

Report

Report to:	Social Work Resources Committee
Date of Meeting:	20 February 2019
Report by:	Director, Health and Social Care

Subject:	Development of Strategic Commissioning Plan 2019 to 2022
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ◆ provide an update on the proposed work to develop the next three year Strategic Commissioning Plan 2019 to 2022

2. Recommendation(s)

2.1. The Committee is asked to approve the following recommendation(s):-

- (1) that the content of the report be noted; and
- (2) that the first draft of the Strategic Commissioning Plan, outlined in Appendix 1, be noted.

3. Background

- 3.1. As part of finalising the regulations and orders to support the Public Bodies (Joint Working) (Scotland) Act 2014, Integration Joint Boards (IJBs) were required to prepare and agree three year Strategic Commissioning Plans (SCPs) to enable integration arrangements to 'go live' within local partnerships.
- 3.2. The main purpose of SCPs is to set out how IJBs will plan and deliver services for their area over the medium term, using the integrated budgets under their control. SCPs also provide clarity to the parties (Council and NHS Board) regarding what they are required to operationally deliver and this sits alongside annual directions issued by the IJB.
- 3.3. In preparing and publishing SCPs, IJBs must ensure stakeholders are fully engaged in the preparation, publication and review of the SCP, in order to establish a meaningful co-productive approach, to enable integration authorities to deliver the nine national outcomes for health and wellbeing, and achieve the core aims of integration.
- 3.4. In March, 2016, South Lanarkshire IJB approved its first SCP covering the planning period 2016 to 2019. This Plan was very much seen as a first iteration setting out the key priorities for the future development of Health and Social Care Services in South Lanarkshire.
- 3.5. In providing assurance to the IJB that the strategic intentions outlined within the SCP were being implemented, Annual Performance Reports covering the period 2016/2017 and 2017/2018 have been presented as an outline of progress.

3.6. The current Plan is in its final year and in view of this, an update was tabled to the IJB at its meeting in June 2018 outlining the proposed work that would be undertaken in developing the next iteration of the SCP for the period 2019 to 2022.

3.7. A project plan with associated milestones was tabled to this effect.

4. Progress to Date

4.1. Progress with the development of the Plan is in line with the original project plan. Since the last update to the IJB, a number of important pieces of work have either been progressed or are scheduled. A first draft of the Plan is outlined in Appendix 1 and has been laid in such a way that it follows a recognised strategic commissioning cycle of analyse, plan, do and review. In summary, the draft plan seeks to cover the following:

Section	Detailed Covered
Introduction	Provides information on the purpose of the Plan, how it has been developed and the leadership and governance arrangements.
Vision	Sets out the locally agreed vision for Health and Social Care Services and our duty to deliver the nine National Health and Wellbeing Outcomes set out in the Public Bodies (Joint Working) (Scotland) Act 2014.
Analyse	Main areas covered include: <ul style="list-style-type: none"> ♦ policy and legislation affecting Health and Social Care ♦ what has worked well? ♦ what the strategic needs analysis tells us ♦ what the public and stakeholders have told us
Plan	Covers how we intend to prioritise and plan services to respond to the information gathered through our analysis. In doing so, this covers the main strategic intentions against the strategic themes identified and agreed with stakeholders and the public.
Do	This section of the Plan covers how will we develop the necessary capacity and deploy our resources with regards to: <ul style="list-style-type: none"> ♦ organisational development ♦ workforce ♦ the market ♦ enablers to support better integration
Review	Provides a commitment with regards to how progress will be measured to understand if the Plan is delivering the strategic intentions set out and in turn support the achievement of better Health and Social Care outcomes for the public.

4.2. One of the cornerstones of developing the Plan has been the commitment to engage with all key stakeholders. This has been undertaken in line with the IJB participation and engagement strategy and in particular the national standards for community engagement. In September 2018, the first round of locality consultation sessions took place in each of the four localities and this was followed by a second tranche of events in December 2018. This suite of eight events in total were very well attended with between 80 and 120 people participating in each event. Attendance comprised of 50% of places being allocated to Health and Social Care staff with the remaining 50% made up of members of the public, carers, third sector – covering a range of voluntary organisations, the independent sector and elected members.

- 4.3. The events themselves focused on sense checking the 10 priorities agreed as part of 2016 to 2019 Plan (Appendix 2), what is working well across localities, the main challenges and learning points and the key changes that should be reflected in the new plan. Detailed feedback has been recorded for each of the four events.
- 4.4. In addition to the above, further participation and engagement activity has taken place through input to the four locality third sector forums in September 2018 and the launch of an online public consultation on the Plan and future priorities.
- 4.5. The electronic survey and public information supporting this went live on 12 October and ran for six weeks, closing at the end of November 2018. From a participation viewpoint, 240 members of the public completed the survey, which in itself is five times more than the consultation with the previous plan. The split across the four geographical areas of responders was as follows:
- ◆ 21% from Clydesdale
 - ◆ 21% from East Kilbride/Strathaven
 - ◆ 28% from Hamilton/Blantyre
 - ◆ 10% from Rutherglen/Cambuslang
 - ◆ 20% from outwith South Lanarkshire or where no locality was declared
- 4.6. Given the strong and well developed partnership working with the Council's Housing and Technical Resources and wider housing sector and the fact that the Plan has to reflect the housing contribution, information was also drawn from the successful consultation activity related to both the local housing strategy and rapid rehousing transition plan development.
- 4.7. In totality, the key messages emanating from the public and stakeholder consultation activity to date were:
- ◆ consensus that the vision of working together to improve health and wellbeing in the community – with the community and the original 10 strategic themes remain as relevant today as when first agreed in 2016
 - ◆ in prioritising the 10 strategic themes, the public deemed the most important three to be early intervention, prevention and health improvement followed by mental health and then delivering our core duties
 - ◆ there are a number of new and emergent areas where we need to provide an increased focus including mental health, transitional arrangements from children's services to adult services and homelessness
 - ◆ more work required in developing the enablers to integration, for example shared information systems, co-location in shared buildings and more integrated management systems
 - ◆ the importance of strengthening locality planning and recognising the opportunity to coordinate services better within localities, even where there are multiple points of contact
 - ◆ developing different models of intermediate care to support people to remain at home
 - ◆ promoting models of self-care and self-management, in particular enabling the public to look after their own health and wellbeing

5. Next Steps

- 5.1. There remains work to be done in finalising the draft Plan and this will continue to be progressed with the key partners of the Council, NHS Board, third and independent sectors.

- 5.2. Prior to final sign off of the Plan at the IJB meeting on 25 March 2019, the Plan will be presented and discussed at the following forums:-

Forum	Date of Meeting
Strategic Commissioning Group	30 January 2019
NHS Corporate Management Team	11 February 2019
Integration Joint Board	12 February 2019
Council Corporate Management Team	14 February 2019
Social Work Resources Committee	20 February 2019
IJB Performance and Audit Sub Committee	26 February 2019
NHS Lanarkshire Planning, Performance and Resources Committee	27 February 2019
Council Executive Committee	13 March 2019
Integration Joint Board	25 March 2019

- 5.3. Each iteration of the Plan will therefore consider and account for any further feedback and suggested amendments arising from the orientation of the forums listed above.
- 5.4. Importantly, once the Plan is approved, any new 'directions' issued by the IJB will be required to have the necessary read across and relevance to the Strategic Commissioning intentions articulated within the Plan. In turn, this will give the necessary clarity to the Council and NHS Board and primary operational delivery bodies of Health and Social Care Services.

6. Employee Implications

- 6.1. There are no employee implications associated with this report.

7. Financial Implications

- 7.1. There are no financial implications associated with this report.

8. Other Implications

- 8.1. There are no other implications associated with this report.
- 8.2. There are no sustainable development issues associated with this report.
- 8.3. There are no other issues associated with this report.

9. Equality Impact Assessment and Consultation Arrangements

- 9.1. Planned consultation arrangements are as outlined above and an equality impact assessment is currently in progress as part of developing and finalising the Plan.

Val de Souza
Director, Health and Social Care

21 January 2019

Link(s) to Council Values/Ambitions/Objectives

- ◆ Accountable, effective, efficient and transparent

Previous References

- ◆ none

List of Background Papers

- ◆ none

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact:-

Martin Kane

Programme Manager

Ext: 3743 (Phone: 01698 453743)

Email: martin.kane@southlanarkshire.gov.uk