

# Report

Report to:	<b>Social Work Resources Committee</b>
Date of Meeting:	<b>28 November 2018</b>
Report by:	<b>Director, Health and Social Care</b>

Subject:	<b>Development of Strategic Commissioning Plan 2019 to 2022</b>
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## 1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ update the Committee on the proposed work to develop the next three year Strategic Commissioning Plan 2019 to 2022

## 2. Recommendation(s)

2.1. The Committee is asked to approve the following recommendation(s):-

- (1) that the contents of the report be noted; and
- (2) that the progress to date and planned work to reach a final draft Strategic Commissioning Plan 2019 to 2022 be noted.

## 3. Background

- 3.1. As part of finalising the Regulations and Orders to support the Public Bodies (Joint Working) (Scotland) Act 2014, Integration Joint Boards (IJBs) were required to prepare and agree three year Strategic Commissioning Plans (SCPs) to enable integration arrangements to 'go live' within local partnerships.
- 3.2. The main purpose of SCPs is to set out how IJBs will plan and deliver services for their area over the medium term, using the integrated budgets under their control. SCPs also provide clarity to the parties (Council and NHS Board) regarding what they are required to operationally deliver and this sits alongside annual Directions issued by the IJB.
- 3.3. In preparing and publishing SCPs, IJBs must ensure stakeholders are fully engaged in the preparation, publication and review of the SCP, in order to establish a meaningful co-productive approach, to enable Integration Authorities to deliver the nine national outcomes for health and wellbeing, and achieve the core aims of integration.
- 3.4. In March 2016, South Lanarkshire IJB approved its first SCP covering the planning period 2016 to 2019. This plan was very much seen as a first iteration, setting out the key priorities for the future development of Health and Social Care Services in South Lanarkshire.
- 3.5. In providing assurance to the IJB that the strategic intentions outlined within the SCP were being implemented, Annual Performance Reports covering the period 2016/2017 and 2017/2018 have been presented as an outline of progress.

- 3.6. The current Plan is in its final year and, in view of this, an update was tabled to the IJB at the its meeting in June 2018, outlining the proposed work that would be undertaken in developing the next iteration of the SCP for the period 2019 to 2022.
- 3.7. A project plan with associated milestones was tabled to this effect.

#### **4. Progress to Date**

- 4.1. Progress with the development of the Plan is in-line with the original project plan. Since the last update to the IJB, a number of important pieces of work have either been progressed or are scheduled.
- 4.2. One of the cornerstones of developing the Plan, is the commitment to engage with all key stakeholders. This has been undertaken in line with the IJB Participation and Engagement Strategy and, in particular, the National Standards for Community Engagement. In September 2018, the first round of locality consultation sessions took place in each of the four localities. Each of the four events was very well attended, with around 120 people participating in each event. Attendance comprised of 50% of places being allocated to Health and Social Care staff, with the remaining 50% made up of members of the public, Carers, third sector – covering a range of voluntary organisations, the independent sector and Elected Members.
- 4.3. The events themselves focused on sense checking the 10 priorities agreed as part of the 2016 to 2019 Plan (Appendix 1); what is working well across localities; the main challenges and learning points, and the key changes that should be reflected in the new Plan.
- 4.4. Detailed feedback has been recorded from each of the four events. However, by way of summary, the key messages were:
- ◆ consensus across each of the four sessions that the current priorities are still relevant, although feedback indicated that 10 priorities is a lot and perhaps some could be incorporated into others
  - ◆ increasing the focus on mental health and wellbeing
  - ◆ models of self care and self management require more of a focus, in particular enabling the public to look after their own health and wellbeing
  - ◆ developing different models of intermediate care to support people to remain at home
  - ◆ seven day services are cross cutting and apply throughout all the themes as a principle
  - ◆ although there are multiple points of contact, the principle of single points of contact is very much seen as a priority with the focus being on co-ordination across services
  - ◆ more work required in developing the enablers to integration, for example, shared information systems, co-location in shared buildings and more integrated management systems
  - ◆ other issues which stimulated a lot of good discussion and were deemed to be relevant within the new Plan were transition between children and adult services; developing the knowledge and access to Self-Directed Support packages of care, and the connection between Children and Justice Social Work services and locality planning for all the other services delegated to the Health and Social Care Partnership

- 4.5. In addition to the above, further participation and engagement activity has taken place through input to the four locality third sector forums in September and the launch of an online public consultation on the Plan and future priorities. The electronic survey and public information supporting this went live on 12 October 2018 and will run for six weeks. The feedback from this will be incorporated into the final iteration of the Plan.
- 4.6. Alongside this, but of equal importance, is the strategic needs assessment data being considered and looking at the relationship between this and what the public and stakeholders have provided by way of feedback. An updated needs profile is being developed with the key messages from this being included in the Plan. Similar profiles have already been developed for each locality and will also be updated accordingly.

## **5. Future Planned Developments**

- 5.1. A further round of stakeholder consultation sessions are planned for the beginning of December as follows:
- ◆ Hamilton – 5 December 2018
  - ◆ East Kilbride – 6 December 2018
  - ◆ Rutherglen/Cambuslang – 10 December 2018
  - ◆ Clydesdale – 12 December 2018
- 5.2. At these sessions, the intention will be to provide feedback on the September events, update on progress with the development of locality plans and overall SCP. It is also the intention to provide feedback on the public consultation and, in particular, the responses of members of the public by locality. At the same time, there will be the opportunity to review some of the needs profiling data.
- 5.3. In addition to the foregoing, the offer remains, whereby members of the Senior Management Team will be available to meet with stakeholders, organisations and interest groups with regards to the development of Health and Social Care Services.

## **6. Related Strategic Imperatives**

- 6.1. Alongside the above, there has been a range of new policy imperatives that the IJB should be sighted on, given their impact on Health and Social Care Services and which require to be referred to in the SCP. These include, for example:
- ◆ Scotland's public health priorities – the six priorities agreed include healthy places and communities, early years, mental wellbeing, harmful substances, poverty and inequality and healthy weight and physical activity
  - ◆ community planning and engagement – the continuing importance and contribution of Health and Social Care Services to the Community Planning Partnership priority of tackling poverty
  - ◆ digital technology – realising the opportunities for Health and Social Care Services and the wider people in utilising digital technology as an enabler to improve health and wellbeing
  - ◆ housing policy – Rapid Rehousing Transition Plan/Homelessness
  - ◆ prioritisation – developing a framework for the prioritisation of services delivery and need

- 6.2. The importance of an agreed SCP cannot be overstated as this provides the necessary strategic direction through which the IJB can then issue 'Directions' to the parties from an implementation perspective. Flowing from the new Plan, will be an updated set of 'Directions' which gives the necessary clarity to ensure that the parties are aware of the IJB strategic direction and how to operationally deliver the same. In turn, progress reports against each of the Directions can be provided to the Performance and Audit sub-committee of the IJB. Updated Directions require to be issued annually at the beginning of a new financial year. However, the IJB also has the authority to issue in-year Directions should the requirement arise to progress a commissioning intention.

## **7. Employee Implications**

- 7.1. There are no employee implications associated with this report.

## **8. Financial Implications**

- 8.1. There are no financial implications associated with this report.

## **9. Other Implications**

- 9.1. This paper does not describe any other new implications.
- 9.2. There are no risk or sustainability issues associated with this paper.

## **10. Equality Impact Assessment and Consultation Arrangements**

- 10.1. An Equality Impact Assessment will be undertaken as the Plan is developed.
- 10.2. Planned consultation arrangements are as outlined above.

**Val de Souza**  
**Director, Health and Social Care**

2 November 2018

## **Link(s) to Council Values/Ambitions/Objectives**

- ◆ Deliver better health and social care outcomes for all
- ◆ Improve health, care and wellbeing
- ◆ Make communities safer, stronger and sustainable
- ◆ Focussed on people and their needs
- ◆ Accountable, effective, efficient and transparent

## **Previous References**

- ◆ none

## **List of Background Papers**

- ◆ none

## **Contact for Further Information**

If you would like to inspect the background papers or want further information, please contact:-

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**The Current 10 Priorities**

<b>No</b>	<b>Theme</b>
1	Statutory/Core Work
2	Early intervention, prevention and health improvement
3	Carers Support
4	Models of self-care and self-management
5	Seven day services
6	Intermediate care to reduce reliance on hospital and residential care
7	Suitable and Sustainable Housing
8	Single points of contact
9	Mental health and wellbeing
10	Enablers to support better integrated working