 of break even be noted.
  - (2) that the proposed budget virements be approved.

# 3. Background

- 3.1. This is the second revenue budget monitoring report presented to the Community Resources Committee for the financial year 2011/2012.
- 3.2. The report details the financial position for Community Resources on Appendix A, and then details the individual services, along with variance explanations, in Appendices B to F.

# 4. Employee Implications

4.1. None

# 5. Financial Implications

- 5.1. As at 2 September 2011, there is a breakeven position against the phased budget. The forecast for the revenue budget to 31 March 2012 is a break even position.
- 5.2. Virements are also proposed to realign budgets across the services and with other Resources. These movements have been detailed in the appendices to this report.

# 6. Other Implications

- 6.1. The main risk associated with the Council's Revenue Budget is that there is a significant overspend. The risk has been assessed as low given the detailed budget management applied across the Resources. The risk is managed through four weekly Budget Monitoring Meetings at which any variance is analysed. In addition, the probable outturn exercise ensures early warning for corrective action to be taken where appropriate.
- 6.2 There are no implications for sustainability in terms of the information contained in this report.

# 7. Equality Impact Assessment and Consultation Arrangements

- 7.1. This report does not introduce a new policy, function or strategy or recommend a change to an existing policy, function or strategy and therefore no impact assessment is required.
- 7.2. There was also no requirement to undertake any consultation in terms of the information contained in this report.

# **Paul Manning**

**Executive Director (Finance and Corporate Resources)** 

# Norrie Anderson Executive Director (Community Resources)

19 September 2011

# Link(s) to Council Values/Improvement Themes/Objectives

♦ Accountable. Effective and Efficient

# **Previous References**

♦ Community Resources Committee, 12 July 2011

# **List of Background Papers**

♦ Financial ledger and budget monitoring results to 2 September 2011.

# **Contact for Further Information**

If you would like to inspect the background papers or want further information, please contact:-

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# **Revenue Budget Monitoring Report**

# Community Resources Committee: Period Ended 2 September 2011 (No.6)

# **Community Resources Summary**

|                          | Annual<br>Budget | Forecast<br>for Year | Annual<br>Forecast<br>Variance | Budget<br>Proportion<br>02/09/11 | Actual<br>02/09/11 | Variance<br>02/09/11 |                    | %<br>Variance<br>02/09/11 | Note     |
|--------------------------|------------------|----------------------|--------------------------------|----------------------------------|--------------------|----------------------|--------------------|---------------------------|----------|
|                          | £000             | £000                 | £000                           | £000                             | £000               | £000                 |                    |                           |          |
| Budget Category          |                  |                      |                                |                                  |                    |                      |                    |                           |          |
| Employee Costs           | 24,038           | 24,038               | 0                              | 9,226                            | 8,750              | 476                  | under              | 5.2%                      |          |
| Property Costs           | 11,681           | 11,681               | 0                              | 4,957                            | 5,018              | (61)                 | over               | (1.2%)                    |          |
| Supplies & Services      | 1,817            | 1,817                | 0                              | 581                              | 621                | (40)                 | over               | (6.9%)                    |          |
| Transport & Plant        | 4,786            | 4,786                | 0                              | 2,290                            | 2,377              | (87)                 | over               | (3.8%)                    |          |
| Administration Costs     | 8,534            | 8,534                | 0                              | 3,467                            | 3,465              | 2                    | under              | 0.1%                      |          |
| Payments to Other Bodies | 510              | 510                  | 0                              | 75                               | 90                 | (15)                 | over               | (20.0%)                   |          |
| Payments to Contractors  | 34,864           | 34,864               | 0                              | 16,743                           | 16,614             | 129                  | under              | 0.8%                      |          |
| Transfer Payments        | 0                | 0                    | 0                              | 0                                | 0                  | 0                    | -                  | n/a                       |          |
| Financing Charges        | 629              | 629                  | 0                              | 392                              | 407                | (15)                 | over               | (3.8%)                    |          |
|                          |                  |                      |                                |                                  |                    |                      |                    |                           | -        |
| Total Controllable Exp.  | 86,859           | 86,859               | 0                              | 37,731                           | 37,342             | 389                  | under              | 1.0%                      |          |
| Total Controllable Inc.  | (21,315)         | (21,315)             | 0                              | (9,174)                          | (8,785)            | (389)                | under<br>recovered | (4.2%)                    | <u>-</u> |
| Net Controllable Exp.    | 65,544           | 65,544               | 0                              | 28,557                           | 28,557             | 0                    | -                  | 0.0%                      |          |

#### Variance Explanations

Variance explanations are shown in Appendices B to F.

# **Budget Virements**

Budget virements are shown in Appendices B to F

#### **Revenue Budget Monitoring Report**

#### Community Resources Committee: Period Ended 2 September 2011 (No.6)

#### **Facilities, Streets and Bereavement**

|                          | Annual<br>Budget | Forecast<br>for Year | Annual<br>Forecast<br>Variance | Budget<br>Proportion<br>02/09/11 | Actual 02/09/11 | Variance<br>02/09/11 |                   | %<br>Variance<br>02/09/11 | Note       |
|--------------------------|------------------|----------------------|--------------------------------|----------------------------------|-----------------|----------------------|-------------------|---------------------------|------------|
|                          | £000             | £000                 | £000                           | £000                             | £000            | £000                 |                   |                           |            |
| <b>Budget Category</b>   |                  |                      |                                |                                  |                 |                      |                   |                           |            |
| Employee Costs           | 11,687           | 11,687               | 0                              | 4,495                            | 4,364           | 131                  | under             | 2.9%                      | 1, a,<br>b |
| Property Costs           | 11,091           | 11,091               | 0                              | 4,850                            | 4,904           | (54)                 | over              | (1.1%)                    | 2, b       |
| Supplies & Services      | 970              | 970                  | 0                              | 331                              | 353             | (22)                 | over              | (6.6%)                    | b          |
| Transport & Plant        | 1,045            | 1,045                | 0                              | 622                              | 679             | (57)                 | over              | (9.2%)                    | 3, b       |
| Administration Costs     | 3,966            | 3,966                | 0                              | 1,678                            | 1,683           | (5)                  | over              | (0.3%)                    |            |
| Payments to Other Bodies | 50               | 50                   | 0                              | 0                                | 9               | (9)                  | over              | n/a                       |            |
| Payments to Contractors  | 254              | 254                  | 0                              | 125                              | 38              | 87                   | under             | 69.6%                     | 4          |
| Transfer Payments        | 0                | 0                    | 0                              | 0                                | 0               | 0                    | -                 | n/a                       |            |
| Financing Charges        | 266              | 266                  | 0                              | 144                              | 158             | (14)                 | over              | (9.7%)                    |            |
|                          |                  |                      | 0                              |                                  |                 |                      |                   |                           |            |
| Total Controllable Exp.  | 29,329           | 29,329               | 0                              | 12,245                           | 12,188          | 57                   | under             | (0.5%)                    |            |
| Total Controllable Inc.  | (8,954)          | (8,954)              | 0                              | (4,011)                          | (3,981)         | (30)                 | under<br>recovery | 0.7%                      | 5, b       |
| Net Controllable Exp.    | 20,375           | 20,375               | 0                              | 8,234                            | 8,207           | 27                   | under             | 0.3%                      |            |

# **Budget Virements**

- Transfer of Living Wage budget to Education Resources (£0.822m), Enterprise Resources (£0.178m), Housing and Technical Resources (£0.166m) and
- Social Work Resources (£0.037m) Total (£1.203m): Employee Costs (£1.203m)

  b. Internal budget realignment of Living Wage to Waste and Environmental (£0.021m), Leisure Services (£0.022m) and Support (£0.018m) Total (£0.061m): Employee Costs (£0.012m), Property Costs £0.163m, Supplies and Services £0.007m, Transport Costs £0.002m and Income (£0.221m)

#### Variance Explanations

#### 1. Employee Costs

The underspend is due to vacancies within Concierge Services, Public Conveniences, Non Statutory Catering, School Crossing Patrol and Operations Management.

#### 2. Property Costs

The overspend is due to greater than anticipated expenditure within Concierge Services for property insurance, cleaning materials and also additional repairs and maintenance for Eddlewood Training Academy.

# 3. Transport and Plant

The overspend is due to greater than anticipated fuel charges within Street Cleansing and Operation Management.

#### 4. Payment to Contractors

The underspend is due to less than anticipated expenditure within Streets for Suction Sweeper services.

The under recovery is due to the demand for bereavement services being less than anticipated.

### **Revenue Budget Monitoring Report**

#### Community Resources Committee: Period Ended 2 September 2011 (No.6)

#### Waste and Environmental

|                          | Annual<br>Budget | Forecast<br>for Year | Annual<br>Forecast<br>Variance | Budget<br>Proportion<br>02/09/11 | Actual<br>02/09/11 | Variance<br>02/09/11 |                    | %<br>Variance<br>02/09/11 | Note |
|--------------------------|------------------|----------------------|--------------------------------|----------------------------------|--------------------|----------------------|--------------------|---------------------------|------|
|                          | £000             | £000                 | £000                           | £000                             | £000               | £000                 |                    |                           |      |
| Budget Category          |                  |                      |                                |                                  |                    |                      |                    |                           |      |
| Employee Costs           | 9,884            | 9,884                | 0                              | 3,811                            | 3,509              | 302                  | under              | 7.9%                      | 1, a |
| Property Costs           | 114              | 114                  | 0                              | 15                               | 12                 | 3                    | under              | 20.0%                     |      |
| Supplies & Services      | 587              | 587                  | 0                              | 142                              | 143                | (1)                  | over               | (0.7%)                    |      |
| Transport & Plant        | 3,650            | 3,650                | 0                              | 1,662                            | 1,,686             | (24)                 | over               | (1.4%)                    | 2, a |
| Administration Costs     | 2,804            | 2,804                | 0                              | 1,172                            | 1,172              | 0                    | -                  | 0.0%                      |      |
| Payments to Other Bodies | 223              | 223                  | 0                              | 61                               | 60                 | 1                    | under              | 1.6%                      |      |
| Payments to Contractors  | 13,058           | 13,058               | 0                              | 5,998                            | 5,951              | 47                   | under              | 0.8%                      | 3    |
| Transfer Payments        | 0                | 0                    | 0                              | 0                                | 0                  | 0                    | -                  | n/a                       |      |
| Financing Charges        | 339              | 339                  | 0                              | 238                              | 240                | (2)                  | over               | (0.8%)                    |      |
|                          |                  |                      |                                |                                  |                    |                      |                    |                           | -    |
| Total Controllable Exp.  | 30,659           | 30,659               | 0                              | 13,099                           | 12,773             | 326                  | under              | 2.5%                      |      |
| Total Controllable Inc.  | (4,679)          | (4,679)              | 0                              | (1,809)                          | (1,429)            | (380)                | under<br>recovered | (21.0%)                   | 4    |
| Net Controllable Exp.    | 25,980           | 25,980               | 0                              | 11,290                           | 11,344             | (54)                 | over               | (0.5%)                    |      |

### **Budget Virements**

a. Internal budget realignment of Living Wage budget from Facilities, Street and Bereavement £0.021m: Employee Costs £0.019m and Transport £0.002m

#### Variance Explanations

#### 1. Employee Costs

The underspend is due to vacancies within Environmental Services and also less than anticipated expenditure on overtime within Refuse and Disposal Services.

#### 2. Transport and Plant

The overspend is mainly due to greater than anticipated fuel costs within Refuse Services.

#### 3. Payment to Contractors

The underspend is mainly due to less than anticipated expenditure on bulky uplifts, gully waste, glass collection and segregated waste.

#### 4. Income

The under recovery is mainly due to less than anticipated income from special uplifts. In addition, less than anticipated income has been generated from disposal vouchers, trade waste containers and clearance services.

# **Revenue Budget Monitoring Report**

# Community Resources Committee: Period Ended 2 September 2011 (No.6)

### **Leisure Services**

|                          | Annual<br>Budget | Forecast<br>for Year | Annual<br>Forecast<br>Variance | Budget<br>Proportion<br>02/09/11 | Actual<br>02/09/11 | Variance<br>02/09/11 |   | %<br>Variance<br>02/09/11 | Note |
|--------------------------|------------------|----------------------|--------------------------------|----------------------------------|--------------------|----------------------|---|---------------------------|------|
|                          | £000             | £000                 | £000                           | £000                             | £000               | £000                 |   |                           |      |
| Budget Category          |                  |                      |                                |                                  |                    |                      |   |                           |      |
| Employee Costs           | 4                | 4                    | 0                              | 2                                | 2                  | 0                    | - | 0.0%                      |      |
| Property Costs           | 103              | 103                  | 0                              | 42                               | 42                 | 0                    | - | 0.0%                      |      |
| Supplies & Services      | 2                | 2                    | 0                              | 0                                | 0                  | 0                    | - | n/a                       |      |
| Transport & Plant        | 0                | 0                    | 0                              | 0                                | 0                  | 0                    | - | n/a                       |      |
| Administration Costs     | 1,197            | 1,197                | 0                              | 513                              | 513                | 0                    | - | 0.0%                      |      |
| Payments to Other Bodies | 60               | 60                   | 0                              | 11                               | 11                 | 0                    | - | 0.0%                      |      |
| Payments to Contractors  | 21,195           | 21,195               | 0                              | 10,585                           | 10,585             | 0                    | - | 0.0%                      | а    |
| Transfer Payments        | 0                | 0                    | 0                              | 0                                | 0                  | 0                    | - | n/a                       |      |
| Financing Charges        | 0                | 0                    | 0                              | 0                                | 0                  | 0                    | - | n/a                       |      |
|                          |                  |                      |                                |                                  |                    |                      |   |                           |      |
| Total Controllable Exp.  | 22,561           | 22,561               | 0                              | 11,153                           | 11,153             | 0                    | - | 0.0%                      |      |
| Total Controllable Inc.  | 0                | 0                    | 0                              | 0                                | 0                  | 0                    | - | n/a                       |      |
| Net Controllable Exp.    | 22,561           | 22,561               | 0                              | 11,153                           | 11,153             | 0                    | - | 0.0%                      |      |

Budget Virements
a. Internal budget realignment of Living wage budget from Facilities, Streets and Bereavement £0.022m: Payment to Contractors £0.022m

# **Revenue Budget Monitoring Report**

# Community Resources Committee: Period Ended 2 September 2011 (No.6)

#### **International Children Games**

|                          | Annual<br>Budget | Forecast<br>for Year | Annual<br>Forecast<br>Variance | Budget<br>Proportion<br>02/09/11 | Actual<br>02/09/11 | Variance<br>02/09/11 |                   | %<br>Variance<br>02/09/11 | Note |
|--------------------------|------------------|----------------------|--------------------------------|----------------------------------|--------------------|----------------------|-------------------|---------------------------|------|
|                          | £000             | £000                 | £000                           | £000                             | £000               | £000                 |                   |                           |      |
| Budget Category          |                  |                      |                                |                                  |                    |                      |                   |                           |      |
| Employee Costs           | 56               | 56                   | 0                              | 48                               | 52                 | (4)                  | over              | (8.3%)                    |      |
| Property Costs           | 9                | 9                    | 0                              | 0                                | 6                  | (6)                  | over              | n/a                       |      |
| Supplies & Services      | 182              | 182                  | 0                              | 89                               | 106                | (17)                 | over              | (19.1%)                   |      |
| Transport & Plant        | 31               | 31                   | 0                              | 6                                | 9                  | (3)                  | over              | (50.0%)                   |      |
| Administration Costs     | 253              | 253                  | 0                              | 84                               | 78                 | 6                    | under             | 7.1%                      |      |
| Payments to Other Bodies | 177              | 177                  | 0                              | 3                                | 5                  | (2)                  | over              | (66.7%)                   |      |
| Payments to Contractors  | 181              | 181                  | 0                              | 35                               | 40                 | (5)                  | over              | (14.3%)                   |      |
| Transfer Payments        | 0                | 0                    | 0                              | 0                                | 0                  | 0                    | -                 | n/a                       |      |
| Financing Charges        | 0                | 0                    | 0                              | 0                                | 0                  | 0                    | -                 | n/a                       |      |
|                          |                  |                      | 0                              |                                  |                    |                      |                   |                           |      |
| Total Controllable Exp.  | 889              | 889                  | 0                              | 265                              | 296                | (31)                 | over              | (11.7%)                   |      |
| Total Controllable Inc.  | (155)            | (155)                | 0                              | (130)                            | (161)              | 31                   | over<br>recovered | 23.8%                     | 1    |
| Net Controllable Exp.    | 734              | 734                  | 0                              | 135                              | 135                | 0                    | -                 | 0.0%                      | -    |

# Variance Explanations

Income
 The over recovery is due to greater than anticipated income from additional accommodation requests.

# **Revenue Budget Monitoring Report**

# Community Resources Committee: Period Ended 02 September 2011 (No.6)

### Support

|                          | Annual<br>Budget | Forecast<br>for Year | Annual<br>Forecast<br>Variance | Budget<br>Proportion<br>02/09/11 | Actual<br>02/09/11 | Variance<br>02/09/11 |                    | %<br>Variance<br>02/09/11 | Note |
|--------------------------|------------------|----------------------|--------------------------------|----------------------------------|--------------------|----------------------|--------------------|---------------------------|------|
|                          | £000             | £000                 | £000                           | £000                             | £000               | £000                 |                    |                           |      |
| Budget Category          |                  |                      |                                |                                  |                    |                      |                    |                           |      |
| Employee Costs           | 2,407            | 2,407                | 0                              | 870                              | 823                | 47                   | under              | 5.4%                      | 1, a |
| Property Costs           | 364              | 364                  | 0                              | 50                               | 54                 | (4)                  | over               | (8.0%)                    |      |
| Supplies & Services      | 76               | 76                   | 0                              | 19                               | 19                 | 0                    | -                  | 0.0%                      |      |
| Transport & Plant        | 60               | 60                   | 0                              | 0                                | 3                  | (3)                  | over               | n/a                       |      |
| Administration Costs     | 314              | 314                  | 0                              | 20                               | 19                 | 1                    | under              | 5.0%                      |      |
| Payments to Other Bodies | 0                | 0                    | 0                              | 0                                | 5                  | (5)                  | over               | n/a                       |      |
| Payments to Contractors  | 176              | 176                  | 0                              | 0                                | 0                  | 0                    | -                  | n/a                       |      |
| Transfer Payments        | 0                | 0                    | 0                              | 0                                | 0                  | 0                    | -                  | n/a                       |      |
| Financing Charges        | 24               | 24                   | 0                              | 10                               | 9                  | 1                    | under              | 10.0%                     |      |
|                          |                  |                      |                                |                                  |                    |                      |                    |                           |      |
| Total Controllable Exp.  | 3,421            | 3,421                | 0                              | 969                              | 932                | 37                   | under              | 3.8%                      |      |
| Total Controllable Inc.  | (7,527)          | (7,527)              | 0                              | (3,224)                          | (3,214)            | (10)                 | under<br>recovered | (0.3%)                    |      |
| Net Controllable Exp.    | (4,106)          | (4,106)              | 0                              | (2,255)                          | (2,282)            | 27                   | under              | 1.2%                      |      |

Budget Virements

a. Internal budget realignment of Living Wage budget from Facilities Streets and Bereavement £0.018m: Employee Costs £0.018m

# Variance Explanations

# 1. Employee Costs

The underspend is due to vacancies within Management Support and Policy and Strategy.