Appendix 2

| No | Risk | Partner |
| :---: | :---: | :---: |
| 1 | Ability of NHS Lanarkshire to deliver a balanced budget within periods 2023/24 and 2024/25 | NHSL |
| 2 | Ability to maintain General Medical Services provisions | NHSL |
| 3 | Impact of Unpredictable Public Health Outbreaks on Current Services |  |
| 4 | Nurse agency use - availability of staff and appropriate skill mix | NHSL |
| 5 | Nursing Home Beds - increased costs and availability of workforce to deliver the model and the subsequent potential impacts of this on whole system patient flow | NHSL |
| 6 | Planned care - delays in delivering scheduled care and associated impacts | NHSL |
| 7 | Staff absence and wellbeing | NHSL |
| 8 | Sustaining a safe workforce | NHSL |
| 9 | Sustaining Primary Care Out of Hours Service | NHSL |
| 10 | Sustaining whole system patient flow | NHSL |
| 11 | Urgent and Unscheduled Care | NHSL |
| 12 | Funding and Budgetary Pressures (Reduction in funding/increased costs) | SLC |
| 13 | Workforce Availability and Capacity (Lack of capacity and skills to meet increased service demands) | SLC |
| 14 | Market and Provider Capacity (Procurement/Supply chain) | SLC |
| 15 | Meeting Public Protection and Legislative Duties (combined legislation/statutory duties Public Protection, Care Inspectorate/SDS) | SLC |
| 16 | The Council is unable to support households most impacted by the cost-of-living crisis resulting in increasing levels of poverty, debt and damage to health. | SLC |
| 17 | Winter Demand Pressures (Emergency Response) | SLC |
| 18 | The council is materially affected by the implications arising from the National Care Service Bill | SLC |
| 19 | The council does not fully deliver the strategic outcomes required of the IJB as outlined in their Strategic Commissioning Plan | SLC |
| 20 | Failure to fulfil emergency response commitment befitting the Council's status as a Category 1 (emergency) responder | SLC |
| 21 | Failure to comply with or meet the expected standards, scrutiny levels or improvement as identified by regulatory bodies | SLC |
| 22 | The provision of Council services is disrupted because of industrial action | SLC |

