

South Lanarkshire Council

improve

Connect Performance Report 2022-23 Quarter 2 : April 2022 - September 2022

(This represents the cumulative position to September 2022)

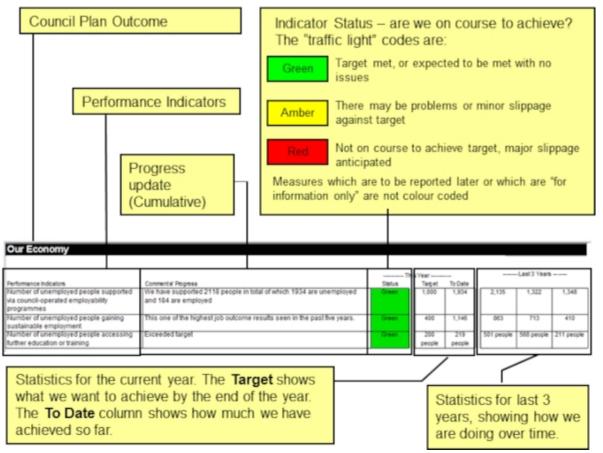


Summary - number of measures green, amber and red under each Council Plan Outcome / Theme

Council Outcome / Theme		Green	Amber	Red	Report later / Contextual	Total
Communities and Environment		1	1	1	2	5
Education and Learning					4	4
Health and Wellbeing		8			1	9
Children and Young People		2			2	4
Housing and Land		3	1		1	5
Our Economy		3	1			4
Delivering the plan and achieving best value		1				1
Тс	otal	18	3	1	10	32

How to use this performance report

This performance report is intended to be both informative and easy to use. The guide below is designed to help you get the most out of the report and to answer the most common questions you might have.



		T	his Year			- Last 3 Years	S
Performance Indicators	Comments/ Progress	Status	Target	To Date	2019/20	2020/21	2021/22
Make an annual saving from using recycled items as opposed to new through the joint store	The cumulative total for recycled equipment for Period 1 to 6 (excluding stairlift and tracking) was: No of items - 941 Cost of items - £64,216 Value of items - £161,485	Green	175,000	97,269			267,296
	Since April 2022 there has been a saving for the Council of £97,269 to meet annual saving target of £175,000. The P6 data for stairlift and tracking is unavailable at this time, however						
	updates will be made as soon as this information available.						
Land Audit Management System grounds maintenance score	LAMS measures the quality of grounds maintenance based on surveys which are completed throughout the year. Taking the scores to date (68, 73, 72 and 71), our current overall score is 71. This is slightly below target, however we still have one additional inspection to carry out.	Amber	72.0	71.0	72.0	72.0	71.3
Percentage of our road network that should be considered for maintenance treatment	This figure is derived from the Society of Chief Officers of Transportation in Scotland (SCOTS) Road Condition Index (RCI) survey which is undertaken each year. The target figure of 29.7% is based on the results for the period 2020-22.	Report Later	29.7%		30.3%	30.6%	29.7%
	The RCI for 2021-23 will be published in January 2023.						

		T	his Year			- Last 3 Years	3
Performance Indicators	Comments/ Progress	Status	Target	To Date	2019/20	2020/21	2021/22
Reduction in the council's carbon emissions achieved by March 2023	The results for financial year 2022-23 will be reported in July 2023.	Report Later	5.0%		44.0%	19.0%	17.0%
(buildings, waste, street lighting, transport)	The results for financial year 2021-22 were calculated and reported to						
	CMT in August 2022. It was reported that the council's carbon emissions						
	reduced by 17% compared with baseline year 2019-20. This is partly due to the continued service disruption throughout the year due to						
	Covid, reductions in national carbon conversion factors and reduced						
	amounts of household waste going to landfill.						
Percentage of total household waste that is	Measure is reported per calendar year. The figure for quarter two (April	Red	50.00%	40.28%	46.40%	40.50%	41.50%
recycled in 2022	to June 2022) was 45.07%. This equates to 40.28% for the year to date						
	(2022). This is below the 2021 figure of 41.50%, and remains below the						
	target figure of 50.00%.						
	Higher residual waste tonnages collected at the kerbside due to						
	Covid-19 and home-working, high residual waste content in bulk uplifts						
	(black bag waste accepted), and more non-recyclable waste being						
	disposed of in Household Waste Recycling Centres, are all factors that						
	need to be taken into account when understanding the household waste						
	recycling performance.						
	A new contract is now in place for bulky waste (from 1 April 2022), and						
	this has increased the amount of bulky waste being recycled. Previous						
	contract only managed approximately 15%. The first 3 months of the						
	new contract have seen 50% of this waste recycled.						

Education and Learning

		T	his Year			- Last 3 Years	3
Performance Indicators	Comments/ Progress	Status	Target	To Date	2019/20	2020/21	2021/22
Improve the attendance of children and young people at primary school	Report to be provided at Quarter 4.	Report Later	90.0%		94.9%	94.3%	94.6%
Improve the attendance of children and young people at secondary school	Report to be provided at Quarter 4.	Report Later	88.0%		91.4%	91.0%	90.5%

Education and Learning

		T	his Year			Last 3 Years		
Performance Indicators	Comments/ Progress	Status	Target	To Date	2019/20	2020/21	2021/22	
Percentage of pupils entering positive	Report to be provided at Quarter 4.	Report Later	95.7%		95.7%	94.8%	96.2%	
destinations Percentage gap between pupils from the	Report to be provided at Quarter 4.	Report Later	5.8%		2.7%	4.3%	6.4%	
least and most deprived areas entering								
positive destinations								

Health and Wellbeing

		T	his Year			Last 3 Years		
Performance Indicators	Comments/ Progress	Status	Target	To Date	2019/20	2020/21	2021/22	
No of households currently waiting for	Target achieved.	Green	0	0	0	0	0	
adaptations to their home								
% of approved applications for adaptations	All adaptations were approved, this measure is demand led.	Green	100.00%	100.00%	100.00%	100.00%	100.00%	
completed in year (SSHC)								
% of standard adaptations to council	Target achieved.	Green	90.0%	96.2%	85.6%	92.4%	98.3%	
houses within agreed appointment times								
% of new build that meets needs of older	To be reported at year end.	Report Later					20.0%	
people								
Percentage of clients first seen within two	In quarter 2 there was 1 Drug Treatment and Testing Order commenced,	Green	95.0%	100.0%	100.0%	100.0%	100.0%	
working days of a DTTO commencing	which was seen within two working days of the DTTO commencing.							
	To date 100% (5 out of 5) of clients were first seen within two working							
	days of a DTTO commencing.							
Percentage of drug/alcohol clients starting	In quarter 2 there were 133 referrals, 129 (97%) of these referrals	Green	90%	93%	94%	97%	96%	
treatment/ psychological intervention within	started their treatment within 3 weeks of referral.							
three weeks of referral								
	To date there have been 270 referrals made to the service with 252							
	(93%) of cases, have started their treatment within 3 weeks of referral.							

Health and Wellbeing

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Performance Indicators	Comments/ Progress	Status	Target	To Date	2019/20	2020/21	2021/22
Percentage of Criminal Justice Social Work reports submitted to Court by the due date	In quarter 2 98% (432 out of 441) of Criminal Justice Social Work Reports were submitted to the court by the due date. To date 98% (793 out of 807) of Criminal Justice Social Work reports were submitted to Court by their due date.	Green	95.0%	98.0%	98.0%	97.0%	99.0%
Percentage of statutory supervising officer visits completed within timescale for local authority welfare guardianship orders	To date there were a total of 118 local authority welfare guardianship visits due with 93% (110) being completed on time. In quarter 2, there were a total of 61 local authority welfare guardianship visits due with 92% (56) being completed on time.	Green	90%	93%	93%	93%	94%
Percentage of statutory supervising officer visits completed within timescale for private welfare guardianship orders	To date there were a total of 1281 private welfare guardianship visits due with 93% (1185) being completed on time. In quarter 2, there were a total of 702 private welfare guardianship visits due with 91% (638) being completed on time.	Green	90%	93%	86%	94%	95%

Children and Young People

		7	This Year			- Last 3 Years	3
Performance Indicators	Comments/ Progress	Status	Target	To Date	2019/20	2020/21	2021/22
Percentage of reports submitted to the Children's Reporter within agreed timescales	In quarter 2, 68% (52 out of 76) reports were submitted to the Scottish Children's Reporters Administration within agreed timescale. Staff sickness absence has resulted in SCRA reports having to be re-allocated. Reduced numbers of experienced staff and vacancies within the service is impacting on workstreams such as SCRA deadlines as other areas of work such as CP must be prioritised. To date, 75% (141 out of 187) reports have been submitted within timescales.	Green	75.0%	75.0%	71.0%	88.0%	82.0%
Report the number of young carers supported by Action for Children on a quarterly basis to Senior Management Team	At time of recording the Q2 report (July – September) from Action for Children was in preparation, data will be provided once this is available.	Report Later					2,021

Children and Young People

		T	his Year		Last 3 Years		
Performance Indicators	Comments/ Progress	Status	Target	To Date	2019/20	2020/21	2021/22
Reduce the gap for positive destination outcomes for care experienced young people	Report to be provided at Quarter 4.	Report Later	6.2%		4.1%	9.1%	6.2%
Percentage of our looked after children and young people accommodated in residential placements	As at September 2022, 784 children are looked after, 82 (10%) of these children are looked after in a residential setting including local authority houses, secure accommodation and residential schools. This position has been consistent since 1 April 2021.	Green	10.0%	10.0%			10.0%

Housing and Land

		T	his Year			- Last 3 Years	3
Performance Indicators	Comments/ Progress	Status	Target	To Date	2019/20	2020/21	2021/22
% of lets to Urgent housing (UH) need	Target achieved.	Green	55.0%	55.6%	51.4%	61.1%	53.5%
households							
% of new tenancies sustained for more	Positively, performance is above target and anticipated this will continue	Green	88.00%	93.20%	90.08%	91.90%	93.40%
than a year for all lets (SSHC)	over the remainder of the year.						
% of Housing Options interventions where	Performance currently below target but is anticipated to improve as the	Amber	70.0%	65.5%			73.5%
Homelessness prevented	year progresses.						
% of response repairs completed on time	Target achieved.	Green	90.0%	99.3%	96.0%	97.7%	99.1%
% of council dwellings that are Energy	To be reported at year end.	Report Later			93.39%	93.88%	98.64%
Efficiency Standard for Social Housing 2							
(EESSH2)							

Our Economy

		7	his Year			- Last 3 Years	3
Performance Indicators	Comments/ Progress	Status	Target	To Date	2019/20	2020/21	2021/22
Number of unemployed people supported	This is Q1 new engagements April to June 2022. Employability	Green	1,200	442	1,322	1,348	1,934
via council-operated employability	Reporting is quarterly in arrears						
programmes							

Our Economy

			This Year			- Last 3 Years	S
Performance Indicators	Comments/ Progress	Status	Target	To Date	2019/20	2020/21	2021/22
Number of unemployed people accessing	Numbers are lower than expected, however overall target will be met	Amber	200	13 people	568 people	211 people	219 people
further Council Wide or training	with expected increased levels reported in the next quarter update. This		people				
	is for Q1 performance April to June. Employability reports quarterly in						
	arrears.						
Number of jobs created or sustained per	325 jobs created. This includes jobs created and safeguarded on	Green	500	325	943		1,095
annum as a direct result of Economic	projects that have been awarded a Business Recovery and Growth						
Development intervention	Grant.						
	On target to achieve by year end.						
Number of unemployed people gaining	This is Q1 job entries. Employability reporting is quarterly in arrears.	Green	600	86	713	410	1,146
sustainable employment							

Delivering the plan and achieving best value

		7	This Year			- Last 3 Years	3
Performance Indicators	Comments/ Progress	Status	Target	To Date	2019/20	2020/21	2021/22
Factoring collection rate	It is important to note that the collection target is 75% by year end. It is a progressive target and the collection rate will increase each quarter. At the end of quarter 2 we are around where we would expect to be YTD with two quarters to go.	Green	75.00%	48.30%	78.10%	74.06%	73.00%

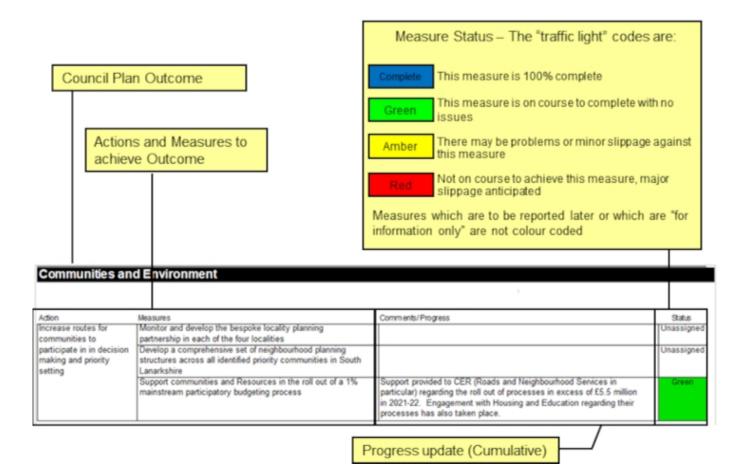


Summary - number of measures complete, green, amber and red under each Council Plan Outcome / Theme

Council Outcome / Theme	Complete	Green	Amber	Red	Report later	Total
Communities and Environment	1	7				8
Education and Learning	1					1
Health and Wellbeing		4				4
Children and Young People		1				1
Housing and Land		7	1		1	9
Our Economy		5	2			7
Delivering the plan and achieving best value		4				4
Total	2	28	3	0	1	34

Guide to the Performance Measures report

Each of the performance measures is shown in the following pages of this report. The graphic below explains how the report is laid out and what information is presented .



Action	Measures	Comments/ Progress	Status
Implement the improvement actions from the South Lanarkshire Community Learning and Development Plan 2021-2024 in line with the CLD Regulations and Strategic Guidance to improve outcomes for local communities	Implement the improvement actions of the South Lanarkshire Community Learning and Development Plan 2021-2024 to improve outcomes for local communities	South Lanarkshire's Community Learning & Development Plan was published in October 2021 by the CLD Partnership that comprises a range of partner organisations including South Lanarkshire Council, third sector, further and higher education, and agencies such as SDS, DWP and Health Improvement. Although led and coordinated through the local authority this is very much a partnership plan. Partners are progressing well in relation to the 6 priorities: Access to Learning, Health and Well-being, Progression, Employability, Community Influence, and Workforce Development. An agreed data set has been developed and partners are currently being supported in how to compile this information or use current data sets that they routinely compile to feed into the outcomes for the plan. An interim report will be written in November 2022 that will outline impacts and outcomes, key strengths, and areas for improvement moving forward.	Green
Increase routes for communities to participate in decision	Monitor and develop the bespoke locality planning partnership in each of the four localities	Two partnerships established, chairs in place and chairs have joined the CPP Board. Two partnerships in development, and dialogue happening with the groups who will be invited to join them.	Green
making and priority setting	Develop a comprehensive set of neighbourhood planning structures across all identified priority communities in South Lanarkshire	Stakeholder groups in place in all communities with current neighhourhood plans.	Green

Action	Measures	Comments/ Progress	Status
	Support communities and Resources in the roll out of a 1%	Support given to resources for PB in roads and street cleaning	Green
	mainstream participatory budgeting process	services. Support given to communities to engage.	
Community Safety	The Resource will administer a review of the safer South	A review of the Safer South Lanarkshire Board is currently underway	Green
priorities including	Lanarkshire Board and associated structure during 2022/23.	as a result a similar review of the Community Planning Partnership and	
relevant parts of the	This will aim to ensure reporting requirements around police	publication of a new 10-year Community Plan. An overview of the	
SLCP are achieved	and fire scrutiny, anti-social behaviour and community justice	existing structure, representation, and arrangements was presented at	
	remain appropriate alongside links to revised community	the first meeting of the new Board in September 2022. It is proposed	
	planning priorities	that the Board focuses on three key statutory functions: scrutiny of	
		police and fire services, including review of performance against local	
		police and fire plans; reporting and monitoring of council and police	
		statutory duties relating to anti-social behaviour; and reporting of	
		community justice activity. Board members will be consulted on their	
		views of the proposal, and a draft Terms of Reference will be issued to	
		Board members.	
Lead by example and	Finalise the new Sustainable Development and Climate	The new Sustainable Development and Climate Change Strategy	Complete
influence area-wide	Change Strategy (2022-27) for approval alongside the new	(2022-27) has been finalised and was approved at Full Council in June	
climate change and	Council Plan in June 2022	2022. It was also noted at the Climate Change and Sustainability	
sustainability action		Committee in August 2022.	

Action	Measures	Comments/ Progress	Status
Develop new Litter	Develop final Litter Strategy for approval by Climate Change	The Litter Strategy was approved by the Climate Change and	Green
Strategy (2022-27) to	and Sustainability Committee in September 2022	Sustainability Committee on 31 August 2022. The document is	
promote the new Code		currently with design to develop the front cover for an accessible Open	
of Practice on Litter and		Document Text version, along with the design work for a print version.	
Refuse (COPLAR), with		The Litter Strategy will be launched at the end of October and will be	
particular emphasis on		accessible on the SLC website and promoted on social media and via	
prevention		the press.	

Action Measures Cor	Comments/ Progress	Status
Develop Climate Empower the involvement of children and young people in The Change and schools and through the Young People's Forum to help wor Sustainability Plan to shape and influence Council outcomes in the climate Spo settings strategy a to the strategy a to settings fill fill fill Support educational strategy a to fill settings fill fill fill fill Support educational strategy a to fill fill settings fill fill fill fill fill settings fill fill fill fill fill Soc will fill fill fill fill Soc will fill fill fill fill fill Co fill fill fill fill fill fill fill Soc fill fill fill fill fill fill fill Soc	he Youth Forum for Climate Change and Sustainability have been forking towards the Conference of Schools 1 event, Hamilton Palace ports Grounds 11 - 13 October 2022. Representatives from South anarkshire primary schools have been invited to attend this event with total of 540 primary children over the 3 days. The event will involve he youth forum members delivering a series of 5 workshops based round their TIERS- Travelling, Influencing, Eating, 3Rs (Reduce, teuse, Recycle) and Shopping. Is well as the youth forum children who are delivering the workshops, outh Lanarkshire staff, Keep Scotland Beautiful and TEDxGlasgow fill attend to help support the work within the TIERS and the activities eing delivered. Students and staff attending the will be asked to complete a short evaluation after the event. Ifter the event, a form will be shared with the young people and staff the attended the workshops asking them to make a pledge- this can e shared further within schools. There will also be a resource shared tith all primary school head teachers providing an overview of the peeches, presentation, activities and events that have taken place at tOS1. This resource contains teaching resources for schools to use to ncourage and further embed the teaching and learning for climate hange and sustainability within their schools.	Green

Education and Learning

Action	Measures	Comments/ Progress	Status
Ensure effective delivery	Produce and publish a refreshed Local Child Poverty Action	 A new Local Child Poverty Action Report has been completed and published. A copy has been sent to our Scottish Government/improvement Service contacts. An ODT version has been produced for uploading to web pages as per accessibility guidelines. The newly published report contains evidence of good practice and impact across South Lanarkshire, a focus on our improvement work to improve outcomes for families at risk of experiencing poverty and a revised set of priorities for the next reporting cycle. The report also contains a section on agreed improvement areas and plans to develop activity around them with children and families. 	Complete

Health and Wellbeing

Action	Measures	Comments/ Progress	Status
Implement Government	Provide annual reports to Senior Management Team and	A report is being prepared for Senior Management Team regarding	Green
Strategies relating to	Social Work Committee on progress of implementation of	range of national strategies, for example:	
mental health, additional	national strategies	The See Hear Strategic Working Group workplan and group	
support needs, physical,		membership is currently under review. An engagement event, with	
sensory and learning		support providers for our community of sensory impaired individuals	
disability		and their carers, is in the early planning stages for Spring 2023.	

Health and Wellbeing

Action	Measures	Comments/ Progress	Status
Monitor vulnerable adults referrals/activity	Produce quarterly Adult Protection report for Adult Protection Committee and Chief Officers Group to monitor ASP activity	Quarterly reports have been produced for the Adult ProtectionCommittee and Chief Officers Group monitoring ASP activity.In Quarter 2 the Resource worked with a number of service users as aresult of Adult Support and Protection (ASP) issues. There were 852ASP inquiries, with 384 investigations started in the period and 8protection plans being progressed.	Green
Ensure effective contribution to health and social care outcomes contained within the Strategic Commissioning Plan	Implementation of agreed housing actions within SCP3 to be progressed throughout the duration of the SCP3	SCP3 now published with two strategic intentions relating to housing and homelessness, work continues to progress operational directions for the implementation of routine enquiry and priority access to health services for homeless households.	Green
Support the implementation of the IJB Directions which focus on the shifting the balance of care	Provide progress reports to the IJB in relation to the Directions in quarter 2 and 4.	A review of the strategic directions was undertaken and presented to the IJB at its meeting on 25th January 2022 and 27 directions were agreed with 8 directions being removed as they had been completed with those remaining being current. The IJB approved the Strategic Commissioning Plan 2022 - 2025 at its meeting on 29 March 2022 and provided an update report on the directions to South Lanarkshire Council and NHS Lanarkshire in place from 1 April 2022. This included a proposal for an additional direction which was approved, namely, NHS Lanarkshire and South Lanarkshire Council to work alongside the IJB as Anchor Organisations to address inequalities and improve the wellbeing of South Lanarkshire communities.	Green

Children and Young People

Action Me	easures	Comments/ Progress	Status
	milies who meet the eligibility criteria is maximised	Education Resources continues to provide the full delivery of places for eligible children in line with Scottish Government funding allocation and has strong links with Health and Social Work colleagues to promote the early access to quality nursery provision. Our website also provides parents with a range of information regarding entitlement along with links to support access to a range of benefits. The authority promotes opportunities for parents from low-income households who are not eligible for 1140 hours funded Early Learning and Childcare to apply for the SLC programme for exemption to nursery fees.	Green

Housing and Land

Action	Measures	Comments/ Progress	Status
Development and implement Local Housing Strategy for 2022-2027	Local Housing Strategy developed, consulted and approved by Executive Committee November 2022	The Local Housing Strategy 2022-27 consultative draft has been developed and published online, with the consultation period running to 30th October 2022. A calendar of consultation events with key stakeholders is underway, including with tenants and residents, and there is the option of an online survey for people to share their views.	Green
		The updated draft will be ready for approval by the Executive Committee in November 2022.	

Housing and Land

Action	Measures	Comments/ Progress	Status
Improve access to settled accommodation for homeless households	Rapid Rehousing Transition Plan delivered	Third annual review of the RRTP was submitted to the Scottish Government on 30 June 2022, five key priority objectives continue to be a focus of the plan with 96% of indicators either on target or anticipated to meet target by the conclusion of the plan.	Green
Ensure that Sheltered housing services are compliant with Care Inspectorate Inspection standards	Complete quality assurance checks to monitor and ensure compliance with care inspectorate standards. Each of the 34 sheltered housing complexes will be checked during 2022/23 with findings of completed checks reported on a quarterly basis	Quality assurance checks routinly undertaken across complexes with high compliance rates	Green
Work with Gypsy/Traveller residents to develop and implement a programme of site improvement	Site Investment Masterplans reviewed in consultation with residents and planned improvement works for progression during 2022 and current works completed by 31 March 2023	Work continues to be progressed on both South Lanarkshire sites to improve facilities and amenities available to residents. These works are being taken forward in conjunction with site residents, who have jointly developed site masterplans that highlight key projects they wish to see take place. This includes the delivery of a new community facility at Shawlands Crescent in Larkhall. Officially opened in August 2022 the facility was co-designed by residents and aims to provide a safe, accessible space for them to socialise as well as a place for housing, education and health teams to host services. In addition, a range of other projects are being taken forward to ensure the sites continue to meet legislative compliance and standards with completion of recent fire safety improvements anticipated by November 2022.	Green
Increase supply of housing suitable for older people	All properties that are suitable, as identified at the void stage, will be converted to Amenity standard		Unassigned
Increase the number of new affordable homes	Total new/additional affordable homes delivered per SHIP and reported to Housing and Technical Resources Committee	59 properties delivered across SLC in second quarter. Hamilton Division - 28 New build, 4 buy backs East Kilbride Division - 21 new build, 6 buy backs	Green

Housing and Land

Action	Measures	Comments/ Progress	Status
Physical regeneration	Work with partners to bring 15 Long Term empty homes into	8 homes brought back in to use up to the end of quarter 2.	Green
work in priority areas	use by March 2023		
Project Management of	The General Services Programme spend will be achieved for	Spend to Period 6 £20,218,213.33. Revised 2022/23 Budget	Green
Schools Projects and	the financial year	£95,814,610.	
General Services			
Projects			
Improve energy	Deliver investment projects to increase energy efficiency of	Site start for External Wall insulation projects has been delayed due to	Amber
efficiency stock to help	housing stock during 2022/23	Ecological Survey results. Revised processes for ECO4 programme to	
address fuel poverty		be approved shortly.	

Our Economy

Action	Measures	Comments/ Progress	Status
Support and nurture	Launch new South Lanarkshire Tourism Strategy by October	Finalised strategy to be presented to Community and Enterprise	Amber
growth in the Tourism	2022, and work with partners and stakeholders to implement	Resources Committee in December 2022, and arrangements are in	
sector, taking advantage	the subsequent South Lanarkshire Tourism Action Plan	place for action plan to be implemented.	
of South Lanarkshire's			
natural environment,			
heritage, and culture			

Our Economy

Action	Measures	Comments/ Progress	Status
Deliver an economic development strategy to capitalise on our economic strengths, tackle weaknesses and create a flourishing, green, dynamic and equitable place for all	Consult on the draft Economic Strategy (2022-27) during Summer 2022, and present the final Strategy for Committee approval by October 2022	The final community consultation exercise was completed on 26 September 2022. Results are being collated and the final strategy will be presented to Community and Enterprise Resources Committee in December 2022.	Amber
Deliver effective Employability Services to support Economic Recovery	Deliver the Young Persons Guarantee Programme. A guarantee to young people aged 16-24 to support and progress them into fair work opportunities, training or further education and volunteering	We continue to deliver support to young people aged 16-24 with Key Workers supporting them on their journey towards sustainable work. The young people engaged having multiple barriers to employment and require longer intensive employability support	Green
	Kickstart Programme – support DWP flag ship programme as the largest employer in the area providing fair work opportunities for 50 young people to work within the council in various occupations	South Lanarkshire Council won an employer award for this UK govt funded programme. Of the Kickstart trainees who started, 19 have been successful in securing either a longer term or permanent post within the Council before their Kickstart opportunity came to an end. 1 trainee secured a similar role with a different employer, and 4 have exited the programme upon completion to pursue opportunities elsewhere. We currently have 19 trainees still on their Kickstart journey and we expect to see the majority of them progressing into Council jobs.	Green
	Support Modern Apprentices to enter fair work opportunities within the Council ranging from care, admin and craft occupations	We support a range of MA's in Care, Digital/IT, Construction and Business Administration. The programme is on target with 32 starts to date	Green

Our Economy

Action	Measures	Comments/ Progress	Status
	Deliver targeted recruitment programmes to support the local	We currently have 12 trainees progressing through HGV training and	Green
	jobs market addressing skills shortages such as HGV	tests including wraparound employability support and will be extending	
	Drivers, Personal Carers, Customer Service etc	the scope to support PCV opportunities.	
	Deliver targeted employer recruitment incentives to support	The employer engagement function continues to support businesses	Green
	those aged 25 plus enter and sustain fair work opportunities	with recruitment incentives to support clients with multiple barriers to	
	and support parents and families with complex barriers to	employment and help parents and families most in need. A dedicated	
	employment	Money Matters member of staff is now providing in work better off	
		financial support and advice including helping the most vulnerable	
		families within our communities as the cost-of-living crisis looms, rising	
		interest rates and energy and food bills remain stuck at historic highs	

Delivering the plan and achieving best value

Action	Measures	Comments/ Progress	Status
Adjust the Council	Resource Workforce Plans updated taking account recovery	Workforce Plans as described have been presented to committee.	Green
Workforce Plan to	from COVID and set out requirements moving forward.		
match the changed	These will be used to configure the Council Workforce Plan		
environment	and will reported to Committees by September 2022		
Take forward IT strategic	Complete procurement exercise to identify partner to meet	On course to achieve	Green
developments	SLC Digital Connectivity requirements		
	Complete first phase of migration to Oracle Cloud Fusion	On course to achieve	Green
	system by February 2023		
Ensure monitoring,	Produce annual report to Senior Management Team on the	A report being prepared for Senior Management Team regarding	Green
compliance and control	quality of care provided by externally purchased services	externally commissioned registered care services.	
of externally purchased			
services			