

Report

Report to:	Social Work Resources Committee
Date of Meeting:	28 November 2018
Report by:	Director, Health and Social Care

Subject:	Investing to Modernise – Phase 2, Clydesdale
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ update the Committee on current planning proposals around future care provision in the Clydesdale area
- ◆ outline consultation, to date, together with that proposed, moving forward

2. Recommendation(s)

2.1. The Committee is asked to approve the following recommendation(s):-

- (1) that Lanark is agreed as the location of the hub for the modernisation of care facilities as detailed at 3.9;
- (2) to note the consultation process, to date, and future proposals; and
- (3) that a report, to specify the actual configuration of services following consultation, be submitted to a future meeting of the Committee.

3. Background

- 3.1. Previous reports to Social Work Resources Committee highlighted the need to review the existing residential care home configuration in South Lanarkshire and, in this respect, there has been £18m identified to re-provide alternative facilities. The most recent report, of 20 June 2018, identified the first phase of this re-provision, when it was noted that there would be a proposed change to the existing care home provision in the Hamilton locality. It was also agreed that proposals for future phases of investment would be brought to Social Work Resources Committee and this report forms part of that commitment.
- 3.2. The new model would provide a range of alternative supports which would include traditional residential care home beds; transitional care (intermediate care) beds; access to special housing; technology enabled houses; telehealth/telecare demonstration capability; base for community outreach support – including third sector and carers information points, as well as ensuring the new facilities would be increasingly integrated with wider community supports.
- 3.3. This new model for the Hamilton locality was subsequently supported at the South Lanarkshire Integrated Joint Board meeting of 11 September 2018.

- 3.4. Previous reports have highlighted the current infrastructure of McClymont House, which is ageing in layout, condition and space standards, all of which impacts on the current service provided. Whilst the quality of care continues to be of a very high standard, the environment makes it challenging and impacts on the Council's ability to deliver the quality and variability of care required now and for the future. The replacement of McClymont House will ensure compliance with current and future care standards.
- 3.5. Moreover, the existing model of care, which had been relatively unchanged for the last 20 years, does not lend itself to supporting people to stay at home as long as they wish and where it was safe to do so.
- 3.6. It is also recognised that the range of community based Health and Social Care Services has been extended in that time and, in turn, they are able to support more people with significant health and social care needs in their own homes. Accordingly, the number of people who would previously have met the criteria for care in a traditional 'residential care home' setting is reducing. Rather, when people reach a stage of no longer being able to be cared for in their own home, they typically have a range of health and social care needs that increasingly cannot be met in a 'residential' home where no nursing staff are employed.
- 3.7. Taking the foregoing in mind, some early discussion with community groups and elected members has looked at what an alternative range of care options may most appropriately look like for the Clydesdale area. This work will be described in a wider paper looking at the model for all Health and Social Care Services in the Clydesdale area, however, this paper is to provide early notice of the work that will specifically be looking at the future provision of care home beds.
- 3.8. These discussions have identified that Lanark is still seen as the area where the main 'hub' should be for a facility which offers 24 hour care with supported beds. In turn, this should be linked to a range of alternative care units in other townships in Clydesdale which could support local provision of extended care arrangements beyond that routinely available in a person's own home. It is recognised that this 'hub and spoke' approach would be the model best suited to provide the most accessible level of care in the Clydesdale area, recognising challenges with transport and local access. One option of how this may look is outlined at Appendix 1 to this paper, albeit it would be open to re-shaping dependent upon local consultation and availability of appropriate accommodation.
- 3.9. The proposal would be that the re-provided McClymont House should provide services in keeping with the 'principles' previously set out which seek to maximise outcomes for individuals. These would include circa 22 beds, providing a range of traditional residential care; transitional/intermediate care; and also a base for supported rehabilitation options – including maximising use of telehealth and telecare, as well as a base for community outreach support – including third sector and carers' information points.
- 3.10. The existing McClymont site would not allow for a 'tandem build' and as such, it is proposed to undertake a further round of consultation with local groups and representatives as well as staff/residents/relatives within McClymont House to agree the most appropriate location for the new facility as well as the best location for the respective 'spokes' in local townships.

- 3.11. Further work is also ongoing in looking to identify similar opportunities to offer a range of options to support more people to be able to access transitional/intermediate care in other areas and, to this end, reports relating to Larkhall/Stonehouse, East Kilbride and Rutherglen/Cambuslang will be brought to future meetings of the Committee.

4. Employee Implications

- 4.1. The new Services proposed would mean additional jobs beyond those currently available in the existing McClymont House facility. The nature of these posts would be identified as part of agreeing the final model of care and associated 'spokes' across the wider Clydesdale area.

5. Financial Implications

- 5.1. The specification of the replacement facility and spokes will be subject to consultation. The financial implications of the proposal will be dependent on the final agreed specification, and will be brought back to future committees.

6. Other Implications

- 6.1. One of the key strategic imperatives of the Council is delivering services which are focused on people and their needs as outlined in the Council Plan – Connect.
- 6.2. The model proposed offers increased choice to deliver against this aspiration. Therefore, the main risk would be in not considering the increased options outlined, the needs and preferences of the people of South Lanarkshire would be difficult to meet.
- 6.3. The model proposed supports a more sustainable way of providing services to the people of South Lanarkshire and will provide more flexibility to manage changing demand.
- 6.4. There are no other issues associated with this report.

7. Equality Impact Assessment and Consultation Arrangements

- 7.1. Initial discussion has been held as part of the strategic commissioning process, as well as some dedicated briefing sessions with elected members from the Clydesdale area, a further process of consultation would be required.
- 7.2. This will be undertaken as part of the design of the new facility in Lanark, the most appropriate site for the development and also in identifying appropriate venues for the linked services available in each of the townships in the wider Clydesdale area.
- 7.3. Trade Union consultation has been undertaken as part of the overall modernising care facilities and will be ongoing as part of the process.
- 7.4. An Equality Impact Assessment will be undertaken as part of the final agreed specification of the proposal.

Val de Souza
Director, Health and Social Care

8 November 2018

Link(s) to Council Values/Objectives

- ◆ deliver better Health and Social Care outcomes for all
- ◆ improve health, care and wellbeing
- ◆ improve later life
- ◆ protect vulnerable children, young people and adults
- ◆ ambitious, self-aware and improving
- ◆ focused on people and their needs

Previous References

- ◆ Social Work Resources Committee Report – Investing to Modernise South Lanarkshire Care Facilities – 20 June 2018

List of Background Papers

- ◆ none

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact:-

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