

Report

Report to:	South Lanarkshire Integration Joint Board
Date of Meeting:	17 August 2021
Report by:	Interim Chief Officer, Health and Social Care Partnership

Subject:	Directions Progress Update
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1. Purpose of Report

1.1. The purpose of the report is to:-

- ♦ provide an Update on the Progress of the Integration Joint Board's Directions

2. Recommendation(s)

2.1. The Integration Joint Board is asked to approve the following recommendation(s):-

- (1) that progress in respect of the Integration Joint Board's Directions for the current financial year 2021/2022 be noted.

3. Background

3.1. In-line with the Public Bodies (Joint Working) (Scotland) Act 2014, on 30 March 2020 the Integration Joint Board (IJB) approved the Strategic Commissioning Plan (SCP) and the issue of Directions to the Health Board and the local authority for the financial year 2021/2022.

3.2. The Integration Joint Board (IJB), however, acknowledged the potential impact of the COVID-19 Pandemic on each partner's ability to implement the strategic commissioning intentions and the Directions as originally planned. It was, therefore, agreed that a report on the progress of achieving the IJB Directions should be a standing agenda item on future IJB meetings.

4. Progress Update

4.1. The progress to date in respect of the implementation of the 2021/2022 'Directions' is attached as an appendix recognising this progress has been impacted for the reasons outlined in Section 3.2. However, as the balance shifts from response to recovery and back to the transformation programme, more significant movement should be seen within future Directions reports, with some additional information being provided.

4.2. As reminder, the SCP is set against a commitment to:

- ♦ work towards the achievement of the nine National Health and Wellbeing Outcomes
- ♦ progress the 13 strategic priorities of the 2019-22 SCP
- ♦ 43 commissioning intentions are assigned against the 13 strategic priorities detailed in the SCP

- ♦ the mechanism to ensure that commissioning intentions are realised is through 'Direction' agreed by the IJB and implemented by either the Council, NHS Board or both. To date, the IJB has issued 37 Directions.

4.3. A summary status of all 37 Directions is given in the table below, with further detail in Appendix 1.

	On hold. Not possible to progress during this period	3	8%
	Progressing but a change in outcomes and/or delay expected	24	65%
	Progressing as originally planned	2	5%
	Direction completed	8	22%
	Total	37	100%

4.4. Although many of the 'Directions' are longer term pieces of work, progress has been impacted by having to re-prioritise over the last 15 months towards the Pandemic response. That said, many of the 'Directions' are longer term pieces of transformational activity and as such many of them continue to be reported as a work in progress or as amber.

4.5. Permeated throughout IJB agendas are reports which give more detailed and granular updates against specific 'Directions'. For example, at the previous IJB a detailed update on Homelessness 'Directions' was given and within the Transformation Report, which is an IJB standing item, updates are given against a number of 'Directions'

4.6. As part of developing the new Strategic Commissioning Plan (SCP) 2022-25, the current 'Directions' and potential future 'Directions' will be considered to ensure they still have the necessary strategic fit with the direction of travel that will be set out in the new plan.

5. Employee Implications

5.1. There are no employee implications associated with this report.

6. Financial Implications

6.1. There are no financial implications associated with this report.

7. Climate Change, Sustainability and Environmental Implications

7.1. There are no implications for Climate Change, sustainability or the environment in terms of the information contained in this report.

8. Other Implications

8.1. The IJB Risk Register is being updated to reflect the ongoing challenges associated with the current pandemic. As part of this review, the IJB Risk Register will be matched against the SCP to ensure that all relevant risks are taken account of and mitigation agreed.

8.2. There are no other issues associated with this report.

9. Equality Impact Assessment and Consultation Arrangements

9.1. This report does not introduce a new policy, function or strategy or recommend a change to an existing policy, function or strategy and therefore no impact assessment is required.

10. Directions

10.1.

Direction to:	
1. No Direction required	<input checked="" type="checkbox"/>
2. South Lanarkshire Council	<input type="checkbox"/>
3. NHS Lanarkshire	<input type="checkbox"/>
4. South Lanarkshire Council and NHS Lanarkshire	<input type="checkbox"/>

Marianne Hayward,
Interim Chief Officer, Health and Social Care Partnership

Date created: 29 June 2021

Link(s) to National Health and Wellbeing Outcomes

People are able to look after and improve their own health and wellbeing and live in good health for longer	<input checked="" type="checkbox"/>
People, including those with disabilities or long term conditions, or who are frail, are able to live, as far as reasonable practicable, independently and at home or in a homely setting in their community	<input checked="" type="checkbox"/>
People who use Health and Social Care Services have positive experiences of those services, and have their dignity respected	<input checked="" type="checkbox"/>
Health and Social Care Services are centred on helping to maintain or improve the quality of life of people who use those services	<input checked="" type="checkbox"/>
Health and Social Care Services contribute to reducing health inequalities	<input checked="" type="checkbox"/>
People who provide unpaid care are supported to look after their own health and wellbeing, including to reduce any negative impact of their caring role on their own health and wellbeing	<input checked="" type="checkbox"/>
People who use Health and Social Care Services are safe from harm	<input checked="" type="checkbox"/>
People who work in Health and Social Care Services feel engaged with the work they do and are supported to continuously improve the information, support, care and treatment they provide	<input checked="" type="checkbox"/>
Resources are used effectively and efficiently in the provision of Health and Social Care Services	<input checked="" type="checkbox"/>

Previous References

- ♦ Integration Joint Board Directions 30 March 2021

List of Background Papers

◆ none

Contact for Further Information

If you would like to inspect the background papers or want further information, please contact:-

Martin Kane, Service Development Manager

Ext: 3743 (Phone: 01698 453743)

Email: martin.kane@southlanarkshire.gov.uk

Ref	Strategic Commissioning Intention	Is there an existing Direction (Y/N)	Direction Complete Yes / No / Ongoing	Direction Detail	Milestones/ Link PI	Outcomes	RAG Status	Further Information
1.	Strategic Priority - Early intervention, prevention and health improvement							
1.1	Work with partners to deliver an increased range of activities to mitigate the negative health consequences of poverty and welfare reform	Y	Ongoing	Directs NHS Lanarkshire and South Lanarkshire Council to participate in the development of the Local Outcome Improvement Plans (LOIPS) with a particular focus on early years, tackling social isolation, health inequalities, early intervention/prevention and community capacity building	NI 2 NI 3	Outcome 1 Outcome 5		Through Community Planning arrangements, both NHS Lanarkshire and South Lanarkshire Council play a key role in working towards the common overarching priority of tackling inequalities.
1.2	Work with key partners to implement the Strategic ambitions of Rights, Respect and Recovery – Scotland's strategy to improve health by preventing and reducing alcohol and drug use, harm and related deaths	Y	Ongoing	Utilise additional investment from Programme for Government 2018/19 Scottish Government to reduce the impact of problem alcohol and drug use	NI 1 NI 2	Outcome 4 Outcome 9		There is an approved South Lanarkshire Alcohol and Drugs Partnership Strategy 2020-23 which outlines a number of actions in relation to early intervention/prevention, recovery, supporting children and families, public health and alcohol
1.3	Contribute to the South Lanarkshire Child Poverty Action Plan and deliver the relevant actions to address child poverty	Y	Ongoing	Directs NHS Lanarkshire and South Lanarkshire Council to participate in the development of the Local Outcome Improvement Plans (LOIPS) with a particular focus on early years, tackling social isolation, health inequalities, early intervention/prevention and community capacity building	NI 1 NI 2	Outcome 5		Through Community Planning arrangements, both NHS Lanarkshire and South Lanarkshire Council play a key role in working towards the common overarching priority of tackling inequalities
1.4	Support improvement programmes identified and in practice, as part of the Children and Young People Improvement Collaborative	Y	Ongoing	Directs NHS Lanarkshire and South Lanarkshire Council to participate in the development of the Local Outcome Improvement Plans (LOIPS) with a particular focus on early years, tackling social isolation, health inequalities, early intervention/prevention and community capacity building	NI 1 NI 2	Outcome 5		Through Community Planning arrangements, both NHS Lanarkshire and South Lanarkshire Council play a key role in working towards the common overarching priority of tackling inequalities
1.5	Working with VASLan and South Lanarkshire Leisure and Culture Trust, develop a local framework and pathway that offers a range of social and community based alternatives and supports from the third	Y	Ongoing	Directs NHS Lanarkshire and South Lanarkshire Council to participate in the development of the Local Outcome Improvement Plans (LOIPS) with a particular focus on early years, tackling social isolation, health inequalities, early intervention/prevention and community capacity building	NI 1 NI 2	Outcome 5		Through Community Planning arrangements, both NHS Lanarkshire and South Lanarkshire Council play a key role in working towards the common overarching priority of tackling

	sector organisations that provide a flexible and innovative approach to health and care that reach the most in need of support. These supports will reduce reliance on Health and Social Care and provide early intervention and prevention approaches that improve health and wellbeing and provide a cohesive social prescribing approach.			Through Integrated Care Fund Investment, increase capacity within the Third Sector and Leisure to promote alternatives to formal services	NI 1 NI 2	Outcome 5		inequalities Ring fenced funding has been made available to grow third sector capacity. All proposals and projects are required to demonstrate progress against the 9 Health and Wellbeing Outcomes and 13 strategic priorities outlined in the Strategic Commissioning Plan.
1.6	Provide a range of programmes in conjunction with SLL&C and other partners that support people to keep physically and mentally active, live life well, maintain community connections and so reduce isolation and the subsequent health consequence.	Y	Ongoing	Directs NHS Lanarkshire and South Lanarkshire Council to participate in the development of the Local Outcome Improvement Plans (LOIPS) with a particular focus on early years, tackling social isolation, health inequalities, early intervention/prevention and community capacity building	NI 1	Outcome 5		Through Community Planning arrangements, both NHS Lanarkshire and South Lanarkshire Council play a key role in working towards the common overarching priority of tackling inequalities
1.7	Deliver on the ambitions in the Green Health Partnership action plan and Our Natural Health Service ambitions given the noted benefits to Mental Health and wellbeing	Y	Ongoing	Directs NHS Lanarkshire and South Lanarkshire Council to participate in the development of the Local Outcome Improvement Plans (LOIPS) with a particular focus on early years, tackling social isolation, health inequalities, early intervention/prevention and community capacity building	NI 1	Outcome 4 Outcome 5		Through Community Planning arrangements, both NHS Lanarkshire and South Lanarkshire Council play a key role in working towards the common overarching priority of tackling inequalities
1.8	Align our key health improvement programmes and strategies to the National Public Health Priorities	N	N/A					There is currently no Direction aligned to this Strategic Commissioning Intention
1.9	Deliver the actions in the Lanarkshire Healthy Weight Strategy and the Diabetes Prevention Framework to support people to be of a healthy weight and reduce the incidence of Diabetes	Y	Ongoing	Directs NHS Lanarkshire and South Lanarkshire Council to participate in the development of the Local Outcome Improvement Plans (LOIPS) with a particular focus on early years, tackling social isolation, health inequalities, early intervention/prevention and community capacity building	NI 1 NI 2 NI 11	Outcome 4 Outcome 5		Through Community Planning arrangements, both NHS Lanarkshire and South Lanarkshire Council play a key role in working towards the common overarching priority of tackling inequalities
2	Strategic Priority - Delivering Statutory / Core Duties							
2.1	Enhance the Self-directed Support (SDS) journey for service users and carers as part of increasing the choice and options available to people in accessing supports	N	N/A					There is currently no Direction aligned to this Strategic Commissioning Intention

2.2	Target social care resources to the most vulnerable through the implementation of a prioritisation/eligibility framework	Y	Ongoing	Implement Prioritisation Framework in line with the four national categories of Low, Moderate, Substantial and Critical	NI 9	Outcome 9		Fieldwork social care services now operate a consistent model of prioritisation similar to other HSCP areas across Scotland
2.3	Continue to design/develop the Primary Care Transformation plan and ensure readiness to align to the new GMS contract effectively	Y	Ongoing	Directs NHS Lanarkshire to develop alternative and sustainable models within Primary Care to address existing challenges, for example, General Practitioner capacity	NI 1 NI 2 MSG 6	Outcome 8 Outcome 9		Much of this work has been impacted by the pandemic, with resources having to be diverted to this. GP sustainability and capacity remains a challenge across Lanarkshire and nationally
		Y	Ongoing	Reduce prescribing activity for South Lanarkshire to achieve a level which is more comparable with the national averages through: 1) Increased social prescribing 2) Alternative medicines and drugs 3) Changes to practice and culture	NI 1 NI 2	Outcome 9		Although the prescribing position shows a breakeven position early in the new financial year, this will be monitored closely and still remains a high-risk area to the Partnership.
		Y	Ongoing	Implement Primary Care Transformation programme in relation to general practice and community redesign, urgent care, the house of care model, pharmacy support in practice and GP sustainability	NI 1 NI 2 MSG 6	Outcome 1 Outcome 3 Outcome 8 Outcome 9		Whilst the principle and direction of travel remain correct from a strategic perspective, progress has been impacted by other challenges brought about by COVID. Currently, much of the focus and effort has been directed towards the Vaccine Transformation, the COVID Community Pathway and GP sustainability
		Y	Ongoing	Implement the new requirements with regards to General Medical Services 2018 Contract. Specifically the development of a Primary Care Improvement Plan (PCIP) by June 2018 to outline how existing and new services which affirm the role of GPs as expert medical generalists	NI 1 NI 2 MSG X 6	Outcome 8 Outcome 9		Whilst the principle and direction of travel remain correct from a strategic perspective, progress has been impacted by other challenges brought about by COVID. Currently, much of the focus and effort has been directed towards the Vaccine Transformation, the COVID Community Pathway and GP sustainability
		Y	Yes	Develop Memorandum of Understanding to support the production and implementation of the Primary Care Improvement Plan (PCIP)	NI 11	Outcome 8 Outcome 9		Approved by IJB in 2018
2.4	Deliver all services in line with statutory requirements as set	Y	Ongoing	Global Direction issued in relation to the delivery of all delegated functions	ALL NI MSG X 6	Outcomes 1 - 9		This Direction covers the delivery of all services

[illegible]

3.1	Develop a single service approach for community based Mental Health Services across the four localities of South Lanarkshire	Y	Ongoing	Integration and co-location of Mental Health Services for Health and Social Care across the four localities within South Lanarkshire				A whole systems approach is being taken to community mental health services. Staff, Clinical and Care Governance structures have been agreed and implemented and details around the financial governance and budget transfer from North HSCP for the Community Mental Health Services are progressing. The detail of the 3 phases of implementation were updated to the IJB on 17/08/21
3.2	Implement the Good Mental Health for All local action plan to support Mental Health and wellbeing in the population	N	N/A					There is currently no Direction aligned to this Strategic Commissioning Intention
3.3	Review the range of 'Link' workers already working across primary care and Mental Health Service and agree model to maximise posts – and to link people to alternative supports in the community	N	N/A					There is currently no Direction aligned to this Strategic Commissioning Intention
3.4	Review the provision of Mental Health beds for adults and older people in South Lanarkshire.	N	N/A					There is currently no Direction aligned to this Strategic Commissioning Intention
4	Strategic Priority - Seven Day Services							
4.1	Implement a programme of work to maximise efficiency within the care at home service	N	N/A					There is currently no Direction aligned to this Strategic Commissioning Intention
4.2	Develop the number and range of services provided over seven days.	Y	Ongoing	Develop proposals for IJB approval which consolidate and co-locate out of hours services across Health and Social Care	MSG 1 - 4	Outcome 9		From an out of hours perspective, there has also been increased pressures emanating from the pandemic. New services such as the Acute Respiratory Illness Centre (ARIC) have been setup to respond directly to this, whilst at the same time, continuing to provide out of hours support to an

								increased number of patients.
4.3	Work with acute hospital colleagues to maximise seven day working and support flow across all areas	N	N/A					There is currently no Direction aligned to this Strategic Commissioning Intention
4.4	Implement a model of day opportunities which support people's personal outcomes and preferences	Y	Ongoing	Develop and commission a day opportunities model for Adult and Older People which promotes enablement, independence, self-care and self-management	NI 2	Outcome 1 Outcome 2 Outcome 9		A full review of day services is nearing completion and will be presented to a future IJB for consideration. Regular updates have been given across the last 12 months with regards to progress with the review and also to seek the views of IJB members as part of a wider consultation and engagement programme
5	Strategic Priority – Carers							
5.1	Increase support to carers in maintaining their caring role through the implementation of the duties outlined in the Carers Act 2016 pertaining to: <ul style="list-style-type: none"> information and advice adult carer support plans young carer statements short breaks 	Y	Ongoing	Implement the requirement of the Carers (Scotland) Act 2016 pertaining to: <ul style="list-style-type: none"> a new adult carer support plan with personal outcomes focus a new young carer support plan with a personal outcomes focus a duty to support carers including by means of a local eligibility criteria a duty to prepare a local Carers Strategy a duty to provide an information and advice and publish a short breaks services statement a duty to involve carers in the discharge from hospital of the people they care for 	NI 8 NI 27	Outcome 6		The implementation of the Carers (Scotland) Act 2016 is a key action for the IJB and its partners. Good progress has been made against the 6 actions outlined with the Carers Strategy Group taking a lead in monitoring and reporting progress. Within the IJB forward plan, the Carers Strategy Group provides an update on progress and any issues to the IJB
5.2	Strengthen the 3 rd Sector support model for carers through reviewing how existing services are commissioned in relation to carers support services, information and advice, consultation and engagement, training, practical support and consultation and engagement	Y	Ongoing	To procure services which provide equitable access to carer support services, information and advice, short breaks, consultation and engagement, training, practical support and assistance for adult and young carers	NI 8 NI 27	Outcome 6		A new arrangement for the delivery of carers support has been successfully procured with Lanarkshire Carers being the preferred partner. This arrangement is progressing well from a carers support, engagement, information, training and short breaks perspective. Further work is underway to consolidate the approach to Carer Support Plans
6	Strategic Priority - Suitable and Sustainable Housing							
6.1	Increase housing supply and improve access to and choice of	N	N/A	Actions being picked up through Local Housing Strategy 2017-22 and Rapid Rehousing				There is currently no Direction aligned to this

	housing options that suit people's needs and which they are able to afford and sustain			Transition Plan (RRTP)				Strategic Commissioning Intention
6.2	Ensure people with particular needs and their carers are better supported to live independently within the community in a suitable and sustainable home, reducing requirement for institutional care and risks of homelessness	N	N/A	Actions being picked up through Local Housing Strategy 2017-22 and RRTP				There is currently no Direction aligned to this Strategic Commissioning Intention
7	Strategic Priority - Preventing and Reducing Homelessness							
7.1	Improve and increase provision of housing support for households to live independently within communities	N	N/A	Actions being picked up through Local Housing Strategy 2017-22 and RRTP				There is currently no Direction aligned to this Strategic Commissioning Intention
7.2	Expand the scope and capacity of Housing First approach to be the first response for households with multiple complex needs.	Y	Ongoing	Directs NHS Lanarkshire and South Lanarkshire Council to prioritise access to general medical and universal health screening services for homeless people, including those currently engaged with the Housing First model.	NI 2 MSG 6	Outcome 1 Outcome 2		An update was given to the IJB meeting in May 2021 on both homeless Directions. Both Directions have been impacted by the pandemic but work is now underway to look at testing implementation within one locality of South Lanarkshire with a view to scaling this up across the remaining 3 localities
7.3	Increase awareness and reach of Health and Social Care services to help early identification of need and subsequent prevention of homelessness	Y	Ongoing	Directs NHS Lanarkshire to deliver routine enquiry across all services, including visiting outreach, GP services and A&E to identify housing issues and requirements	NI 2 MSG 6	Outcome 1 Outcome 2		An update was given to the IJB meeting in May 2021 on both homeless directions. Both Directions have been impacted by the pandemic but work is now underway to look at testing implementation within one locality of South Lanarkshire with a view to scaling this up across the remaining 3 localities
8	Strategic Priority - Single Points of Contact							
8.1	Reducing the impact of people being delayed in hospital through the implementation of <ul style="list-style-type: none"> ♦ rapid response short-term care at home teams ♦ integrated care and support teams 	N	N/A					There is currently no Direction aligned to this Strategic Commissioning Intention

	<ul style="list-style-type: none"> ◆ remodelled assessment and care management systems ◆ Technology Enabled Services 							
8.2	<p>Across the four locality planning areas maximise opportunities to streamline how we support people who require Health and Social Care support. This will include:</p> <ul style="list-style-type: none"> ◆ closer alignment of community based health and social care staff, including further co-location ◆ integrated support planning and review ◆ Sharing information across I.T systems ◆ workforce planning to identify areas of need and development 	Y	Ongoing	Directs both South Lanarkshire Council and NHS Lanarkshire to implement an integrated locality planning and management model for the Partnership which has broad consistency across each of the four localities	MSG x 6	Outcomes 1 - 9		The development of a consistent locality operational model which also allows the flexibility to take account of unique local circumstances continues to be progressed. Locality Planning Groups, Core Management Groups and multi – agency decision making on complex cases all form part of this model
		Y	Ongoing	Develop whole system working approach to locality planning	MSG x 6	Outcomes 1 - 9		The development of a consistent locality operational model which also allows the flexibility to take account of unique local circumstances continues to be progressed. Locality Planning Groups, Core Management Groups and multi – agency decision making on complex cases all form part of this model
		Y	Ongoing	Implement a locality operational model across the four geographical localities of South Lanarkshire	MSG x 6	Outcomes 1 - 9		The development of a consistent locality operational model which also allows the flexibility to take account of unique local circumstances continues to be progressed. Locality Planning Groups, Core Management Groups and multi – agency decision making on complex cases all form part of this model
9	Strategic Priority - Intermediate Care							
9.1	Implement the new care facilities model across the four localities to provide people with more choice and options to be maintained at home and in the community	Y	Yes	Directs both South Lanarkshire Council and NHS Lanarkshire to complete a feasibility study which review care pathways and maximises use of existing community based resources – including all beds, regardless of setting	MSG x 6	Outcome 1 Outcome 2 Outcome 3 Outcome 9		Action was completed as part of locality planning and modelling work
		Y	Ongoing	Reduce reliance on Nursing and Residential Care through the development of proposals to	MSG x 6	Outcome 1 Outcome 2		Although initially impacted by the Pandemic, progress with

				remodel a proportion of residential care beds to focus on transitional support and the 'home for life' principle		Outcome 3 Outcome 9		the Blantyre development is now on schedule from a build and service planning perspective. Intermediate provision is currently available within Canderavon House and this will eventually transition to the new facility in Blantyre. An update on the next steps with this model will be presented to a future IJB
9.2	Enhance community based rehabilitation and re-ablement interventions as part of shifting delivery of services away from the hospital	Y	Yes	Strengthen community based services resulting from the re-allocation of resources from acute to community as a result of the agreed IJB Direction to close the Douglas Ward in Udston Hospital (30 beds)	MSG x 6	Outcome 1 Outcome 2		This was approved by the IJB and implemented in 2018
		Y	Ongoing	Support people to maximise their independence through the delivery of reablement (SYI)	MSG x 6	Outcome 1 Outcome 2		There is a recognised reablement approach within the home care service but this has been partly impacted by other services pressures and demands linked to the Pandemic
		Y	Ongoing	Redesignate off-site acute hospital beds within Udston and Stonehouse hospitals to support step down intermediate care patients undergoing a guardianship (AWI) process	MSG x 6 NI 9	Outcome 1 Outcome 2 Outcome 9		This has been impacted by the pandemic whereby additional capacity had to be utilised as part of the response due to pressure within the main 3 District General Hospital sites. Their remains significant pressure on acute hospital beds, not only from a demand perspective but also in terms of the levels of acuity/complexity
		Y	Ongoing	Integrate the Hospital at Home Service with other community based intermediate care services such as Integrated Community Support Teams (ICST)	MSG x 6	Outcome 1 Outcome 2 Outcome 9		Due to current demands with the vaccine programme and managing increasing demand, many of the staff associated with for example ICST, have had to be utilised in different ways. This has impacted the progress with this Direction
		Y	Yes	Re-designation of Lockhart inpatient beds to a community based facility	MSG x 6	Outcome 1 Outcome 2 Outcome 9		Completed and approved by IJB with Lockhart hospital currently bring utilised as a

								base for community resources including formal and 3 rd Sector services
10.	Strategic Priority - Unscheduled Care							
10.1	Agree target for average length of stay across South Lanarkshire HSCP with regards to Older Peoples unscheduled care to reduce overall demand on the use of hospital beds	Y	Ongoing	Establish and implement an agreed average length of stay for emergency admissions related to Care of Elderly	MSG x 6	Outcome 1 Outcome 2 Outcome 9		The current average length of stay continues to be monitored and reported as part of the current performance reporting arrangements. However, figures related to this have been significantly impacted upon by the Pandemic
10.2	Agree and introduce Unscheduled Care Plan to include: <ul style="list-style-type: none"> ◆ Frailty ◆ Front Door Senior Decision Making ◆ Frequent Attendees 	Y	Yes	Directs NHS Lanarkshire Acute Services to work jointly with the Health and Social Care Partnership to develop proposals which more effectively supports a reduced number of A&E attendances, associated admissions and generally shifts the balance of care and reduces unplanned care requirements in a hospital setting	MSG 1 - 4	Outcome 1 Outcome 2 Outcome 9		A number of proactive initiatives have been undertaken to reduce footfall at the hospital front door. Figures over the last year for attendances and admissions do not reflect previous trends due to the Pandemic effect. However, more recent data shows that there remains significant pressures, as it is not only increased footfall but also higher levels of acuity related people presenting at the front door. A number of public communications have been undertaken highlighting alternative supports that the public can access such that care can be prioritised to those in most need
10.3	Implement re-ablement approach to care across acute hospital ward settings.	N	N/A					There is currently no Direction aligned to this Strategic Commissioning Intention
11	Strategic Priority - Models of self-care and self-management							
11.1	Further extend the use of Technology Enabled Care to support people to be active participants in managing their own health and wellbeing	N	N/A					There is currently no Direction aligned to this Strategic Commissioning Intention
11.2	Through improved awareness and visibility of the 'Locator' tool link local Health and Social Care professionals to a wider network	N	N/A					There is currently no Direction aligned to this Strategic Commissioning Intention

	of alternative interventions and support options. Note: this would equally link to intermediate care (step down), single point of contact, Mental Health and wellbeing and transitions							
11.3	Support the introduction of new unscheduled care pathways which maximise the use of Technology Enabled Care	N						There is currently no Direction aligned to this Strategic Commissioning Intention
12	Strategic Priority - Transitional Arrangements							
12.1	Review current transitional arrangements from Children's Service to Adult Services with a view to achieving better outcomes for vulnerable young people	N	N/A					There is currently no Direction aligned to this Strategic Commissioning Intention
12.2	Work with carers as key partners in the review of 'Transitional arrangements'	N	N/A					There is currently no Direction aligned to this Strategic Commissioning Intention
13	Strategic Priority – Enablers							
13.1	Ensure that integration arrangements have the necessary support services capacity to underpin the delivery of better integrated strategic and operational delivery of Health and Social Care Services	Y	Yes	Develop and implement a performance management approach for the Partnership	All PIs	Outcome 9		Completed in 2017 and now a standing item on the IJB agenda
		Y	Ongoing	Further integration of IT and information sharing to allow access to partner IT systems	All PIs	Outcome 9		Continues to progress. In addition to eCare, further examples of integration includes the pilot work being undertaken within the Community Addictions and Recovery Service (CAREs) and also the forthcoming procurement of a new social care information system
		Y	Ongoing	Directs South Lanarkshire Council to create a Commissioning and Quality Assurance resource	All PIs	Outcome 9		The recruitment process for this new team is underway.